

## PRIVATE RI REPORT

## OSTRUM ASSET MANAGEMENT



An investor initiative in partnership with UNEP Finance Initiative and UN Global Compact

## About this report

This report is an export of the individual Signatory organisation responses to the PRI Reporting Framework during the 2020 reporting period. It shows your responses to all completed indicators, even those you chose to keep private. It is designed for your internal review or – if you wish - to share with your stakeholders. The PRI will **not publish** this report on its website. Instead, you will be able to access the public RI Transparency report of your organisation and that of other signatories on the <u>PRI website</u>.

The information is presented exactly as it was reported. Where an indicator offers a response option that is multiple-choice, all options that were available to the signatory to select are presented in this report. Presenting the information exactly as reported is a result of signatory feedback which suggested the PRI not summarise the information. As a result, the reports can be extensive. However, to help easily locate information, there is a **Principles index** which highlights where the information can be found and summarises the indicators that signatories complete and disclose.

### Understanding the Principles Index

The Principles Index summarises the response status for the individual indicators and modules and how these relate to the six <u>Principles for Responsible Investment</u>. It can be used by stakeholders as an 'at a glance' summary of reported information and to identify particular themes or areas of interest.

Indicators can refer to one or more Principles. Some indicators are not specific to any Principle. These are highlighted in the 'General' column. When multiple Principles are covered across numerous indicators, in order to avoid repetition, only the main Principle covered is highlighted.

All indicators within a module are presented below. The status of indicators is shown with the following symbols:

Symbol	Status
*	The signatory has completed all mandatory parts of this indicator
Ø	The signatory has completed some parts of this indicator
6	This indicator was not relevant for this signatory
-	The signatory did not complete any part of this indicator.
Ъ	The signatory has flagged this indicator for internal review

Within the table, indicators marked in blue are mandatory to complete. Indicators marked in grey are voluntary to complete.



1

Principles Index



Organis	organisational Overview						Principle					
Indicator	Short description	Status	Disclosure	1	2	3	4	5	6			
OO TG		₿	n/a									
00 01	Signatory category and services	✓	Public							✓		
00 02	Headquarters and operational countries	~	Public							~		
OO 03	Subsidiaries that are separate PRI signatories	1	Public							✓		
00 04	Reporting year and AUM	✓	Public							✓		
OO 05	Breakdown of AUM by asset class	*	Asset mix disclosed in OO 06							✓		
OO 06	How would you like to disclose your asset class mix	✓	Public							✓		
00 07	Fixed income AUM breakdown	1	Private							✓		
00 08	Segregated mandates or pooled funds	₿	n/a							✓		
00 09	Breakdown of AUM by market	✓	Public							✓		
00 10	Active ownership practices for listed assets	1	Public							✓		
00 11	ESG incorporation practices for all assets	1	Public							✓		
00 12	Modules and sections required to complete	1	Public							✓		
OO LE 01	Breakdown of listed equity investments by passive and active strategies	*	Public							✓		
OO LE 02	Reporting on strategies that are <10% of actively managed listed equities	₿	n/a							✓		
OO FI 01	Breakdown of fixed income investments by passive and active strategies	*	Public							✓		
OO FI 02	Reporting on strategies that are <10% of actively managed fixed income	₿	n/a							✓		
OO FI 03	Fixed income breakdown by market and credit quality	1	Public							✓		
OO SAM 01	Breakdown of externally managed investments by passive and active strategies	٩	n/a							✓		
OO PE 01	Breakdown of private equity investments by strategy	₿	n/a							✓		
OO PE 02	Typical level of ownership in private equity investments	₿	n/a							✓		
OO PR 01	Breakdown of property investments	₿	n/a							✓		
OO PR 02	Breakdown of property assets by management	₿	n/a							✓		
OO PR 03	Largest property types	₿	n/a							✓		
OO INF 01	Breakdown of infrastructure investments	₿	n/a							✓		
OO INF 02	Breakdown of infrastructure assets by management	₿	n/a							✓		
OO INF	Largest infrastructure sectors	₿	n/a							✓		



03							
OO HF 01	Breakdown of hedge funds investments by strategies	₿	n/a				✓
OO End	Module confirmation page	✓	-				

CCStrat	CCStrategy and Governance					Principle Ge				
Indicator	Short description	Status	Disclosure	1	2	3	4	5	6	
SG 01	RI policy and coverage	✓	Public							✓
SG 01 CC	Climate risk	✓	Private							✓
SG 02	Publicly available RI policy or guidance documents	~	Public						~	
SG 03	Conflicts of interest	1	Public							✓
SG 04	Identifying incidents occurring within portfolios	1	Private							✓
SG 05	RI goals and objectives	1	Public							✓
SG 06	Main goals/objectives this year	1	Private							✓
SG 07	RI roles and responsibilities	1	Public							✓
SG 07 CC	Climate-issues roles and responsibilities	~	Private							~
SG 08	RI in performance management, reward and/or personal development	✓	Private							✓
SG 09	Collaborative organisations / initiatives	✓	Public				~	~		
SG 09.2	Assets managed by PRI signatories	8	n/a	<ul> <li>✓</li> </ul>						
SG 10	Promoting RI independently	✓	Public				✓			
SG 11	Dialogue with public policy makers or standard setters	✓	Private				~	~	~	
SG 12	Role of investment consultants/fiduciary managers	✓	Public				~			
SG 13	ESG issues in strategic asset allocation	1	Public	✓						
SG 13 CC		1	Private							✓
SG 14	Long term investment risks and opportunity	1	Public	~						
SG 14 CC		•	Private							✓
SG 15	Allocation of assets to environmental and social themed areas	✓	Private	~						
SG 16	ESG issues for internally managed assets not reported in framework	✓	Public							✓
SG 17	ESG issues for externally managed assets not reported in framework	8	n/a							✓
SG 18	Innovative features of approach to RI	1	Public							✓
SG 19	Communication	✓	Public		✓				✓	
SG End	Module confirmation page	✓	-							



Direct -	Direct - Listed Equity Incorporation						Principle				
Indicator	Short description	Status	Disclosure	1	2	3	4	5	6		
LEI 01	Percentage of each incorporation strategy	4	Public	~							
LEI 02	Type of ESG information used in investment decision	1	Public	~							
LEI 03	Information from engagement and/or voting used in investment decision- making	*	Public	~							
LEI 04	Types of screening applied	1	Public	✓							
LEI 05	Processes to ensure screening is based on robust analysis	~	Public	~							
LEI 06	Processes to ensure fund criteria are not breached	~	Public	~							
LEI 07	Types of sustainability thematic funds/mandates	₿	n/a	~							
LEI 08	Review ESG issues while researching companies/sectors	~	Public	~							
LEI 09	Processes to ensure integration is based on robust analysis	~	Public	~							
LEI 10	Aspects of analysis ESG information is integrated into	1	Private	~							
LEI 11	ESG issues in index construction	₿	n/a	✓							
LEI 12	How ESG incorporation has influenced portfolio composition	~	Private	~							
LEI 13	Examples of ESG issues that affected your investment view / performance	1	Private	~							
LEI End	Module confirmation page	1	-								



Direct -	rect - Listed Equity Active Ownership						cip	le		General
Indicator	Short description	Status	Disclosure	1	2	3	4	5	6	
LEA 01	Description of approach to engagement	1	Public		✓					
LEA 02	Reasoning for interaction on ESG issues	1	Public	~	~	~				
LEA 03	Process for identifying and prioritising engagement activities	1	Public		~					
LEA 04	Objectives for engagement activities	1	Public		✓					
LEA 05	Process for identifying and prioritising collaborative engagement	✓	Public		~					
LEA 06	Role in engagement process	✓	Public		✓		✓			
LEA 07	Share insights from engagements with internal/external managers	1	Public	•	~					
LEA 08	Tracking number of engagements	✓	Public		✓					
LEA 09	Number of companies engaged with, intensity of engagement and effort	✓	Private		~					
LEA 10	Engagement methods	✓	Public		✓					
LEA 11	Examples of ESG engagements	✓	Private		1					
LEA 12	Typical approach to (proxy) voting decisions	1	Public		~					
LEA 13	Percentage of voting recommendations reviewed	₿	n/a		~					
LEA 14	Securities lending programme	✓	Public		✓					
LEA 15	Informing companies of the rationale of abstaining/voting against management	*	Public		~					
LEA 16	Informing companies of the rationale of abstaining/voting against management	*	Public		~					
LEA 17	Percentage of (proxy) votes cast	1	Public		✓					
LEA 18	Proportion of ballot items that were for/against/abstentions	1	Public		~					
LEA 19	Proportion of ballot items that were for/against/abstentions	1	Public		~					
LEA 20	Shareholder resolutions	1	Private		✓					
LEA 21	Examples of (proxy) voting activities	1	Private		✓					
LEA End	Module confirmation page	✓	-							



Direct -	Direct - Fixed Income						cip	le		General
Indicator	Short description	Status	Disclosure	1	2	3	4	5	6	
FI 01	Incorporation strategies applied	✓	Public	✓						
FI 02	ESG issues and issuer research	1	Private	✓						
FI 03	Processes to ensure analysis is robust	1	Public	~						
FI 04	Types of screening applied	✓	Public	✓						
FI 05	Examples of ESG factors in screening process	✓	Private	~						
FI 06	Screening - ensuring criteria are met	✓	Public	✓						
FI 07	Thematic investing - overview	8	n/a	✓						
FI 08	Thematic investing - themed bond processes	₿	n/a	~						
FI 09	Thematic investing - assessing impact	₿	n/a	~						
FI 10	Integration overview	✓	Public	✓						
FI 11	Integration - ESG information in investment processes	~	Public	~						
FI 12	Integration - E,S and G issues reviewed	~	Public	~						
FI 13	ESG incorporation in passive funds	8	n/a	✓						
FI 14	Engagement overview and coverage	✓	Private		1					
FI 15	Engagement method	✓	Private	✓	✓					
FI 16	Engagement policy disclosure	✓	Private	✓	✓					
FI 17	Financial/ESG performance	✓	Private							✓
FI 18	Examples - ESG incorporation or engagement	✓	Private	~	~					
FI End	Module confirmation page	✓	-							

Confidence building measures					P	rin	General			
Indicator	Short description	Status	Disclosure	1	2	3	4	5	6	
CM1 01	Assurance, verification, or review	✓	Public							√
CM1 02	Assurance of last year's PRI data	✓	Public							✓
CM1 03	Other confidence building measures	✓	Public							✓
CM1 04	Assurance of this year's PRI data	✓	Public							✓
CM1 05	External assurance	✓	Public							✓
CM1 06	Assurance or internal audit	✓	Public							✓
CM1 07	Internal verification	✓	Public							✓
CM1 01 End	Module confirmation page	✓	-							



## OSTRUM ASSET MANAGEMENT

## **Reported Information**

Private version

**Organisational Overview** 

## **PRI** disclaimer

This document presents information reported directly by signatories. This information has not been audited by the PRI Secretariat or any other party acting on their behalf. While this information is believed to be reliable, no representations or warranties are made as to the accuracy of the information presented, and no responsibility or liability can be accepted for any error or omission.



#### **Basic information**

OO 01	Mandatory	Public	Gateway/Peering	General

00 01.1

Select the services and funds you offer

Select the services and funds you offer	% of asset under management (AUM) in ranges
Fund management	<ul> <li>○ 0%</li> <li>○ &lt;10%</li> <li>○ 10-50%</li> <li>● &gt;50%</li> </ul>
Fund of funds, manager of managers, sub-advised products	<ul> <li>○ 0%</li> <li>● &lt;10%</li> <li>○ 10-50%</li> <li>○ &gt;50%</li> </ul>
Other	<ul> <li>● 0%</li> <li>○ &lt;10%</li> <li>○ 10-50%</li> <li>○ &gt;50%</li> </ul>
Total 100%	

#### Further options (may be selected in addition to the above)

□ Hedge funds

□ Fund of hedge funds

#### **OO 01.2** Additional information. [Optional]

Ostrum Asset Management has been committed to helping clients provide for their future and achieve other long-term goals for more than 30 years. Our fund managers combine high-quality proprietary research with stringent risk analysis at each stage of the investment process to drive their decisions and deliver the highest quality outcomes for clients.

Ostrum Asset Management is based in Europe, with a local presence in the United States1 and Asia2, and provides a full range of high-performance active fundamental fixed-income and equity expertise, along with insurance investment management solutions to address investors' needs worldwide.

Ostrum Asset Management ranks among the leading asset managers in Europe3 with €274.1 billion in assets under management4 for institutional clients, individual investors and distributors.

Ostrum Asset Management is an affiliate of Natixis Investment Managers.

Natixis Investment Managers serves financial professionals with more insightful ways to construct portfolios. Powered by the expertise of 26 specialized investment managers globally, we apply Active ThinkingSM to deliver proactive solutions that help clients pursue better outcomes in all markets.



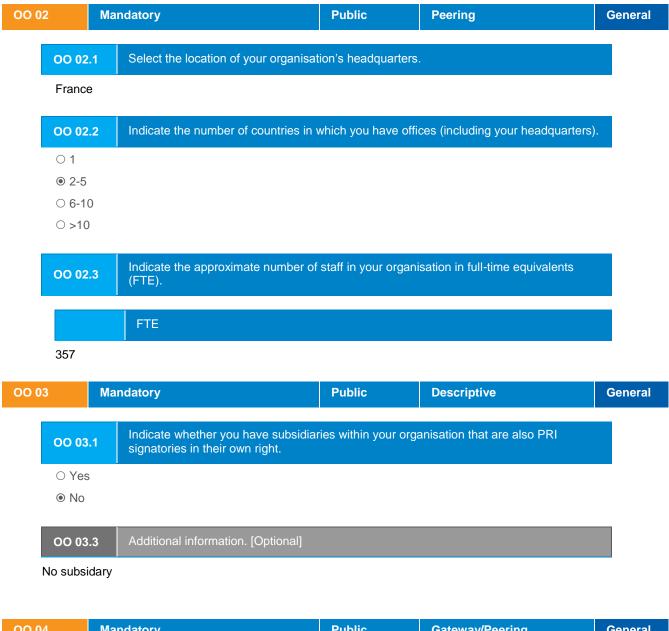
During 2019, Ostrum took back the services it delegated to MIROVA for the end of the year. He set out to have an in depth knowledge, a mastery of the processes, a real reappropriation to implement it in his DNA. Independence, mastery of data and processes and in-depth knowledge to strengthen your own management philosophy and conviction.

1 US via Ostrum Asset Management U.S., LLC, limited liability company, registered as an investment adviser with the SEC. -

2 Asia via Ostrum Asset Management Asia Limited - Registered as a fund management company with the Monetary Authority of Singapore - Ostrum Asset Management subsidiary.

3 IPE Top 400 Asset Managers 2018 ranked Ostrum Asset Management, previously Natixis Asset Management, as the 52nd largest asset manager, as at 12/31/2017. -

4 31/12/2019 - Ostrum Asset Management





ndicate the year end date for your reporting year.

#### 31/12/2019

00 04.2

Indicate your total AUM at the end of your reporting year.

Include the AUM of subsidiaries, but exclude advisory/execution only assets, and exclude the assets of your PRI signatory subsidiaries that you have chosen not to report on in OO 03.2

	trillions	billions	millions	thousands	hundreds
Total AUM		261	264	526	265
Currency	EUR				
Assets in USD		287	992	226	225

□ Not applicable as we are in the fund-raising process

```
OO 04.4 Indicate the assets which are subject to an execution and/or advisory approach. Provide this figure based on the end of your reporting year
```

	trillions	billions	millions	thousands	hundreds
Total AUM		12	808	932	260
Currency	EUR				
Assets in USD		14	119	302	646

□ Not applicable as we do not have any assets under execution and/or advisory approach

Based on your reporting above, your total AUM is over 50 US\$ billion, and therefore your 2019/20 fee will be  $\pounds$  13,943. Note that your total AUM is calculated by summing all figures provided in OO 04.2, 04.3, and 04.4.

00 06	Ма	ndatory		Publi	с	Descriptive		General
00 0	6.1	Select how you wo	ould like to disclose	your a	isset class r	nix.		
		centage breakdown ad ranges						
			Internally manage	d (%)	Externally r	managed (%)		
	Listed	equity	<10%		0			
	Fixed i	ncome	>50%		0		]	



Private equity	0	0
		0
Property	0	0
Infrastructure	0	0
	0	
Commodities	0	0
Hedge funds	0	0
Fund of hedge funds	0	0
Forestry	0	0
Farmland	0	0
Inclusive finance	0	0
Cash	0	0
Money market instruments	10-50%	0
Other (1), specify	<10%	0
Other (2), specify	0	0

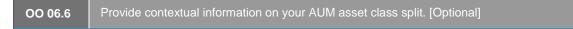
`Other (1)` specifie

Private debt and real asset

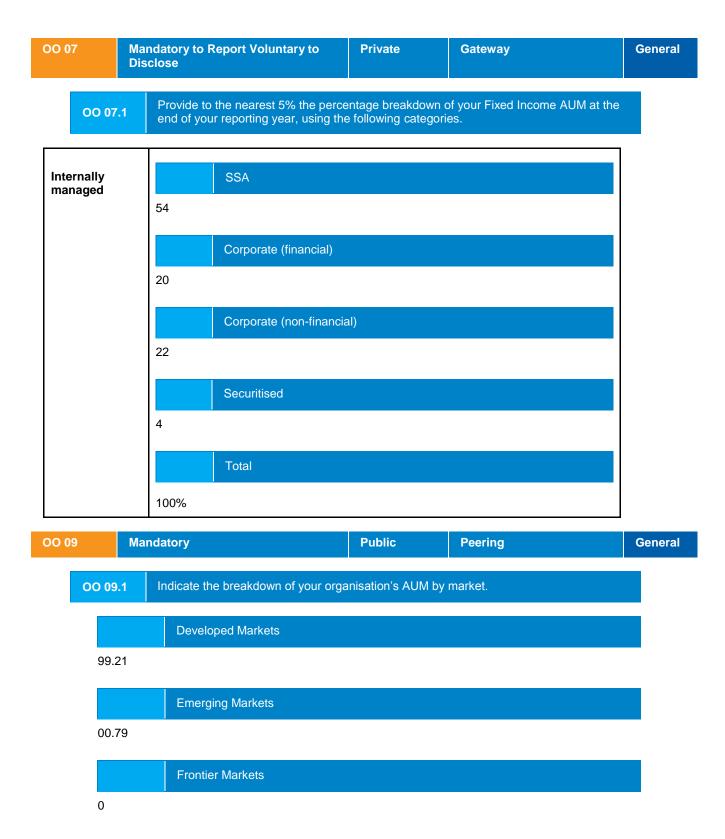
OO 06.2	Publish asset class mix as per attached image [Optional].
OO 06.3	Indicate whether your organisation has any off-balance sheet assets [Optional].
$\odot$ Yes	
No	
OO 06.5	Indicate whether your organisation uses fiduciary managers.

 $\odot$  Yes, we use a fiduciary manager and our response to OO 5.1 is reflective of their management of our assets.

 $\ensuremath{\textcircled{}}$  No, we do not use fiduciary managers.



Ostrum Asset Management is based in Europe, with a local presence in the United States and Asia, and provides a full range of high-performance active fundamental fixed-income and equity expertise, along with insurance investment management solutions to address investors' needs worldwide.







100%

# Asset class implementation gateway indicators OO 10 Mandatory Public Gateway General OO 10.1 Select the active ownership activities your organisation implemented in the reporting year. Listed equity – engagement

 $\blacksquare$  We engage with companies on ESG factors via our staff, collaborations or service providers.

 $\Box$  We do not engage directly and do not require external managers to engage with companies on ESG factors.

#### Listed equity - voting

I We cast our (proxy) votes directly or via dedicated voting providers

 $\Box$  We do not cast our (proxy) votes directly and do not require external managers to vote on our behalf

#### Fixed income SSA – engagement

 $\ensuremath{\boxdot}$  We engage with SSA bond issuers on ESG factors via our staff, collaborations or service providers.

 $\Box$  We do not engage directly and do not require external managers to engage with SSA bond issuers on ESG factors. Please explain why you do not.

#### Fixed income Corporate (financial) - engagement

☑ We engage with companies on ESG factors via our staff, collaborations or service providers.

 $\Box$  We do not engage directly and do not require external managers to engage with companies on ESG factors. Please explain why you do not.

#### Fixed income Corporate (non-financial) - engagement

I We engage with companies on ESG factors via our staff, collaborations or service providers.

 $\Box$  We do not engage directly and do not require external managers to engage with companies on ESG factors. Please explain why you do not.



#### Fixed income Corporate (securitised) - engagement

☑ We engage with companies on ESG factors via our staff, collaborations or service providers.

□ We do not engage directly and do not require external managers to engage with companies on ESG factors. Please explain why you do not.

00 1	1	Mar	datory	Public	Gateway	General
	00 11	.1	Select the internally managed asset into your investment decisions and/o reporting year).			
			Listed equity			
	۰V	Ve ado	lress ESG incorporation.			
	$\circ$ V	Ve do	not do ESG incorporation.			
			Fixed income - SSA			
			Fixed Income - SSA			
	• V	Ve ado	lress ESG incorporation.			
	$\circ$ V	Ve do	not do ESG incorporation.			
			Fixed income - corporate (financial	)		
	• V	Ve ado	dress ESG incorporation.			
	$\circ$ V	Ve do	not do ESG incorporation.			
			Fixed income - corporate (non-fina	ncial)		
	• V	Ve ado	lress ESG incorporation.			
	$\circ$ V	Ve do	not do ESG incorporation.			
			Fixed income - securitised			

- We address ESG incorporation.
- $\odot$  We do not do ESG incorporation.

#### Money market instruments

- We address ESG incorporation.
- $\odot$  We do not do ESG incorporation.

#### Other (1)

- We address ESG incorporation.
- $\odot$  We do not do ESG incorporation.

12	Mandatory	Public	Gateway	Genera
00 12	2.1 Below are all applicable mode mandatory to report (asset cla ticked and read-only. Those w the box.	asses representing 10%	or more of your AUM) are a	already
	Core modules			
☑ (	Organisational Overview			
$\checkmark$	Strategy and Governance			
	DL incolors and atting allocation			
	RI implementation directly o	r via service providers		
	Direct - Listed Equity inco	rporation		
5	☑ Listed Equity incorporation			
L				
	Direct - Listed Equity activ	ve ownership		
	☑ Engagements			
	☑ (Proxy) voting			
2				
	Direct - Fixed Income			
	Direct - Fixed Income			
5	☑ Fixed income - SSA ☑ Fixed income - Corporate (financial	,		
5	☑ Fixed income - SSA	,		
5	☑ Fixed income - SSA ☑ Fixed income - Corporate (financial	,		

☑ Closing module

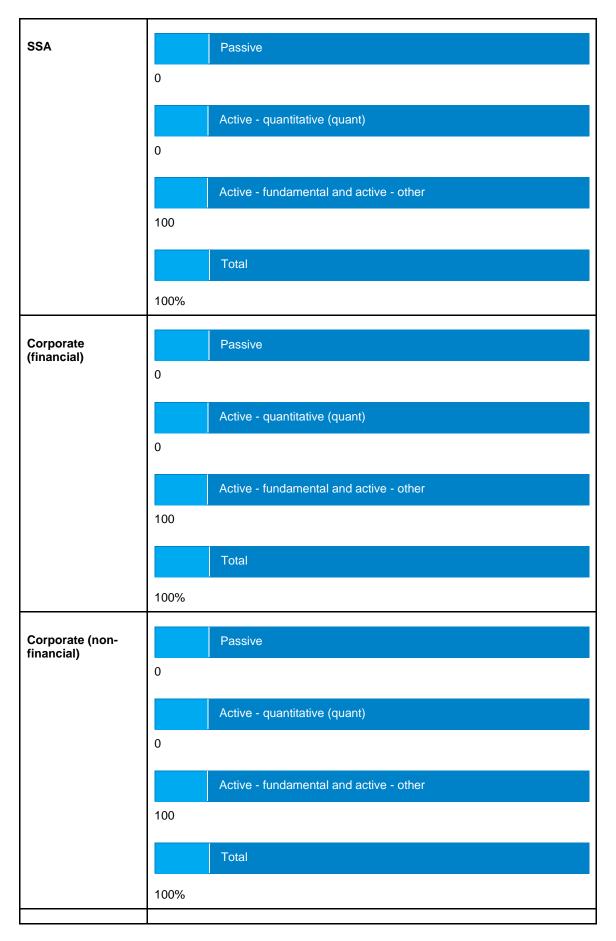
## Peering questions OO LE 01 Mandatory to Report Voluntary to Disclose Public Gateway General OO LE 01.1 Provide a breakdown of your internally managed listed equities by passive, active - quantitative (quant), active - fundamental and active - other strategies. General

#### Percentage of internally managed listed equities









18



Securitised		Passive
	0	
		Active - quantitative (quant)
	0	
		Active - fundamental and active - other
	100	
		Total
	100%	

OO FI 01.2

Additional information. [Optional]

The Fixed-income investment division implements an active fundamental management, where risk is taken into account at every stage of the investment process. The directional views are developed by committees of specialists under the leadership of the Investment directors. For issuers selection, the fund managers rely on the recommendations of the sector teams, which bring together fund managers, credit analysts and strategists to discuss a theme or a management strategy.

In all, the Fixed-income investment division is supported by close to 100 specialists, including asset managers, credit analysts, strategists, financial engineers and economists.

DO FI 03	Mandatory	Public	Descriptive	General		
Update: this indicator has changed from "Mandatory to report, voluntary to disclose" to "Mandatory". Your						
response to this indicator will be published in the Public Transparency Report. This change is to enable improved analysis and peering.						
	inproved analysis and peening.					







Indicate the approximate (+/- 5%) breakdown of your corporate and securitised investments by investment grade or high-yield securities.

Туре	Investment grade (+/- 5%)	High-yield (+/- 5%)	Total internally managed
Corporate (financial)	● >50%	○ >50%	
	○ 10-50%	○ 10-50%	100%
	○ <10%	◉ <10%	
	○ 0%	○ 0%	
Corporate (non-financial)	● >50%	○ >50%	
	○ 10-50%	○ 10-50%	100%
	○ <10%	◉ <10%	
	○ 0%	○ 0%	

f you are invested in private debt and reporting on ratings is not relevant for you, please ndicate below

 $\Box$  OO FI 03.2 is not applicable as our internally managed fixed income assets are invested only in private debt.



## OSTRUM ASSET MANAGEMENT

## **Reported Information**

Private version

Strategy and Governance

## **PRI** disclaimer

This document presents information reported directly by signatories. This information has not been audited by the PRI Secretariat or any other party acting on their behalf. While this information is believed to be reliable, no representations or warranties are made as to the accuracy of the information presented, and no responsibility or liability can be accepted for any error or omission.





New selection options have been added to this indicator. Please review your prefilled responses carefully.



#### Select all that apply

Policy components/types	Coverage by AUM
☑ Policy setting out your overall approach	<ul> <li>Applicable policies cover all AUM</li> </ul>
$\ensuremath{\boxtimes}$ Formalised guidelines on environmental factors	O Applicable policies cover a majority of
☑ Formalised guidelines on social factors	AUM
☑ Formalised guidelines on corporate governance factors	<ul> <li>Applicable policies cover a minority of AUM</li> </ul>
☑ Fiduciary (or equivalent) duties	
☑ Asset class-specific RI guidelines	
☑ Sector specific RI guidelines	
☑ Screening / exclusions policy	
☑ Engagement policy	
☑ (Proxy) voting policy	
□ Other, specify (1)	
$\Box$ Other, specify(2)	



#### SG 01.3 Indicate if the investment policy covers any of the following

 $\ensuremath{\boxdot}$  Your organisation's definition of ESG and/or responsible investment and it's relation to investments

☑ Your investment objectives that take ESG factors/real economy influence into account

- ☑ Time horizon of your investment
- ☑ Governance structure of organisational ESG responsibilities
- ESG incorporation approaches
- Active ownership approaches
- ☑ Reporting
- ☑ Climate change
- I Understanding and incorporating client / beneficiary sustainability preferences
- $\Box$  Other RI considerations, specify (1)
- $\Box$  Other RI considerations, specify (2)

**SG 01.4** Describe your organisation's investment principles and overall investment strategy, interpretation of fiduciary (or equivalent) duties, and how they consider ESG factors and real economy impact.

Ostrum AM has been involved in Responsible Investing for close to 30 years and the company has been PRI signatory for more than 10 years. It is a core part of the firm's identity.

Ostrum AM is convinced that the integration of ESG dimensions are enriching its activities and therefore contribute to better serve its clients. The company has designed a framework for responsible asset management deeply implemented to its investment processes following a period of in-depth analysis and development carried out over several years, this framework for responsible asset management rests on the following core areas:

- ESG analysis: understand the challenges of sustainable development, analyse their impact on each industry and sector and assess a broad universe of issuers.
- ESG integration and screening
- Practice Responsible Asset Management, taking ESG criteria into account in investment decisions by incorporating ESG criteria and applying ESG screening.
- **Vote** & engage: encourage issuers to improve their practices by speaking up at general meetings and initiating constructive dialogue with companies.
- Create innovative SRI products in line with our ambition and our client expectations.
- SRI Label development
- Participate to industry body members and increase our active contribution

#### SG 01.5

Provide a brief description of the key elements, any variations or exceptions to your investment policy that covers your responsible investment approach. [Optional]

As Ostrum AM is a key player on Responsible Investment, its ESG approach is widely implemented on its business :

- 100% of its AUM applied negative and normed based screening
- More than 90% of its AUM integrate ESG dimensions :ESG incorporation is applied on100% of Ostrum AM Equity AUM, thanks to the ambitious approach defined by the Equity team of Ostrum AM
- ESG integration is applied on 100% of Ostrum AM Sovereign AUM, for both developed and emerging countries' issuers.

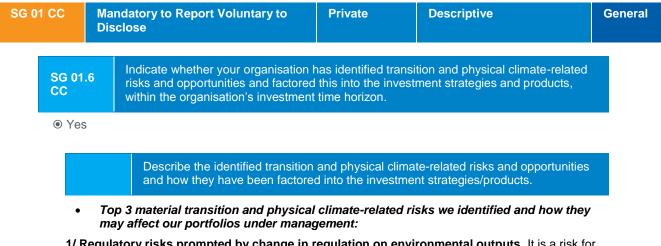


- ESG integration intoCredit analysis covert more than 90% of the AUM under management.
- •
- Exercise of voting rights is applied on a comprehensive universe : our participation rate in annual general meetings (AGMs) reached 98.9% in 2019; the proxy voting process is being fully handled by Analysts-PM (voting policy update, analysis of resolutions, individual engagement...
- **Collaborative engagement** actions are undertaken for the main holdings, in order to encourage better sectorial practices
- To fulfil its ambition on ESG and in order to best serve its clients with dedicated strategies, Ostrum AM also applied SRI strategies on more than 20% of its AUM
- **Reporting** initiatives are in place to provide information on ESG incorporation to clients : The ESG integration aspects are described in investment comitees and/or **funds report**
- Dedicated carbon reports covers between 15% and 20% of Ostrum AM AUM, as the company is fully committed to best integrate regulation contraints related to CO2 emissions and to provide full transparency to its clients.

⊖ No

#### I confirm I have read and understood the Accountability tab for SG 01

I confirm I have read and understood the Accountability tab for SG 01



**1/ Regulatory risks prompted by change in regulation on environmental outputs.** It is a risk for non-compliant companies (litigation risks), but also for those facing costs to comply (rise of capex, cost inflation). Such risks materializes for instance for the automotive industry.

**2/ Transition risks linked to the constant adaptation of companies to a Climate change**. This risk is broader than the regulatory risk. Climate change is affecting most companies business model at different levels, with certain sectors being particularly affected (potentially disruptive impact), such as building companies for example (dependent of weather conditions). These companies will have to support extra costs and increase their spending in innovation (R&D) to adapt in the long term.

**3/ Physical risks are affecting resources availability** (such as water scarcity) and land availability, as a result of brutal weather pattern changes These are risks for companies' implantation and facilities, particularly in the agri-food business for instance.

• Top 3 material transition and physical climate-related opportunities we identified:

Although referring to climate-related "opportunities" may be subject to cautious, we see potential arising from:



1/ More scrutiny from consumers prompting companies to enhance their business models and integrate sustainability issues. This is a virtuous circle that may ultimately translate into positive impact for the environment but also for some companies themselves.

2/ Transition enabler products and services, reducing environmental outputs, compliant with stricter regulations. For instance, engines that lower carbon emissions.

3/ Break-through technologies, that go beyond just mitigating the impact on natural resources (game-changers). An example is batteries able to stock electricity to enable alternative renewable energies to develop.

How have they been factored in our investment strategies / products

Ostrum AM integrates the analysis of Climate Change material issues to companies' risk evaluation and valuation and monitors them closely.

Ostrum has also intergrated a climate related policy in our exclusion policy. This exclusion policy is implemented on 100% of our assets under management. Ostrum AM excludes 1/ issuers that derive more than 25% of revenues from coal production or from operating coalfired power plants, and 2/ mining companies that use Mountain Top Removal methods.

Additionally, Ostrum has set up a working group on Climate issues to improve the evaluation of companies in all our portfolios based on climate related issues. Within this group, our Investment staff teams identified specific indicators to assess issuers' trajectory, and ultimately evaluate issuers willingness and ability to meet ambitious targets to tackle climate change challenges

Last, because we want to make a positive contribution, we are also increasing significantly financial products integrating climate-related positive impact such as green bonds (Green bonds AuM have nearly doubled in our portfolios in 2019 to €4bn), and we are accelerating energy transition and investments in New Infrastructure solutions to provide long lasting solutions (drastic diminution of carbon emissions for instance), via notably our Greenfin Infra fund.

 $\bigcirc$  No

SG 01.7 CC	Indicate whether the organisation has assessed the likelihood and impact of these climate risks?
Yes	

Describe the associated timescales linked to these risks and opportunities.

We run assessments as described later in SG 01.9 on material issues impacting the risk of different sectors or issuers and their timescale. This research is mainly performed by our Equity and Credit Research departements.

Our conviction, based on the research provided is that Physical risks and Transition risks are both very material and common for issuers in the short term (ie over 3-5 years) in a number of sectors such as Utilities, Auto, Oil&Gas, Metals&Mining, Building materials, and Chemicals. The risk arise from their activities that bear structural environmental risks, but also from the invevital Policy response that is developing, especially while Public opinion's awareness is increasing.

#### Over 5 years, we use a sector mapping of ESG and Climate related risks, internally produced by our Credit Research Team, to monitor risks that are not currently material but have a great probability to be so in the future.

Indeed, we know for fact that some risks may not be material today but will be in the next decade. We know for fact that for utilities companies Climate Change materiality can only worsen, with the risks of putting utilities under pressure (physical risks and litigation risks). On the positive side, we expect a contribution to power supply reliability coming from technology enablers dealing with intermittent electricity storage.

This assessment is very useful to anticipate trends better, and monitor closely the risks and opportunities of our Clients and insurance funds, that tend to be invested in longer maturities with a « buy and maintain strategy ».



 $\bigcirc$  No

SG 01.8 CC	Indicate whether the organisation publicly supports the TCFD?
● Yes	
$\bigcirc$ No	
SG 01.9 CC	Indicate whether there is an organisation-wide strategy in place to identify and manage material climate-related risks and opportunities.

Yes

Describe

At Ostrum level we have put in place two policies enabling us to identify and manage material Climate related risks

#### An exclusion Policy : we exclude

1/ issuers that generate 25% or more of their revenues out of coal,

2/ issuers that are in severe breach of Environmental norms as defined by the UN global Compact in our « Worst Offenders » Policy

- An integration Policy : if climate-related issues are material, it will be systematically
  reported by our Research Team, integrated to our risk evaluation, and ultimately into
  our scores. Indeed, the credit research team systematically use a 4 level ESG Impact scale
  (from ESG 0 to ESG 3), to assess the significance of ESG issues into the credit quality of a
  given issuer (a company with an ESG 3 impact score is clearly significantly impacted positively or negatively by ESG issues). We also flag in a dedicated section on Environment
  the rational behing our ESG impact score.
- The Equity team use a set of metrics publicly disclosed by the company and then processed internally. This set of metrics is expressed in relative value versus universe and the trend of these metrics. It allows analysts to identify where are major negatives Environmental outputs of the company and if the company is taking actions to reduce them. We use thirdparty providers to complete our database and increase our coverage. For specific portfolios that develop an SRI thematic (A portfolio Smart city is under development) Portfolio manager must consider how the company is involved in this thematic, and positive ESG impact are identified and compared with other companies, to revel comparative advantages.

In addition, we also run ESG risk assessments on the underlying assets we finance: one of our infrastructure flagship fund obtained a few months ago the Greenfin label.

 $\bigcirc$  No



## **SG 1.10** Indicate the documents and/or communications the organisation uses to publish TCFD disclosures.

☑ Public PRI Climate Transparency Report

- □ Annual financial filings
- ☑ Regular client reporting
- □ Member communications

□ Other

□ We currently do not publish TCFD disclosures

SG 02 Mandatory Public Core Assessed PRI 6
--

New selection options have been added to this indicator. Please review your prefilled responses carefully.

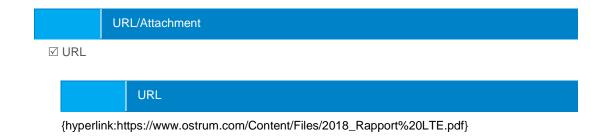
☑ Policy setting out your overall approach



{hyperlink:https://www.ostrum.com/en-UK/p/about-us/our-csr-strategy/responsible-investment}

□ Attachment (will be made public)

I Formalised guidelines on environmental factors



☐ Attachment (will be made public)

- $\hfill\square$  Formalised guidelines on social factors
- $\hfill\square$  Formalised guidelines on corporate governance factors
- □ Fiduciary (or equivalent) duties
- ☑ Asset class-specific RI guidelines

URL/Attachment

☑ URL



URL

{hyperlink:https://www.ostrum.com/Content/Documents/Rapport%20RSE/2017-2018/Ostrum%20RSE%20brochure%20Eng%20web\_final.pdf#page=14}

- □ Attachment (will be made public)
- □ Sector specific RI guidelines

Screening / exclusions policy

URL/Attachment

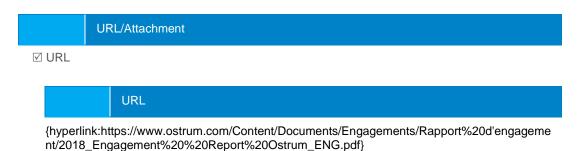
☑ URL

URL

 $\label{eq:link:http://www.ostrum.com/en-INT/About-us/Our-CSR-strategy/Responsible-investment/Exclusion-policy \end{tabular}$ 

□ Attachment (will be made public)

☑ Engagement policy



- □ Attachment (will be made public)
- ☑ (Proxy) voting policy



{hyperlink:https://www.ostrum.com/Content/Files/Voting%20Policy\_2020.pdf}

□ Attachment (will be made public)

 $\hfill\square$  We do not publicly disclose our investment policy documents

**SG 02.2** Indicate if any of your investment policy components are publicly available. Provide URL and an attachment of the document.

I Your organisation's definition of ESG and/or responsible investment and it's relation to investments

URL/Attachment

🗹 URL



**URL/Attachment** 

{hyperlink:https://www.ostrum.com/Content/Files/Rapport%20de%20gestion%20OSTRUM%20-%202019%20-%20vf.pdf}

□ Attachment

 $\ensuremath{\boxtimes}$  Your investment objectives that take ESG factors/real economy influence into account

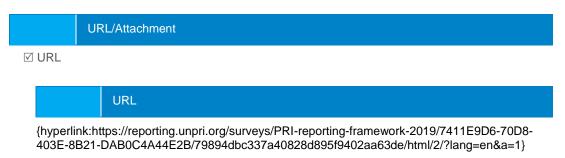
☑ URL

URL {hyperlink:https://www.ostrum.com/Content/Files/Rapport%20de%20gestion%20OSTRUM%20-%202019%20-%20vf.pdf}

□ Attachment

□ Time horizon of your investment

☑ Governance structure of organisational ESG responsibilities



□ Attachment

☑ ESG incorporation approaches



2018/Ostrum%20RSE%20brochure%20Eng%20web\_final.pdf#page=14}

□ Attachment

Active ownership approaches



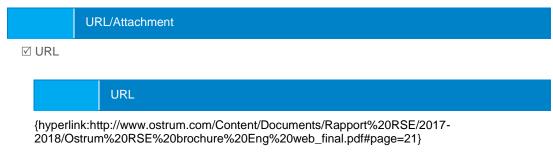


URL

#### {hyperlink:https://www.ostrum.com/Content/Files/Voting%20Policy\_2020.pdf}

Attachment

☑ Reporting



- ☐ Attachment
- ☑ Climate change

URL/Attachment



#### {hyperlink:https://www.ostrum.com/Content/Files/2018\_Rapport%20LTE.pdf}

- □ Attachment
- $\blacksquare$  Understanding and incorporating client / beneficiary sustainability preferences

	URL/Attachment
⊠ URL	
	URL
{hyperl	ink:http://www.ostrum.com/Content/Documents/Rapport%20RSE/2017-

2018/Ostrum%20RSE%20brochure%20Eng%20web\_final.pdf#page=20}

□ Attachment

□ We do not publicly disclose any investment policy components

SG 02.3	Additional information [Optional].
---------	------------------------------------

Ostrum AM is fully committed to transparency and therefore discloses all relevant information that may help stakeholders, among which its clients, to understand the rationale behind its responsible asset management policy, its approach and investment processes.

This information:

- takes the form of several documents publicly available
- is summarized on its website (http://www.ostrum. com)
- or take the form of dedicated inputs and reports, integrated into the funds annual reports

Our support to TCFD is disclosed since 2017 (https://www.fsb-tcfd.org/tcfd-supporters).





**SG 03.2** Describe your policy on managing potential conflicts of interest in the investment process.

#### Detection of conflict of interest

In accordance with the AMF General Regulations of the French Financial Markets Authority, Ostrum AM has taken "all reasonable steps" to identify potential situations of conflict of interest arising in the course of business. To this end, Compliance has established a risk map that identifies all potential or proven conflicts of interest situations and the mitigation measures to prevent material risk of damage to the interests of a client.

#### Prevention of conflict of interest, relies on :

- Education and awareness and the implementation of controls,
- Implementation of information barriers "Chinese Walls",
- Existence of internal procedures (notably procedures on order execution and "gifts and benefits")
- Existence of a Code of Ethics

#### Management and resolution of conflicts of interest rely notably on :

- Employees alert and escalation of any relevant information or situation,
- Clear information provided by Ostrum AM to clients, before acting on their behalf, about the general nature or the source of conflicts of interest when the measures taken to prevent conflicts of interest are not sufficient to ensure with reasonable certainty that the risk of harming their interests will be avoided;
- Implementation of corrective action where necessary

 $\bigcirc$  No

SG 03.3	Additional information. [Optional]
---------	------------------------------------

The policy of conflict of interest , which is available on the company's website, sets the ways in which Ostrum AM will manage Conflicts of Interest.

Ostrum AM maintains and regularly updates a log of investment service carried out by it or on its behalf where a conflict of interest entailing a material risk of damage to the interests of one or more clients has arisen or, is likely to arise.

The conflicts of interest compliance program established by Ostrum AM is regularly reviewed.

Furthermore, the activities of corporate/investment banking and asset management are housed in distinct entities within Natixis. This regulatory Chinese Wall (information barrier) between third-party asset management and corporate and investment banking ensures the independence of our investment decisions, as well as independence regarding ESG engagement and in the voting decisions.

Concerning the exercise of voting rights, Ostrum AM excludes from its investment universe securities when impartiality could be contested, i.e., a significant client representing a huge proportion of assets under management, and all entities of its parent company, Natixis.

A procedure for preventing, identifying and managing conflicts of interests is also stipulated in Ostrum AM's voting policy:



« (...) In general, the asset management company exercises voting rights solely in the general interest of its unitholders, irrespective of its own interests, and in compliance with its guiding principles. Ostrum AM has introduced a procedure to anticipate, identify and manage potential conflicts of interest. Thus:

- If a conflict of interest should arise between Ostrum AM and one of its clients, the Head of Compliance, Internal Control and Risks, in coordination with the Voting Committee, would rule on what steps to take.
- If a member of the team responsible for the "exercise of voting rights" should find him/herself in a conflict of interest regarding a vote, he/she would immediately notify the Voting Committee, the Head of Compliance, Internal Control and Risks and take no part in the exercise of the vote concerned. If exercising its voting right for a given company exposes Ostrum AM to a significant conflict of interest, the Voting Committee of Ostrum AM will refer the matter to the Head of compliance, Internal Control and Risks, who will decide the appropriate measures, including the decision to participate in said company's general meetings



## Ostrum AM has a strong Risk management and incidents management process . The robustness of the Responsible Investment of Ostrum AM makes it thus strongly reliable.

First of all, it does rely on the high level of understanding of ESG issues, of its PM/Analysts, as well as on a close monitoring of issuers under management.

#### On the ESG integration process, in order to identifying ESG incidents, Ostrum AM relies on :

- ESG providers carefully selected by Investment teams for the robustness of their methodology, the universe they cover, the quality of their analysis, and their complementarity with existing ESG data already integrated within Front tools. ESG scores and analysis are directly implemented into Investment tools, allowing analysts/ PM to anticipate and to identify any incidents that could by material. Indeed, controversies are fully part of the issuers evaluation and scores provided by the ESG providers selected by Ostrum AM. Evaluation and scores provided by external ESG providers are update on a quarterly basis.
- The close follow up of issuers in portfolios by our PM/analysts are the second guaranty of our capabilities in identifying incident that may occur and impact ESG performance/ risks analysis. For example, on the Equity side, dialogue with issuers takes the form of direct exchanges that can occur up to 6 times a year: this close follow up is a strong tool to anticipate incidents and their potential impacts on issuers evaluations.

## Ostrum AM also shares practices to manage ESG incidents that may occur within portfolio companies

• On the Equity side : once captured, the incident will lead to the review of the analysis of the issuers. As the ESG analysis and evaluation is an ongoing process, Analysts/PM will have a direct exchange with the issuers. That may conduct to the reduction, to the maintain or to the reinforcement of Ostrum AM exposition

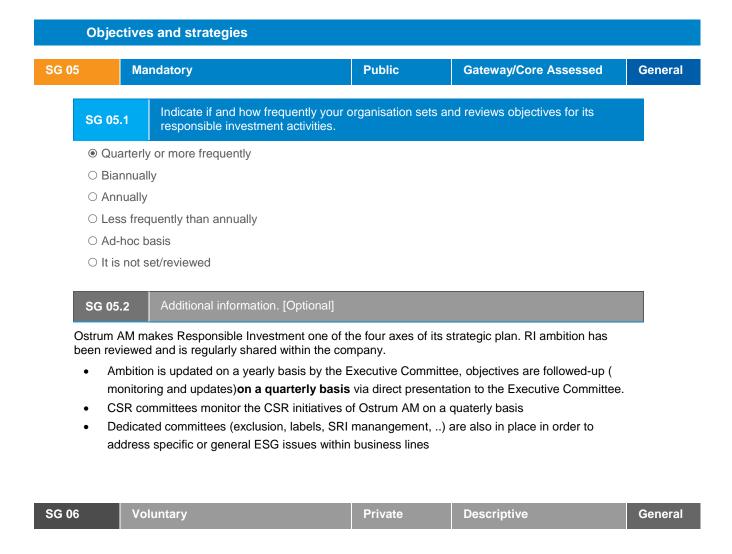


- On the Fixed Income side, controversies and/or strong ESG scores evolution will conduct to the update of the issuers analysis. Credit analysts, may therefor adjust issuers risks analysis if the incident is judged as material. PM will be in charge of the potential adjustment of their position.
- If incident occurs on a mandate portfolio, event, implication and investment decision is discussed with the client

#### For negative/norms-based screenings

The exclusion lists are updated at least once a year, or even more frequently if necessary, and validated by a dedicated Commitee (transversal Committee regrouping the Heads of investment teams and staff from our Risk departement). The Executive Committee will ultimately validate the decision. In case of major incident:

- the exlusion (and/or precautionary) list(s) would be updated on an ad hoc basis,
- and the updated exclusion (and/or watch) list(s) including the new prohibited issuer(s) would be confirmed by a dedicated Committee, validated by the executive committee and disclosed to the relevant teams to ensure they are applied throughout the entire value chain with the appropriate controls (CIOs, product specialists, portfolio managers, risk constraints and operations teams, client services department, etc.).





#### Responsible investment processes

☑ Provide training on ESG incorporation

Key performance indicator

Dedicated training and awareness sessions launched

Progress achieved

To maintain a good level of knowledge regarding CSR and SRI issues, dedicated training sessions has been received by investment teams.

Portfolios Managers and Credit Research Team undergo specific training sessions to keep a high understanding of ESG issues and regulations. Led by internal staff dedicated to ESG or by external ESG experts, those sessions allow the consistency of responsible investment policy implementation.

In 2019 seven training sessions on SRI topics were run for the benefit of all investment staff, support fonctions and salesforce.

The Training sessions comprised:

- Two workshops on ESG integration for PMs;
- Two Workshops on how to improve ESG integration and ESG impact score with Financial analyts;
- We enrolled over 21 members of staff from all departments (investment staff to compliance officer) to e-learning sessions of the PRI Academy. This decision was taken as part as our efforts to develop a global understanding of SRI issues across all Ostrum AM. In parallel, we organized monthly meetings with the trainees to encourage exchange of views. 15 participants have been certified for the full program, and 18 have been certified for the 1st module;
- An Access to a Natixis CSR mooc has been also given to the whole firm.

#### ☑ Provide training on ESG engagement



New training initiative launched

Progress achieved

In addition to traditional training initiatives, Ostrum strive to help its people acquire new knowledge on sustainable development. Holding conferences about Ostrum AM's collaborative engagements, parenthood and offsetting carbon emissions, as well as workshops on wellbeing.

Moreover the dedicated PRI training described previously has specific sections on engagement .

In 2019 Ostrum AM launched dedicated workshop on collaborative Engagement in order to better understand engagement issues and to define a share engagement ambition within the company.

Moreover, Ostrum AM systematically promotes collaborative engagement initiatives to all employees thanks to dedicated news. Those are also externally promoted via Engagement reports and dedicated news, as well as internally promoted (Intranet and/or dedicated internal news)



Presentation on awareness raising on the "carbon and climate" stakeholders (NGO, group of investores, dtaproviders ...) was organised for analysts, managers and product specialists.

French corner on ESG/SRI topics: it is a presentation lunch led by one of our analysts to explain in a clear and concise way an industry, a concept, a theme.

Improved communication of ESG activities within the organisation

#### Key performance indicator

Sessions held and dedicated communications

#### Progress achieved

Ostrum AM regularly inform its employees on ESG activities within the organisation in order to promote its latest advances on ESG issues.

- Dedicated reports (CSR voting exercise, collaborative engagement) are internally shared and promoted
- News, interviews, are written to promote last ESG/CSR initiatives
- A Session of the Key Investors Forum (all investment teams) was dedicated to ESG initiatives to share ESG achievements
- Awareness sessions of different ESG subjects (climate issues, environmental numerical footprint...)
- Ostrum participation in the CSR day organized annually by Natixis
- PRI in person participation
- Extensive communication on the French SRI Label we obtained for 13 Funds.
- Organisation of two workshops on our "Worst offender" policy, exchange of views on the list of exclusion (all investments staff invited)
- A Teach in session on Climate Change (role of international bodies and NGOs)
- SRI Training Session Cycle targeting salesforce& Communication staff in order to explain Ostrum AM specific approach on different SRI issues. Our first training took place in December 2019 on ESG integration, and is going on in 2020.

☑ Improved engagement to encourage change with regards to management of ESG issues

Key performance indicator

Number of companies on which engagement actions have been made

Progress achieved

On equity side and on governance alone we engaged more than 150 companies.

296 issuers have been targeted as regard of individual engagement.

Many sectors have been targeted through 15 collaborative engagements including 7 new engagements for 2019.

☑ Improved ESG incorporation into investment decision making processes

Key performance indicator

Progress achieved as regards of ESG incorporation into fundamental analysis

Progress achieved

1/ Listed Equities: investment team fully updated ESG incorporation on a broader universe :

ESG analysis framework has been completely achieved (made up by quantitative data and qualitative analysis, relying on direct exchange with issuers)

Each stage of the investment process is now taking into account ESG incorporation even valuation

Issuers that do not meet a minimum ESG standards are not eligible for investment

2/ Fixed income : In 2019 the Credit Research Team has implemented a new ESG Impact score in order to be more transparent on the degree of materiality of ESG risks and opportunities withing the risk evaluation of a given issuer.

The ESG impact Score scale goes from 0 to 3 where 3 is the most material impact. The investment staff has access to this data in a platform, and can trace the evolution of the impact scores. All impact scores are explained in dedicated sections on Governance, Environement and Social issues in our issuers reports.

### 3/ The sovereign risk model is reviewed and in the process of being updated in order to include new variables if relevant.

- $\Box$  Other, specify (1)
- $\Box$  Other, specify (2)
- $\Box$  Other, specify (3)
- □ None of the above

Financial performance of investments

☑ Increase portfolio performance by consideration of ESG factors

Key performance indicator

New integration process



#### Progress achieved

The equity process relying on a bottom up and quality grasp strategy updated every year fully integrate ESG evaluation and performance of issuers at each stage of the investment process. Indeed, the investment process rely on the strong conviction that ESG factors are impacting issuers quality and therefore are key contributors to portfolios performance. Ostrum AM Equity team has introduced different factors in its expected returns model. Among them they introduced an ESG premium factor. Premium are expected compensation for bearing additional unit of risks. Size of compensation, or premium, can be estimated trough two main approaches. First uses realized returns observed on the market. The other uses expected returns implied from current price and current forecasted cash flows, which are then regressed on some given ESG ratings. Based on a review of main academic papers, the second type of approaches yields a premium of 108 bps/year for ESG. Firms with high ESG score have expected returns lower than those of firms with low ESG score. We shall use this estimate and we note that if needed we will update it according to new publications.

- □ Other, specify (1)
- □ Other, specify (2)
- $\Box$  Other, specify (3)
- □ None of the above

#### ESG characteristics of investments

☑ Over or underweight companies based on ESG characteristics

#### Key performance indicator

ESG integration in existing process and ESG impact evaluation

#### Progress achieved

**Equity side** : Issuers that do not meet minimum ESG standards (a score of 10/20 coming from the ESG Evaluation Tools) are not eligible to investment. The ESG score is also one of the key contributor of the issuers valuation. If any incidents occur, analysis and dialogue may conduct to decrease or sell the position.

**Fixed Income side:** As of today almost 100% of issuers covered by the Credit Research Team have a dedicated ESG analysis and impact score. The ESG impact score enables to idendify the degree of materiality of ESG risks and opportunities withing the risk evaluation of issuers. All impact scores are explained in dedicated sections in our issuers reports.

The ESG impact Score scale goes from 0 to 3 where 3 is the most material impact. A negative ESG3 is therefore a "red flag" for Portfolio Managers, even if they do not conduct an SRI investment process.

The investment staff has access to this data in a platform, and can trace the evolution of the impact scores. ESG is material for 84% of the issuers covered, of which the impact of ESG on the credit view is particularly significant for 27% (ESG 2 and 3).

☑ Improve ESG ratings of portfolio

Key performance indicator

ESG Score of our equity portfolios <w:br /> <w:br />Number of SRI Label certifications

Progress achieved

Thanks to ESG integration in our valuation models and in our portfolios construction, the portfolios ESG scores have improved significantly during 2019.

13 funds were labelised in 2019

Setting carbon reduction targets for portfolio

	Key performance indicator						
	Coal Policy <w:br></w:br> <w:br></w:br> Meeting Clients' guidelines in terms of climate target or in terms of Green bonds investments .						
	Progress achieved						
The Coal ex	clusion policy has been reviewed to be more strict: issuers, which derive more than						

The Coal exclusion policy has been reviewed to be more strict: issuers, which derive more than 25% of their revenues from coal production or from coal-powered energy (instead of 50% initially) are excluded from the investment.

Ostrum AM is able to meet dedicated clients requests on Climate issue such as maximum of CO2 issuances, or temperature alignement scenario or green bonds investing.

- $\Box$  Other, specify (1)
- □ Other, specify (2)
- $\Box$  Other, specify (3)
- $\hfill\square$  None of the above

Other activities

☑ Joining and/or participation in RI initiatives

Key performance indicator

Number of RI initiatives in which we actively take part

Progress achieved

As describe in the LEA and SG section, Ostrum AM is a member of of more than 10 organisations and/or initiatives, such as PRI, CDP Climat Change, institutional Investors Group on Climate Change (IIGCC), National Social Investment Forums (FIR), United Nations Environment Programme Finance Initiative (UNEP FI), AFG, TCFD and EFAMA, ...

In 2019, Ostrum is a signatory of several news collaborative initiatives: Workforce Disclosure Initiative - phase II (Share Action), Investor Statement on Methane Emissions in Oil & Gas (IIGCC/ICCR), Deforestation and forest fires in the Amazon (Ceres), Tabacco Free Finance Pledge (Tabacco Free portfolios), Gender Equility in the workplace (Mirova), Green finance campaign, Investor Expectations on climate change for airlines and aerospace companies (Climate Action 100+)

In 2019 Ostrum has co-written a White paper with French several asset managers in order to share Best Practices regarding to Coal exit.

☑ Encouraging others to join a RI initiative



Key performance indicator

Direct involvement in communication of RI Best Practices

Progress achieved

In 2019, Ostrum has taken a pro-active approach, participating to the writing of a White Paper on Coal Exit with other French Asset Managers under the supervision of the AFG. This initiative is aiming at giving to all Asset Managers guidelines in order to implement their own Coal Exit Policy, as all of them are required by the regulator to clarify their Coal Exit policy by mid 2020. The Publication will be soon realeased.

- Documentation of best practice case studies
- ☑ Using case studies to demonstrate engagement and ESG incorporation to clients

 Key performance indicator

 Portfolio management comitees and dialogues with clients where we report assemblies attendance and voting activities and our engagement initiatives

 Progress achieved

 Ostrum AM is working hands-on-hands with its clients on ESG integration approaches that best fit their needs and philosophy. Ostrum AM is helping them implementing their ESG approaches thanks to dedicated ESG/ SRI strategies defined specifically for their portfolios. Those strategies are carefully monitored with clients through regular dialogue and SRI committee are settled in order to discuss evolutions of ESG approaches, and/or dedicated ESG impacts on issuers in portfolios.

 As a Responsible Shareholder, Ostrum exercises its voting rights during general meetings by respecting the highest standards and by taking into account social and environmental issues. Motivated by the desire to improve the transparency of its actions as a shareholder, Ostrum AM has developed a platform grouping all of its votes by company and by fund. In 2019, Ostrum AM voted in 729 GA, which equals 10,692 resolutions. Ostrum AM voted against on 19% of the

resolutions, and abstained on 4% of the resolutions, bringing the overall challenge rate to 23%.

- $\Box$  Other, specify (1)
- □ Other, specify (2)
- $\Box$  Other, specify (3)
- □ None of the above

Governance and human resources									
SG 07	Ма	ndatory	Public	Core Assessed	General				
SG 07	.1	Indicate the internal and/or external each whether they have oversight an investment.	roles used by you nd/or implementati	r organisation, and indicate for on responsibilities for responsible					



#### Roles

☑ Board members or trustees

- Oversight/accountability for responsible investment
- □ Implementation of responsible investment
- □ No oversight/accountability or implementation responsibility for responsible investment
- ☑ Internal Roles (triggers other options)

#### Select from the below internal roles

☑ Chief Executive Officer (CEO), Chief Investment Officer (CIO), Chief Operating Officer (COO), Investment Committee

- Oversight/accountability for responsible investment
- ☑ Implementation of responsible investment
- □ No oversight/accountability or implementation responsibility for responsible investment

☑ Other Chief-level staff or head of department, specify

#### Heads of investment divisions

- ☑ Oversight/accountability for responsible investment
- ☑ Implementation of responsible investment
- □ No oversight/accountability or implementation responsibility for responsible investment

#### ☑ Portfolio managers

- ☑ Oversight/accountability for responsible investment
- Implementation of responsible investment
- □ No oversight/accountability or implementation responsibility for responsible investment

#### ☑ Investment analysts

- □ Oversight/accountability for responsible investment
- ☑ Implementation of responsible investment
- $\Box$  No oversight/accountability or implementation responsibility for responsible investment

Dedicated responsible investment staff

- Oversight/accountability for responsible investment
- Implementation of responsible investment
- □ No oversight/accountability or implementation responsibility for responsible investment
- □ Investor relations
- ☑ Other role, specify (1)

#### Other description (1)

#### Business Projects Leader/CSR Officer

☑ Oversight/accountability for responsible investment

□ Implementation of responsible investment

 $\square$  No oversight/accountability or implementation responsibility for responsible investment

☑ Other role, specify (2)

#### Other description (2)

#### Product specialists

- ☑ Oversight/accountability for responsible investment
- □ Implementation of responsible investment
- □ No oversight/accountability or implementation responsibility for responsible investment
- □ External managers or service providers



To ensure an efficient responsible asset management strategy, in terms of both oversight and implementation, Ostrum AM has set up a robust and structured governance.

## As regards oversight, we consider that forging a real leadership requires responsibility sharing at the highest level. As a consequence:

- The Board also get a yearly presentation of CSR/ESG strategy and main achievement on a yearly basis. The Board and the Executive Committee validate the voting policy on a yearly basis.
- The Executive Committee define the CSR/ESG ambition of the company and closely follow the action plan implementation (quarterly basis presentation)
- A CSR Committee monitors the CSR strategy, in order to meet the ambition defined by the executive committee. The CSR Committee is notably made up of CIOs of all the investment divisions and CSR officer.
- The Fineqx (transversal Committee regrouping the heads of investment teams) analyses the
  propositions of updates in the list of "Worst Offenders" (issuers in breach with international
  standards to be excluded) and validates the new list (including the new entries / exits) before final
  validation by the Executive Committee.
- SRI Investment Group has been set up in 2018 and continued in 2019: all investment teams are represented into this committee which goal is to share all initiatives on which each investment team is working
- Dedicated ESG ambassadors are identified in each investment teams. They are analysts, PM, products specialists, Financial engineers, ... in charge of dedicated ESG projects, and/or to bridge the gap between their teams and the company ambition and initiative (coordination, promotion of their team initiative, promotion of other teams progress into their team...)
- The operational implementation of the RI approach is carried out by all the analysts & PMs
- All Credit/Sovereign Analysts as well as all Equity PMs/Analysts are in charge both of financial and ESG analysis
- 4 employees are fully dedicated to ESG : they bring full support to the ESG approach and to PM/Analyts.

The overall coordination of the responsible asset management strategy is carried out by CSR officer, a business project leader that is in charge of the coordination of the CSR/RI activities and ESG coordinator.



41



#### **SG 07.4** Additional information. [Optional]

It is worth noting that, an increasingly number of employees, with different levels of responsibility, with different activities (investment activities or back office activities) are naturally involved in the RI approach implementation. Indeed, RI is one of the strategic axes of Ostrum AM. It is therefore part of its investment team activity.

- All members of the executive committee are defining the company CSR strategy and following its implementation.
- 40 analysts are in charge of both financial and ESG analysis
- **ESG ambassadors**, in charge of ESG strategy implementation (direct implementation within their activity, promotion and coordination within their colleagues, etc.)
- Moreover,4 persons are fully dedicated to ESG expertise .
- One person in charge of CSR

#### I confirm I have read and understood the Accountability tab for SG 07

I confirm I have read and understood the Accountability tab for SG 07



#### Board members or trustees

☑ Oversight/accountability for climate-related issues

☑ Assessment and management of climate-related issues

□ No responsibility for climate-related issues

Chief Executive Officer (CEO), Chief Investment Officer (CIO), Chief Risk Officer (CRO), Investment Committee

☑ Oversight/accountability for climate-related issues

- $\ensuremath{\boxtimes}$  Assessment and management of climate-related issues
- □ No responsibility for climate-related issues

#### Other Chief-level staff or heads of departments

☑ Oversight/accountability for climate-related issues

☑ Assessment and management of climate-related issues

□ No responsibility for climate-related issues



#### Portfolio managers

- I Oversight/accountability for climate-related issues
- I Assessment and management of climate-related issues
- $\hfill\square$  No responsibility for climate-related issues

#### Investment analysts

- ☑ Oversight/accountability for climate-related issues
- I Assessment and management of climate-related issues
- □ No responsibility for climate-related issues

#### Dedicated responsible investment staff

- ☑ Oversight/accountability for climate-related issues
- ☑ Assessment and management of climate-related issues
- □ No responsibility for climate-related issues

#### Other role, specify (1)

#### Business Projects Leader/CSR Officer

- ☑ Oversight/accountability for climate-related issues
- □ Assessment and management of climate-related issues
- □ No responsibility for climate-related issues

#### Other role, specify (2)

#### Product specialists

☑ Oversight/accountability for climate-related issues

- $\hfill\square$  Assessment and management of climate-related issues
- □ No responsibility for climate-related issues

SG 07.6<br/>CCFor board-level roles that have climate-related issue oversight/accountability or<br/>implementation responsibilities, indicate how these responsibilities are executed.

ESG and climate issues are disclosed and validated at Board level . The different steps of implementation are regularly reviewed with them .



The management staff has specific objectives that are part of their assessment . They are reviewed by their own managers and are presented to the board at least at an annual basis.

	SG 08	Voluntary	Private	Additional Assessed	General
--	-------	-----------	---------	---------------------	---------





Indicate if your organisation's performance management, reward and/or personal development processes have a responsible investment element.

#### Board members/Board of trustees

SG 08.1b	RI in	personal	developmen	t and/or	training	plan
----------	-------	----------	------------	----------	----------	------

Responsible investment included in personal development and/or training plan

<b>SG 08.2</b> Describe any activities undertaken during the reporting maintain Board members' skills and knowledge in rela investment.	
---	--

CSR and/or ESG objectives are now systematically set up for all board members , managing directors and heads of portfolio management teams .

#### □ None of the above

Chief Executive Officer (CEO), Chief Investment Officer (CIO), Chief Operating Officer (COO), Investment Committee

- SG 08.1a RI in objectives, appraisal and/or reward
- I Responsible investment KPIs and/or goals included in objectives
- I Responsible investment included in appraisal process
- $\ensuremath{\boxtimes}$  Variable pay linked to responsible investment performance
- $\hfill\square$  None of the above

#### **SG 08.1b** RI in personal development and/or training plan

I Responsible investment included in personal development and/or training plan

□ None of the above

#### Other C-level staff or head of department

Heads of investment divisions

#### **SG 08.1a** RI in objectives, appraisal and/or reward

- I Responsible investment KPIs and/or goals included in objectives
- I Responsible investment included in appraisal process
- □ Variable pay linked to responsible investment performance
- $\hfill\square$  None of the above

#### **SG 08.1b** RI in personal development and/or training plan

- ☑ Responsible investment included in personal development and/or training plan
- $\hfill\square$  None of the above



#### Portfolio managers

#### **SG 08.1a** RI in objectives, appraisal and/or reward

I Responsible investment KPIs and/or goals included in objectives

I Responsible investment included in appraisal process

 $\hfill\square$  Variable pay linked to responsible investment performance

 $\hfill\square$  None of the above

#### **SG 08.1b** RI in personal development and/or training plan

I Responsible investment included in personal development and/or training plan

□ None of the above

Investment analysts

**SG 08.1a** RI in objectives, appraisal and/or reward

 $\ensuremath{\boxdot}$  Responsible investment KPIs and/or goals included in objectives

- $\ensuremath{\boxtimes}$  Responsible investment included in appraisal process
- ☑ Variable pay linked to responsible investment performance
- $\hfill\square$  None of the above

#### **SG 08.1b** RI in personal development and/or training plan

☑ Responsible investment included in personal development and/or training plan

 $\hfill\square$  None of the above

#### Dedicated responsible investment staff

#### SG 08.1a RI in objectives, appraisal and/or reward

I Responsible investment KPIs and/or goals included in objectives

- I Responsible investment included in appraisal process
- $\ensuremath{\boxtimes}$  Variable pay linked to responsible investment performance
- $\hfill\square$  None of the above

#### **SG 08.1b** RI in personal development and/or training plan

I Responsible investment included in personal development and/or training plan

 $\hfill\square$  None of the above

#### Other role (1) [from SG 07]

#### Business Projects Leader/CSR Officer



SG 08.1a RI in objectives, appraisal and/or reward

□ Responsible investment KPIs and/or goals included in objectives

□ Responsible investment included in appraisal process

- $\hfill\square$  Variable pay linked to responsible investment performance
- $\ensuremath{\boxdot}$  None of the above

#### **SG 08.1b** RI in personal development and/or training plan

 $\blacksquare$  Responsible investment included in personal development and/or training plan

 $\Box$  None of the above

#### Other role (2) [from SG 07]

Product specialists

#### **SG 08.1a** RI in objectives, appraisal and/or reward

- I Responsible investment KPIs and/or goals included in objectives
- Responsible investment included in appraisal process
- $\hfill\square$  Variable pay linked to responsible investment performance
- $\Box$  None of the above

#### **SG 08.1b** RI in personal development and/or training plan

☑ Responsible investment included in personal development and/or training plan

 $\hfill\square$  None of the above

## **SG 08.3** Provide any additional information on your organisation's performance management, reward and/or personal development processes in relation to responsible investment.

Beyond the dedicated RI staff, for whom RI criteria form an integral part of annual appraisal and variable pay, other staff members are subjected to the following criteria:

- The executive committee members, as well as the heads of investment divisions: RI KPIs / goals
  are included in their objectives / annual appraisal, and their variable pay is partially linked to RI
  criteria.
- The PMs / analysts: RI goals are included in annual objectives for all equities and fixed income analysts / PMs as it is completely part of their job. For example, taking into account ESG issues while evaluating issuers risks profile is now fully integrated into the global expectation from Ostrum AM regarding Credit Analysts team outputs.

The efficient implementation of a responsible asset management strategy requires active participation and total support from all employees, regardless of their role in the company. Ostrum AM therefore set up a full training and awareness programme.

#### **RI/ESG** trainings for the investment teams:

#### For all Ostrum:

- We enrolled over 21 member of staff from all departments (investment staff to compliance officer) to e-learning sessions of the PRI Academy.
- Presentation on awareness raising on the "carbon and climate" stakeholders (NGO, group of investores, dtaproviders ...) was organised for analysts, managers and product specialists.



• French corner on ESG/SRI topics: it is a presentation lunch led by one of our analysts to explain in a clear and concise way an industry, a concept, a theme.

#### In the Equity team :

- Equity ESG incorporation methodology : appropriation and implementation
- Voting exercise : policy updates and voting issues

#### In the Fixed income team :

- Two workshops on ESG integration for PMs;
- Two Workshops on how to improve ESG integration and ESG impact score with Financial analyts (with the launch of a new ESG impact scale);

#### Dedicated session to all investment staff

Moreover, information on CSR/ESG/Sustainability is regularly communicate to all employees on each RI initiatives (integration, exclusion, engagement,...)

- We have organised two workshops on our "Worst offender" policy, and exchange of views on the list of exclusion (all investments staff invited);
- A Teach In session on Climate Change (international bodies, NGO's, and their role), open to all investment staff;
- Additionally we started an SRI Training Session Cycle targeting our salesforce & Communication staff in order to explain Ostrum AM specific approach on different SRI issues. Our first training took place in December 2019 on ESG integration, and is going on in 2020.

## As regard as the level of experience board members/trustees/chief-level staff have with incorporating ESG factors into investment decision-making processe

As Ostrum AM has been signatory of the UN PRI since more than 10 years, board members/trustees/chief-level staff have acquired a high level of experience on ESG incorporation into investment process :

- Board members get to know Ostrum AM ambition on ESG since more than 5 years. Dedicated communication (CSR reports, RI main achievement and perspectives) are shared with board members at least once a year by Ostrum AM CIO.
- On the Chief of staff level : Members of Ostrum AM Executive Committee as well as Chiefs
  Investment Officers are monitoring Ostrum AM RI strategy. As Ostrum AM is working on RI since
  many years, they all have acquired a strong knowledge of RI and CIOs are all in charge of ESG
  incorporation within their expertises (ESG integration methodology definition and implementation,
  exclusion policy definition/analysis and implementation, dedicated SRI strategies development...)



#### Select all that apply

Principles for Responsible Investment



Your organisation's role in the initiative during the reporting period (see definitions)

Basic

Moderate

 $\Box$  Advanced

Provide a brief commentary on the level of your organisation's involvement in the initiative. [Optional]

#### Ostrum AM is a signatory since 2008 and is a member of several steering committees

Ostrum AM takes part on collaborative engagement inititative led by the PRI collaborative platform (Investor Expectations on climate change for airlines and aerospace companies).

Ostrum has sent 8 representatives to participate in the 2019 PRI In Person Conference, across all asset classes.

Ostrum participated to the PRI-SFAF roundtable in Paris on December 2nd 2019, on ESG risk and ratings evaluation. Ostrum AM also agreed to be part of PRI Taxonomy practitioners group that will actually take place in 2020.

- $\hfill\square$  Asian Corporate Governance Association
- □ Australian Council of Superannuation Investors
- □ AVCA: Sustainability Committee
- □ France Invest La Commission ESG
- BVCA Responsible Investment Advisory Board
- ☑ CDP Climate Change

#### Your organisation's role in the initiative during the reporting period (see definitions)

- □ Basic
- ☑ Moderate
- □ Advanced

Provide a brief commentary on the level of your organisation's involvement in the initiative. [Optional]

Ostrum AM become a direct signatory in 2018 and has responded to the CDP survey since 2010 via its parent company Natixis

- □ CDP Forests
- □ CDP Water
- CFA Institute Centre for Financial Market Integrity
- ☑ Climate Action 100+

Your organisation's role in the initiative during the reporting period (see definitions)

- ☑ Basic
- □ Moderate
- □ Advanced



Provide a brief commentary on the level of your organisation's involvement in the initiative. [Optional]

Ostrum has signed the statement led by Climate Action 100+: Investor Expectations on climate change for airline and aerospace companies..

- □ Code for Responsible Investment in SA (CRISA)
- □ Council of Institutional Investors (CII)
- Eumedion
- □ Extractive Industries Transparency Initiative (EITI)
- □ ESG Research Australia
- □ Invest Europe Responsible Investment Roundtable
- □ Global Investors Governance Network (GIGN)
- □ Global Impact Investing Network (GIIN)
- □ Global Real Estate Sustainability Benchmark (GRESB)
- □ Green Bond Principles
- □ HKVCA: ESG Committee
- ☑ Institutional Investors Group on Climate Change (IIGCC)

#### Your organisation's role in the initiative during the reporting period (see definitions)

- □ Basic
- ☑ Moderate
- □ Advanced

Provide a brief commentary on the level of your organisation's involvement in the initiative. [Optional]

Ostrum AM is a member of IIGCC. Ostrum AM supports engagement initiative led notably by IIGCC such as the Global investor Statement to governments on climate change send to G7 and G20 members. It also supports the new **Investor Statement on Methane Emissions in Oil** & Gas .

- □ Interfaith Center on Corporate Responsibility (ICCR)
- □ International Corporate Governance Network (ICGN)
- □ Investor Group on Climate Change, Australia/New Zealand (IGCC)
- □ International Integrated Reporting Council (IIRC)
- ☑ Investor Network on Climate Risk (INCR)/CERES

#### Your organisation's role in the initiative during the reporting period (see definitions)

- □ Basic
- ☑ Moderate
- □ Advanced



Provide a brief commentary on the level of your organisation's involvement in the initiative. [Optional]

Ostrum supports the CERES and specificly the inititiative abour the Deforestation and forest fires in the Amazon.

□ Local Authority Pension Fund Forum

□ Principles for Financial Action in the 21st Century

□ Principles for Sustainable Insurance

I Regional or National Social Investment Forums (e.g. UKSIF, Eurosif, ASRIA, RIAA), specify

Italian SIF, Spanish SIF, UK SIF, US SIF, and EUROSIF through Vice-Presidency of the French SIF

Your organisation's role in the initiative during the reporting period (see definitions)

□ Basic

□ Moderate

☑ Advanced

Provide a brief commentary on the level of your organisation's involvement in the initiative. [Optional]

## Since December 2019, Ostrum is directly engage with FIR (the French SIF) to participate to different working groups.

- □ Responsible Finance Principles in Inclusive Finance
- □ Shareholder Association for Research and Education (Share)
- ☑ United Nations Environmental Program Finance Initiative (UNEP FI)

Your organisation's role in the initiative during the reporting period (see definitions)

✓ Basic

□ Moderate

□ Advanced

☑ United Nations Global Compact

# Your organisation's role in the initiative during the reporting period (see definitions) Basic Moderate Advanced Provide a brief commentary on the level of your organisation's involvement in the initiative. [Optional] Ostrum AM is a signatory to the initiative, through its parent Group Natixis

Ostrum implements Global Compact Principles across all it investments thanks to its "Worst Offenders" Policy: we have chosen to exclude issuers in severe Breach of the Global Compacts Principes. We have completely internalized this process in 2019: we have now a dedicated Committee that annually update the Worst Offender exclusion list of issuers, based on the principles of the UN Global Compact.



☑ Other collaborative organisation/initiative, specify

#### AFG

#### Your organisation's role in the initiative during the reporting year (see definitions)

□ Basic

□ Moderate

☑ Advanced

Provide a brief commentary on the level of your organisation's involvement in the
initiative. [Optional]

- Ostrum AM is a member of the Association Française de la Gestion Financière (AFG), which groups together and promotes the interests of the French asset management industry.
- Ostrum's CEO is Vice-President of the AFG, and Ostrum representatives take part to the Comité IR or sustainable Finance.
- In 2019, Ostrum has participated to the writing of AFG's White Paper on Coal Exit, providing guidelines to all asset managers regarding coal's divestment.

☑ Other collaborative organisation/initiative, specify

#### EFAMA

Your organisation's role in the initiative during the reporting year (see definitions)

□ Basic

□ Moderate

☑ Advanced

Provide a brief commentary on the level of your organisation's involvement in the initiative. [Optional]

Ostrum AM is a member of EFAMA, the main association of the European investment management industry, and is a member of the Stewardship and ESG investment steering committee. With a role of regulatory watch and with the will to contribute to create sustainable finance European standards.

☑ Other collaborative organisation/initiative, specify

#### TCFD

Your organisation's role in the initiative during the reporting year (see definitions)

- ☑ Basic
- □ Moderate
- □ Advanced



Provide a brief commentary on the level of your organisation's involvement in the initiative. [Optional]

Ostrum AM officially supports TCFD.

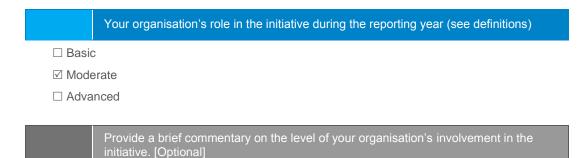
Ostrum is moreover investor signatories of the CDP. CDP recognizes the important role of the TCFD in mainstreaming climate-related information and advancing the availability of financially relevant information for global markets. [...] In recognition of the TCFD's report CDP has committed to align its information requests with the TCFD's recommendations [...].

Ostrum is member of the IIGCC which is a demonstration of our leadership on the climate change issue.

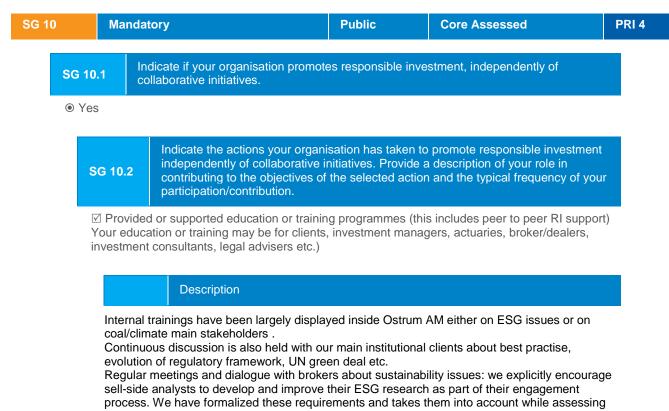
IIGCC supports the uptake of the recommendations of the TCFD and IIGCC shapes the investor practice around the recommendations of the TCFD by providing report guidance. (These docs are only for members.)

☑ Other collaborative organisation/initiative, specify

#### Share Action



Ostrum AM participates in the Share Action global asset managers survey. It also participate to the Workforce Disclosure Initiative.





sell-side research during the biannual "broker review".

Moreover, Ostrum AM is helping insurer clients implementing their ESG approaches thanks to dedicated ESG/ SRI strategies defined specifically for their portfolios. Those strategies are carefully monitored with clients through regular dialogue and SRI committee are settled in order to discuss evolutions of ESG approaches, and/or dedicated ESG impacts on issuers in portfolios.

Last, Ostrum is very keen on participating to actions towards its peers in order to share best practices. In 2019 Ostrum has participated to the elaboration of a white paper on Coal Exit within the AFG.

#### Frequency of contribution

- Quarterly or more frequently
- Biannually
- Annually
- $\odot$  Less frequently than annually
- $\bigcirc$  Ad hoc
- Other

Provided financial support for academic or industry research on responsible investment

□ Provided input and/or collaborated with academia on RI related work

 $\ensuremath{\boxtimes}$  Encouraged better transparency and disclosure of responsible investment practices across the investment industry

#### Description

Direct advocacy and collaborative engagement actions are implemented through a strong involvement in many professional bodies and Ostrum AM collaborative engagement initiatives. By being transparent, Ostrum wants to set an example in the investment industry.

#### Frequency of contribution

- Quarterly or more frequently
- Biannually
- Annually
- O Less frequently than annually
- $\bigcirc$  Ad hoc
- Other



#### Continious actions

 $\blacksquare$  Spoke publicly at events and conferences to promote responsible investment

#### Description

Experts of Ostrum AM investment teams participate regularly to conferences / round table dedicated to RI subjects : EFAMA, IIGCC, PRI in Person, Climate Finance Day, PRI conferences, AFG (steering committees, specific commissions) and some press publications.



#### Frequency of contribution

- Quarterly or more frequently
- $\bigcirc$  Biannually
- Annually
- Less frequently than annually
- $\bigcirc$  Ad hoc
- Other

I Wrote and published in-house research papers on responsible investment

#### Description

In house credit research papers are written about main E, S,G aspects relevant for the understanding of the industries. They are given to portfolio managers and some selected clients and published on our internal Credit platform.

Focus on Social impact: following the second crash of a 737 Max in 2019, as the industry still mourn the tragic loss of human life, many questions have already been raised on its potential origins. Our Aircraft specialist assess the implication of Aircraft Lenders.

https://www.linkedin.com/pulse/737-max-what-aircraft-lenders-aymeric-angotti/

#### Frequency of contribution

- Quarterly or more frequently
- Biannually
- $\bigcirc$  Annually
- $\odot$  Less frequently than annually
- $\bigcirc$  Ad hoc
- $\bigcirc$  Other

☑ Encouraged the adoption of the PRI

Description

We promote PRI in several publications or RFP

#### Frequency of contribution

- Quarterly or more frequently
- $\bigcirc$  Biannually
- Annually
- Less frequently than annually
- $\bigcirc$  Ad hoc
- $\bigcirc$  Other

☑ Responded to RI related consultations by non-governmental organisations (OECD, FSB etc.)

#### Description

We often answer these types of consultations: AMF, AFG, EFAMA , WWF, Share action ....



#### Frequency of contribution

- Quarterly or more frequently
- $\bigcirc$  Biannually
- Annually
- Less frequently than annually
- $\bigcirc$  Ad hoc
- Other

I Wrote and published articles on responsible investment in the media

#### Description

Ostrum AM has been featured in many articles in 2019 at both local and international levels. In 2019, Tobacco and coal exclusion policies or engagement initiatives were the main topics.

For instance our CEO published an article "Integrer les enjeux ESG: une priorité pour Ostrum AM" Agefi Hebdo, spring 2019

#### Frequency of contribution

- Quarterly or more frequently
- $\bigcirc$  Biannually
- $\bigcirc$  Annually
- $\ensuremath{\bigcirc}$  Less frequently than annually
- $\bigcirc$  Ad hoc
- Other

A member of PRI advisory committees/ working groups, specify

#### Description

Ostrum AM agreed at the end of 2019 to be part of the Taxonomy praticionners Group that effectively began in 2020.

#### Frequency of contribution

- $\bigcirc$  Quarterly or more frequently
- Biannually
- Annually
- O Less frequently than annually
- Ad hoc
- $\bigcirc$  Other
- □ On the Board of, or officially advising, other RI organisations (e.g. local SIFs)
- Other, specify

 $\bigcirc$  No



SG 10.3Describe any additional actions and initiatives that your organisation has taken part in<br/>during the reporting year to promote responsible investment [Optional]

#### Ostrum AM is promoting RI through different initiatives:

- individual engagement that are conduct by analysts and PM analysts when analysing ESG practices of issuers and during voting exercise and also dialogue.

#### - collaborative engagements :

Ostrum AM also takes part in collaborative initiatives led by several investors. These actions raise awareness among companies, public powers and regulators about the importance of ESG and CSR issues.

The support of investors statement that Ostrum AM joins whenever relevant, i.e. if the theme is compatible with Ostrum AM's vision, objectives and priorities in terms of responsible asset management. Ostrum actually joins initiatives if they meet the 10 UN principles, the Paris agreement 's goal et more specificly if the initiatives meet the criteria of SDG 3,5, 13, 14 and 15.

In 2019, Ostrum also joined 7 other collaborative initiatives led by RI professional bodies or by other investors, for example:

- WDI Workforce Disclosure Initiative phase II: Share Action
- Investor Statement on Methane Emissions in Oil& Gas: IIGCC et Ceres
- Deforestation and forest fires in the Amazon: Ceres
- Tabacco Free Finance Pledge: Free Tabacco portfolios
- Gender Equility in the workplace: Mirova
- Green finance campaign: SomofUs, WWF, ShareAction, ZeroWaste, Osfam, ...
- Investor Expectations on climate change for airlines and aerospace companies: Climate action 100

#### - Co-construction and promotion of ESG standards

Ostrum AM is an active member of more than 10 French and international workshops. In this way the company contributes to the industry initiatives dedicated to the improvement and standardization of responsible investment practices.

Ostrum AM contributes to different working group as **the writing of AFG's White Paper on Coal Exit**, providing guidelines to all asset managers regarding coal's divestment.

End of June 2019, Ostrum AM has publicly announced his new exclusion policy: any issuers, which derive more than 25% of their revenues from coal production or from coal-powered energy (instead of 50% initially) are excluded from the investment.

Morevover, Ostrum AM set a close relation with its insurer clients in order to work with them on the definition of their own RI approach.

- Involvement or membership in market bodies associations such as AFG, EFAMA, IIGCC, ICMA , French Eurosif  $\ldots$ 





 $\ensuremath{\boxdot}$  Endorsed written submissions to governments, regulators or public policy-makers developed by others

 $\hfill\square$  Drafted your own written submissions to governments, regulators or public-policy markers

- □ Participated in face-to-face meetings with government members or officials to discuss policy
- □ Other, specify



• Yes, publicly available

provide URL

{hyperlink:https://www.unepfi.org/psi/tobacco-free-finance-signatories/}

provide URL

{hyperlink:https://shareaction.org/wdi/signatories/}

provide URL

{hyperlink:https://financefortomorrow.com/actualites/declaration-de-place-financiere-une-nouvelle-etape-pour-une-finance-verte-et-durable/}

 $\bigcirc$  No

 $\bigcirc$  No

SG 11.4	Provide a brief description of the main topics your organisation has engaged with public policy-makers or regulators on.
---------	--

In 2019, Ostrum AM supported several investor statements addressed to governments and regulatory authorities :

#### • 2 July 2019: Declaration of the Paris Financial Center: A new step for Green and Sustainable Finance

At the occasion of a meeting with Bruno Le Maire, France announced in a joint declaration new collective commitments to combat climate change and contribute to achieving the goal of net zero carbon by the year 2050.

**Encouraging** members to adopt a coal divestment strategy, with a defined divestment timetable, and to include this in their extra-financial reporting from 2020.

**Conducting** methodological research in collaboration with supervisory authorities on how to evaluate portfolio exposure to climate risk and assessing the alignment of investment portfolios with a 2°C scenario.

**Monitoring** commitments with the creation of an observatory to track the actions and achievements of Paris Financial Center members in the realm of green and sustainable finance.

#### Investor statement on tabacco free finance pledge

The objectives of the Tobacco-Free Finance Pledge are to:

- Highlight the leadership of financial institutions that have implemented tobacco-free finance policies and encourage others to follow suit

- Encourage the finance sector to play an active role in addressing global priorities, as outlined in the United Nations' Sustainable Development Goals, including SDG 3 Health and Well-Being and SDG 17



Partnerships for the Goals, in addition to the World Health Organization Framework Convention on Tobacco Control.

- Raise awareness among financial institutions of the essential role the finance sector must play to assist effective tobacco control and to ensure a tobacco-free world.

- De-normalise financial and corporate associations with tobacco companies.

- Encourage financial institutions to reflect on and reconsider their business relationships with the tobacco industry in light of the global tobacco epidemic.

- Encourage the transition towards tobacco-free finance policies.

- Prioritise tobacco on the corporate agenda as a product and industry distinct from any other with no safe level of use and no opportunity for effective engagement.

#### • Workforce Disclosure Initiative

This investor statement calls for transparency from companies on how they manage workers. 118 global companies disclosed to the 2019 WDI survey. The ultimate goal is to improve the quality of jobs in companies' operations and supply chains.

## Ostrum AM took part in a AFG Committee to work on a white paper for the coal exit in order to write a guide for asset managers.

Ostrum AM also has signed up in December 2019 to participate to the PRI Taxonomy Practitioners Group.

Outsourcing to fiduciary managers and investment consultants							
SG 12 Mandatory Public Core Assessed PRI 4							
New selection options have been added to this indicator. Please review your prefilled responses							

New selection options have been added to this indicator. Please review your prefilled responses carefully.

 $\Box$  Yes, we use investment consultants

☑ No, we do not use investment consultants.

#### ESG issues in asset allocation



☑ Yes, in order to assess future ESG factors

scenarios as given by data our providers .

Describe Credit analysts have a sectorial approach to ESG issues , therefore they examine potential consequences of certain scenarios (regulatory, scarcity of ressources,...) to asset classes or sectors. This is much of a qualitative assessment of scenarios except for CO2 for which we use quantitative

I Yes, in order to assess future climate-related risks and opportunities



#### Describe

Equity portfolio managers and Credit analysts look at climate risks as part of their risk analysis, and assess transition risks and/or physical risks. We also assess climate trajectories in our LTE reports .

□ No, our organisation does not currently carry out scenario analysis and/or modelling

Indicate if your organisation considers ESG issues in strategic asset allocation and/or SG 13.2 allocation of assets between sectors or geographic markets.

#### We do the following

- □ Allocation between asset classes
- Determining fixed income duration
- Allocation of assets between geographic markets
- ☑ Sector weightings
- ☑ Other, specify

Security level

U We do not consider ESG issues in strategic asset allocation

#### Additional information. [OPTIONAL] SG 13.3

Geographical exposures or sector views can be impacted by ESG aspects (for example the US Pharmacy sector is severely impacted by High level of controversies and pending litigations). Moreover, environmental trends are generally integrated into sectorial views. The impacts and issues on sectors are therefore taken into account (when relevant) while analyzing issuers and highlighted while discussions with management of companies. This is often the case regarding Energy transition.

This has obviously an impact on asset allocation.

ESG incorporation strategies are also implemented at security level.

SG 13 CC Mandatory to R Disclose			ndatory to Report Voluntary to sclose	Private	Descriptive	General
	SG 13. CC	.4	Describe how your organisation is us risks and opportunities, including hor any future plans.			
	⊠ Initi	al ass	sessment			

Describe

Ostrum AM computes CO2 emissions for the investors portfolios. These emissions are transformed in scenario assessment. We use external provider (2 Degree investing) which provides us with a tool based on IEA Sustainable Development Scenario (SDS). In addition, we disclose information on each issuer in our portfolio based on IEA scenarios.

Moreover some of our main institutional investors have a 2° degrees alignement or a decrease in CO2 emissions objective. This objective is part of our guidelines and strongly contrinutes to our portfolio construction.

☑ Incorporation into investment analysis



#### Describe

All the analysts in the Equity and the Fixed Income side conduct thorough interviews with companies and ask for a high level of disclosure and committment to achieve better environnemental standards. On the equity side, KPIs are given and are part of the ESG analysis, such as Energy Consumption (electricity), Water consumption, CO2 Emissions, Waste emissions. A ESG quality is required to be part of the portfolios.

Credit analysts use qualitative assessment of issuers based on the materiality of Climate-related risks. They have identified Physical risks and Transition risks as having a major impact on key industries such as utilities and automotives. Their views on material ESG elements translate into ESG impact scores and ultimately into credit scores.

☑ Inform active ownership

#### Describe

On the equity side, when engaging with companies we require high level of transparency, of which Science Based Target targets, and specific KPI's linked to their future performance, and their supply chain requirement. Recently we have adressed a request to an energy company specialized in oil production so that the company gives longer term targets on their environnemental KPI's (rather than on an annual basis).

#### ☑ Other

specify

#### Specific indicators by sector with trajectory and timing

#### Describe

Ostrum AM set up in 2019 an internal working group on climate issues, in order to better serve our clients and provide solutions for sustainable development. We are convinced that it is our duty to favor the transition to renewable energies, encourage issuers to deploy new low carbon intensive technologies, foster a better management of natural resources (water, forest), as well as the respect of biodiversity.

Our Investment staff teams identified specific indicators to assess issuers' trajectory, and ultimately evaluate issuers willingness and ability to meet ambitious targets to tackle climate change challenges.

Metrics related to past CO2 emissions are useful but fail to comprehend the complexity of climaterelated challenges. Hence we acknowledge that carbon footprint is a key metric, but is also a lagging indicator. We are thus looking at leading indicators to understand where a company stands, how will it evolve in its industry, and which steps it is willing to take in order to shape its business model to be at the forefront of Climate challenges. We also do not take public statements for granted, and build comprehensive assessments: we expect issuers to provide us with the most accurate and precise measures. We investigate their commitments, and measure how it is articulated into their strategies, and how it translates into management incentives and concrete investment decisions to transform their business models.



#### SG 13.5 CC Indicate who uses this analysis.

☑ Board members, trustees, C-level roles, Investment Committee

☑ Portfolio managers

☑ Dedicated responsible investment staff

□ External managers

☑ Investment consultants/actuaries

 $\Box$  Other

# SG 13.6<br/>CCIndicate whether your organisation has evaluated the potential impact of climate-related<br/>risks, beyond the investment time horizon, on its investment strategy.

Yes

#### Describe

A materiality/sustainability framework is regularly updated with key ESG risks and opportunities for each sector, of which :

- We regularly run ESG workshops with analysts belonging to a specific sector (or group of sectors sharing common features). Based on empirical research, our credit research experts identify key ESG sectorial items having a material impact on a given industry (hence on our scores). These key items are documented, and provide "guidelines" that help analysts mapping material risks.
- Being as forward looking as we can in our ESG risks assessment is a key issue, as we also hold long-term investments, and we care for the future of the companies we are financing. In certain cases, we know that certain ESG risks are not necessarily material in the short term, but will be in the next decade. Climate-related risks typically fall into this category, as we know that most impact will be material in the long term (such as those generated by global warming).
- That is why we have also identified specific ESG issues that are not material today, or in a mid-term investment horizon, but may become material in the long term. As such, we have highlighted them, and will monitor their progress to be on the top of future developments. This is a very distinctive and powerful feature of our proprietary research.
- Obvious examples can be found in the Regulated Utilities sector: Climate Change materiality can only worsen, with the risks of putting utilities under pressure (physical risks and litigation risks). On the other had, we see opportunities in technology enablers dealing with intermittent electricity storage ensuiring renewable energies power supply reliability.
- ESG information is held within an internal centralized database accessible to all investment staff, and is regularly discussed during investment committees.

 $\bigcirc$  No



 $\boxdot$  Analysis based on a 2°C or lower scenario

- $\ensuremath{\boxdot}$  Analysis based on an abrupt transition, consistent with the Inevitable Policy Response
- ☑ Analysis based on a 4°C or higher scenario
- □ No, a range is not used

SG 13.7

CC

#### SG 13.8 Indicate the climate scenarios your organisation uses.

Provider	Scenario used
IEA	□ Beyond 2 Degrees Scenario (B2DS)
IEA	Energy Technology Perspectives (ETP) 2 Degrees scenario
IEA	Sustainable Development Scenario (SDS)
IEA	New Policy Scenario (NPS)
IEA	Current Policy Scenario (CPS)
IRENA	RE Map
Greenpeace	Advanced Energy [R]evolution
Institute for Sustainable Development	☑ Deep Decarbonisation Pathway Project (DDPP)
Bloomberg	☑ BNEF reference scenario
IPCC	□ Representative Concentration Pathway (RCP) 8.5
IPCC	☑ RPC 6
IPCC	☑ RPC 4.5
IPCC	☑ RPC 2.6
Other	□ Other (1)
Other	□ Other (2)
Other	□ Other (3)

G 14		ndatory to Report Voluntary to close	Public	Additional Assessed	PRI 1
SG 14	4.1	Some investment risks and opport which of the following are consider		a result of long term trends. Indicate	
⊠ Ch	angin	g demographics			
⊠ Cli	mate o	change			
☑ Resource scarcity					
☑ Technological developments					
$\Box$ Other, specify(1)					
□ Other, specify(2)					
□ No	$\square$ None of the above				

## **SG 14.2** Indicate which of the following activities you have undertaken to respond to climate change risk and opportunity

Established a climate change sensitive or climate change integrated asset allocation strategy

I Targeted low carbon or climate resilient investments

# Specify the AUM invested in low carbon and climate resilient portfolios, funds, strategies or asset classes.

	trillions	billions	millions	thousands	hundreds
Total AUM		196	438	756	977
Currency	EUR				
Assets in USD		216	534	696	644

#### Specify the framework or taxonomy used.

In line with the commitment of its parent company Natixis, Ostrum AM excludes from its portfolios:

- Electric utilities (i.e. 25 % of revenues derived from the electricity out of coal).
- Mining companies which derive 25% or more of their revenue from coal.
- Companies employing the "mountaintop removal" technique, one of the most aggressive methods of mining coal, in the Appalachian Mountains in the eastern United States

□ Phase out your investments in your fossil fuel holdings

 $\ensuremath{\boxtimes}$  Reduced portfolio exposure to emissions intensive or fossil fuel holdings

 $\ensuremath{\boxdot}$  Used emissions data or analysis to inform investment decision making

 $\hfill\square$  Sought climate change integration by companies

 $\ensuremath{\boxtimes}$  Sought climate supportive policy from governments

□ Other, specify

 $\hfill\square$  None of the above



## **SG 14.3** Indicate which of the following tools the organisation uses to manage climate-related risks and opportunities.

- ☑ Scenario analysis
- ☑ Disclosures on emissions risks to clients/trustees/management/beneficiaries
- ☑ Climate-related targets
- I Encouraging internal and/or external portfolio managers to monitor emissions risks
- Emissions-risk monitoring and reporting are formalised into contracts when appointing managers
- ☑ Weighted average carbon intensity
- ☑ Carbon footprint (scope 1 and 2)
- ☑ Portfolio carbon footprint
- ☑ Total carbon emissions
- Carbon intensity
- ☑ Exposure to carbon-related assets
- $\Box$  Other emissions metrics
- □ Other, specify
- $\hfill\square$  None of the above

## **SG 14.4** If you selected disclosure on emissions risks, list any specific climate related disclosure tools or frameworks that you used.

We use the general framework of TCFD and quantitative tools as Carbone 4, that can give information about the impact for a firm of its emissions, and its contribution to CO2 emissions and increase in temperature. We extensively discuss with our investors of the composition of their portfolio and its consequence

We also discuss with investors for which we have a dedicated portfolio management about reputation risks for certain issuers or their compliance with the "accord de Paris" alignment.

#### SG 14.5

Additional information [Optional]

As Ostrum AM developed a strong RI approach, the company naturally defined a policy on Climate issues.

#### **Reduction on Carbon exposure**

In line with the commitment of its parent company Natixis, Ostrum AM excludes from its portfolios:

- Electric utilities (i.e. 25 % of revenues derived from the electricity out of coal).
- Mining companies which derive 25% or more of their revenue from coal.
- Companies employing the "mountaintop removal" technique, one of the most aggressive methods of mining coal, in the Appalachian Mountains in the eastern United States

#### Carbon evaluation methodology and reporting

Ostrum AM calculates the CO2 footprint of portfolios:

- emissions generated by issuers' activities across their entire scope of responsibility, from raw material extraction to the use of their products;
- emissions avoided as a result of issuers' implementation of low-carbon strategies;
- the overall contribution from each company in addressing climate issues, using qualitative indicators (strategy, clear targetsand figures, R&D budget, etc.).

Ostrum AM is providing Carbon reports on each of its mains funds (more than € 500 millions AUM as of the end of the reported year)



#### Monitoring Climate risks and opportunities

Each PM / Analysts have direct access to issuers carbon evaluation integrated into Front Tools.

Morover, on the Equity side, Climate issues is one of the key ESG issues systematically integrated into direct exchange with issuers. It feed PM/Analysts analysis and therefor directly impact the issuers eligibility to investment.

#### **Dedicated climate strategies**

On dedicated Client request, Ostrum AM is setting and following dedicated carbon intensity threshold to meet the client philosophy.

SG 14 CC	CC Voluntary			General
SG 14 CC	6 Provide further details on the key me opportunities.	etric(s) used to ass	ess climate-related risks and	



Metric Type	Coverage	Purpose	Metric Unit	Metric Methodology
Climate-related targets	<ul> <li>All assets</li> <li>Majority of assets</li> <li>Minority of assets</li> </ul>			
Weighted average carbon intensity	<ul> <li>All assets</li> <li>Majority of assets</li> <li>Minority of assets</li> </ul>			
Carbon footprint (scope 1 and 2)	<ul> <li>All assets</li> <li>Majority of assets</li> <li>Minority of assets</li> </ul>	Issuer impact	tCO2 (absolute and intensity)	CDP/Carbone4
Portfolio carbon footprint	<ul> <li>All assets</li> <li>Majority of assets</li> <li>Minority of assets</li> </ul>	Portfolio impact	tCO2 (contribution and average intensity)	CDP/Carbone4
Total carbon emissions	<ul> <li>All assets</li> <li>Majority of assets</li> <li>Minority of assets</li> </ul>			
Carbon intensity	<ul> <li>All assets</li> <li>Majority of assets</li> <li>Minority of assets</li> </ul>			
Exposure to carbon- related assets	<ul> <li>All assets</li> <li>Majority of assets</li> <li>Minority of assets</li> </ul>			

SG 14.7 CC

Describe in further detail the key targets.



Targettype	Baseline year	Target year	Description	Attachments
<ul><li>Absolute target</li><li>Intensity target</li></ul>				
<ul><li>Absolute target</li><li>Intensity target</li></ul>				
<ul><li>Absolute target</li><li>Intensity target</li></ul>				
<ul><li>Absolute target</li><li>Intensity target</li></ul>				
<ul><li>Absolute target</li><li>Intensity target</li></ul>				

SG 14.8 CC Indicate whether climate-related risks are integrated into overall risk management and explain the risk management processes used for identifying, assessing and managing climate-related risks.

• Processes for climate-related risks are integrated into overall risk management

#### Please describe

We use two complementary approaches to identify, assess, and manage climate-related risks: 1/ Integration of Climate-related assessment to our Equity and Fixed Income assets, that will ultimately be used for their risk evaluation;

2/ Exclusion from our investments of certain issuers that do not meet certain criteria;

- We systematically integrate material extra-financial elements, especially on climate through CO2 emissions variables assessment: Carbon dioxide emissions are those stemming from the burning of fossil fuels and the manufacture of cement. They include carbon dioxide produced during consumption of solid, liquid, and gas fuels and gas flaring. If these elements have a material impact il will translated into a lower quality rating and taken into account into our investment strategies.
- Moreover, in respect to our Coal exclusion policy, we systematically exclude issuers that derive more than a certain percentage of revenues from coal production or from operating coalfired power plants. In 2019, we have lowered this threshold to 25% of revenues (vs 50% previously). We also systematically exclude mining companies that use Mountain Top Removal methods.

These approaches (integration and exclusion) are applied to more than 90% of our assets under management at Ostrum AM, for portfolio with no specific SRI constraints. Regarding portfolios with specific SRI constraints we are able to exclude issuers below a certain score according to our clients requests.

O Processes for climate-related risks are not integrated into overall risk management



# SG 14.9<br/>CCIndicate whether your organisation, and/or external investment manager or service<br/>providers acting on your behalf, undertake active ownership activities to encourage TCFD<br/>adoption.

○ Yes

• No, we do not undertake active ownership activities.

 $\odot$  No, we do not undertake active ownership activities to encourage TCFD adoption.

SG 15		datory to Report Voluntary to close	Private	Descriptive	PRI 1
SG 1	5.1	Indicate if your organisation allocate environmental and social themed a	es assets to, or ma reas.	anages, funds based on spec	sific
• Ye	es				
	SG 15.2	Indicate the percentage of you themed areas.	r total AUM invest	ed in environmental and soci	al
		%			
	1.6				
	SG 15.3	Specify which thematic area(s) the particular asset class and p			AUM in
		Area			
	🗆 Er	ergy efficiency / Clean technology			
	⊠Re	enewable energy			
		Asset class invested			
		□ Listed equity			
		□ Fixed income - SSA			
		Fixed income - Corporate (financia)			
		□ Fixed income - Corporate (non-fin	ancial)		
□ Fixed income - Securitised					
		☑ Other (1)			
		Percentage of AUM	(+/-5%) per asset	class invested in the area	
		14			

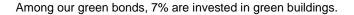
#### Brief description and measures of investment

14% of our green investments are in renewable energy (use of proceeds of the Green bonds ) . Moreover our fund on infrastructure debts (0.02% of our total AUM) , with a label Greenfin is essentially invested in renewable energy

#### ☑ Green buildings



Brief description and measures of investment



- □ Sustainable forestry
- □ Sustainable agriculture
- □ Microfinance
- □ SME financing
- □ Social enterprise / community investing
- □ Affordable housing
- □ Education
- □ Global health
- □ Water
- ☑ Other area, specify

Green transport and Energy distribution

#### Asset class invested

- □ Listed equity
- □ Fixed income SSA
- □ Fixed income Corporate (financial)
- □ Fixed income Corporate (non-financial)
- □ Fixed income Securitised
- ☑ Other (1)



	Percentage of AUM (+/-5%) per asset class invested in the area
6	
	Brief description and measures of investment

Among our Green investments, 6% are invested in Green transportation and energy distribution management ; "Green transport" (5%) or "Energy distribution" (1%).

 $\bigcirc$  No

#### Asset class implementation not reported in other modules

SG 16	6 Mandatory		Descriptive	General
SG 16		t to be developed or for		ic

Asset Class	Describe what processes are in place and the outputs or outcomes achieved
Fixed income - Securitised	- Ostrum AM exclusion policy are implemented
Money market instruments	Ostrum AM exclusion policy are implemented. A best in class approach is developped on a large part of the AUM
Other (1) [as defined in Organisational Overview module]	RI appraoch is on going on private debt and real asset. A first SRI funds on real asset has been launched on 2018 and a global ESG approach is on going. Please note that private and real assets represented 1.01% of our Fixed income AUM

Inno	vatio	n			
SG 18	Vo	luntary	Public	Descriptive	General
SG 1	8.1	Indicate whether any specific feature particularly innovative.	es of your approacl	n to responsible investment are	
⊛ Ye	es	·			

**Principles for** Responsible Investment

## Ostrum AM RI approach is particularly innovative as each of its investment staff is in charge of the quality of Ostrum AM RI approach as well as ESG incorporation.

The company made the strong choice to made RI, fully part of each and everyone activities within the company, instead of having dedicated staff (few of employees are fully dedicated to ESG). Moreover :

#### On the Equity side :

- the approach of ESG incorporation has been fully reviewed by Investment team, in order to deeply integrate it into investment process, as it is a key contributor at each stage of the investment process.
- ESG incorporation relies a proprietary ESG analysis methodology. It is made on each issuers, viaquantitative ESG data automatically integrated into ESG analysis
- qualitative analysis made by PM/Analysts thanks to dialogue and direct exchange with issuer.
  - .
- This new incorporation process is also fully consistent with the active ownership practices as PM/Analysts will be in charge of the resolutions analysis as of the end of 2018

This proprietary model, fully relying on PM/Analysts knowledge and experiences place ESG at the very heart of the investment process.

## On the Fixed income part, it is worth noticed that even if the team get very mature on ESG integration, they decided to go a step forward on :

- ESG risks materiality analysis : workshop has been conducted in order to define and share a same vision of ESG issues and materiality on each sector
- ESG integration on the sovereign relies on to complementary approaches : a proprietary machine learning model, that evaluate the potential of Sovereign evaluation evolution, and a Sovereign assessment made by dedicated Analysts. Each of those key elements integrate ESG factors.

Ostrum AM investment teams are always being innovative on ESG, as we are collectively led by our ambition to be recognized as an ESG leader.

 $\bigcirc$  No

Com	muni	cation			
SG 19	Ма	indatory	Public	Core Assessed	PRI 2, 6
SG 19	).1	Indicate whether your organisation to proactively. Select the frequency of and provide a URL to the public info	the disclosure to		
tool t	o mat	he order in which asset classes are tch the Reporting Framework overvio ransferring data from an offline docume	ew.	•	line





#### Do you disclose?

- $\odot$  We do not proactively disclose it to the public and/or clients/beneficiaries
- $\bigcirc$  We disclose to clients/beneficiaries only.
- We disclose it publicly

The information disclosed to clients/beneficiaries is the same

 $\bigcirc$  Yes

No



Disclosure to public and URL	Disclosure to clients/ben eficiaries
<ul> <li>Disclosure to public and URL</li> <li> Broad approach to ESG incorporation O Detailed explanation of ESG incorporation strategy used</li></ul>	Disclos ure to clients/ benefic iaries O Broad approach to ESG incorporatio n • Detailed explanation of ESG incorporatio n strategy used
Frequency         Quarterly or more frequently         Biannually         Annually         Less frequently than annually         Ad-hoc/when requested	Freque ncy Quarterly or more frequently Biannually Annually Less frequently than annually Ad-
URL {hyperlink:https://www.ostrum.com/Content/Files/Voting%20Policy_2020.pdf} URL {hyperlink:https://ppu.am.natixis.com/SDU/NAM/7S5ZQ0hLqf1vrNevsENdsPUWZZzS At_9WyfhyGHzBWzum8MTtmmismfpMLe_WCkYaHrJAh7W48jcy48551BLM4Ipb28J 4Dz3pd1ZWmmAxN8=}	□ Aa- hoc/when requested



#### Do you disclose?

- $\odot$  We do not disclose to either clients/beneficiaries or the public.
- We disclose to clients/beneficiaries only.
- We disclose to the public

#### The information disclosed to clients/beneficiaries is the same

Yes

 $\bigcirc$  No

#### **Disclosure to public and URL**

#### Disclosure to public and URL

☑ Details on the overall engagement strategy

 $\boxdot$  Details on the selection of engagement cases and definition of objectives of the selections, priorities and specific goals

☑ Number of engagements undertaken

□ Breakdown of engagements by type/topic

 $\hfill\square$  Breakdown of engagements by region

 $\hfill\square$  An assessment of the current status of the progress achieved and outcomes against defined objectives

□ Examples of engagement cases

□ Details on eventual escalation strategy taken after the initial dialogue has been unsuccessful (i.e. filing resolutions, issuing a statement, voting against management, divestment etc.)

Details on whether the provided information has been externally assured

□ Outcomes that have been achieved from the engagement

□ Other information

#### Frequency

□ Quarterly or more frequently

□ Biannually

☑ Annually

□ Less frequently than annually

□ Ad-hoc/when requested

URL

{hyperlink:https://www.ostrum.com/Content/Files/Voting%20Policy\_2020.pdf}

URL

{hyperlink:https://www.ostrum.com/Content/Documents/Engagements/Rapport%20d'engagement/ Engagement%20Mirova\_Vfinale\_TRA-FR2.pdf}



#### Listed equity – (Proxy) Voting

#### Do you disclose?

- $\odot$  We do not disclose to either clients/beneficiaries or the public.
- $\bigcirc$  We disclose to clients/beneficiaries only.
- We disclose to the public

The information disclosed to clients/beneficiaries is the same

 $\bigcirc$  Yes

No



Disclosure to public and URL	Disclosure to clients/benefic iaries
<ul> <li>Disclosure to public and URL</li> <li>Disclose all voting decisions</li> <li>Disclose some voting decisions</li> <li>Only disclose abstentions and votes against management</li> </ul>	Disclosure to clients/ben eficiaries © Disclose all voting decisions © Disclose some voting decisions © Only disclose abstentions and votes against management
Frequency         Quarterly or more frequently         Biannually         Annually         Less frequently than annually         Ad hoc/when requested	Frequency         Quarterly or more frequently         Biannually         Annually         Less         frequently than annually         Ad hoc/when requested
URL {hyperlink:https://www.ostrum.com/Content/Files/Voting%20Policy_2020.pdf} URL {hyperlink:https://www.ostrum.com/Content/Documents/Engagements/Rapport%2 Od'engagement/Engagement%20Mirova_Vfinale_TRA-FR2.pdf} Fixed income	

#### Do you disclose?

- $\odot$  We do not disclose to either clients/beneficiaries or the public.
- $\bigcirc$  We disclose to clients/beneficiaries only.
- ${\small { \odot } }$  We disclose to the public



The information disclosed to clients/beneficiaries is the same

 $\bigcirc$  Yes

No

Disclosure to public and URL	Disclosure to clients/benefic iaries
<ul> <li>Disclosure to public and URL</li> <li> In the second second</li></ul>	Disclosure to clients/ben eficiaries O Broad approach to RI incorporation © Detailed explanation of RI incorporation strategy used
Frequency         Quarterly         Biannually         Annually         Less frequently than annually         Ad hoc/when requested	Frequency Quarterly Biannually Annually Less frequently than annually Ad hoc/when requested
URL {hyperlink:https://www.ostrum.com/Content/Files/Voting%20Policy_2020.pdf} URL {hyperlink:https://www.ostrum.com/Content/Documents/Engagements/Rapport%2 Od'engagement/Engagement%20Mirova_Vfinale_TRA-FR2.pdf}	

For information, we have given an example of a transparency code for an european fund (Ostrum Gloal Alpha Consumer), but each labelised fund has a transparency code, published on our website ww.ostrum.com when prospectus are validated.

## OSTRUM ASSET MANAGEMENT

## **Reported Information**

Private version

**Direct - Listed Equity Incorporation** 

## **PRI** disclaimer

This document presents information reported directly by signatories. This information has not been audited by the PRI Secretariat or any other party acting on their behalf. While this information is believed to be reliable, no representations or warranties are made as to the accuracy of the information presented, and no responsibility or liability can be accepted for any error or omission.



#### ESG incorporation in actively managed listed equities

#### Implementation processes **LEI 01** Mandatory **Public** Gateway **PRI 1** Indicate which ESG incorporation strategy and/or combination of strategies you apply to your actively managed listed equities; and the breakdown of your actively managed LEI 01.1 listed equities by strategy or combination of strategies. ESG incorporation strategy (select all that apply) □ Screening alone (i.e., not combined with any other strategies) □ Thematic alone (i.e., not combined with any other strategies) □ Integration alone (i.e., not combined with any other strategies) ☑ Screening and integration strategies Percentage of active listed equity to which the strategy is applied - you may % estimate +/- 5% 100 □ Thematic and integration strategies □ Screening and thematic strategies □ All three strategies combined □ We do not apply incorporation strategies Total actively managed listed equities 100%

LEI 01.2

Describe your organisation's approach to ESG incorporation and the reasons for choosing the particular strategy/strategies.

As for other asset classes, Ostrum AM develops for listed equity a responsible asset management strategy because, beyond sustainability concerns, certain ESG criteria may influence the companies' financial performance in the form of risks and/or opportunities. Furthermore, fully client centric, Ostrum AM is deeply committed to best serve its clients with sustainable and long-term performance return, dedicated responsible products that respond to each of them ESG approaches, and fulfil new regulatory requests.

This conviction stands on robust and complementary strategies applied on all its own portfolios :

#### - Negative screening : exclusion policies applied to all portfolios

Controversial company that does not comply with ESG standards are excluded from all our portfolios, considering the potential material impacts on portfolios arising from significant reputational risks and unacceptable non-compliance with fundamental standards of Responsibility. Ostrum AM defined several exclusion policies (Coal, controversial weapons, tobacco, "Worst Offenders") that are shared with all portfolios managers and implemented within our tools. Strict control mechanisms are in place to ensure these screening rules are not breached.



https://www.ostrum.com/en-UK/p/About-us/Our-CSR-strategy/Responsible-investment/Exclusion-policy

## - ESG integration approach applied to all our portfolios, given the potential impact of material ESG criteria on the portfolio holding

This ESG Integration is successfully implemented thanks to a proprietary model. Indeed, in 2018, Ostrum AM Equity teams reinforce its approach to ESG incorporation, so that it is fully integrated in each stage of its investment process. Via their approach, the Equity team reaffirm their strong conviction of the potential influence of ESG issues on each of the 3 pillars the assessed when analysing quality of companies, as :

- social practices have a close link with the franchise quality
- governance practices is logically linked the management quality
- environmental risks may impact the quality of balance sheet

## ESG incorporation is therefore fully integrated into each stage of the Equity investment process :

- Eligibility to investment : the Equity investment teams based the investment process on quality of companies. The analysis of the quality of each company stands on its ESG analysis, quality analysis and growth potential analysis.
- To ensure the robustness of the ESG analysis made on each company, Ostrum AM Equity team set up adedicated and proprietary ESG evaluation tool relying on quantitative and qualitative inputs from direct dialogue with companies
- Companies are analysed under each of the three E, S and G dimensions, via a sectorial agnostic ESG analysis and a bottom-up approach.
- Quality analysis is the first stage of the investment process each under which each company is scored on ESG
- Companies that do not meet minimum ESG standards in global and on each of the three E, S and G pillars won't be considered as eligible for investment.
- Valuation analysis : If companies are considered as eligible for investment, then PM analyse their valuation. On this stage, the ESG evaluation tools also contribute to upgrade or to downgrade ESG score that is one of the key contributor of companies' valuation, the second main stage of the investment process
- Investment committee : investments committees that analyses and confirm each potential investment cases, rely on all PM analysis of which Company quality analysis and company valuationPortfolio Construction: ESG is one of the Portfolio construction parameters, along with upside, quality and growth for all the Portfolios. For SRI Funds there is even an ESG score floor equal to the ESG score of the 4 first ESG quintiles of the reference index.

**ESG positive screenings applied to certain investment strategies**, to offer specific SRI strategies in line with our ESG ambition and our client expectation. It consists in selecting companies with an attractive financial profile and assessed above a pre-defined ESG threshold that varies depending on portfolio, particularly in the case of segregated funds or mandates managed for asset owners.

#### LEI 01.3

If assets are managed using a combination of ESG incorporation strategies, briefly describe how these combinations are used. [Optional]

## 100% of the equity AUM (€ 24Md) of Ostrum AM applied both exclusion (i.e. negative/norms based screening) and ESG integration approach.

- Exclusion/negative screening are first used to defined Ostrum AM investment universe, so we do not invest on company that do not complain with minimum ESG standards
- Incorporation approach is then applied in order to analyse the impacts and the integration of ESG issues on/into each company on which Ostrum AM is invested in. The approach also



define a strict ESG quality threshold, expected from each invested / future invested company of Ostrum AM Equity universe.

Within this scope, almost 60% of the equity AUM of Ostrum AM ( $\in$  14 Mrd as at year-end 2019) applies an additional incorporation strategy

• Positive screening: Highest ESG score or Lowest CO2 footprint companies are selected

LEI 02	Volu	ntary	Public	Additional Assessed	PRI 1
	LEI 02.1	Indicate what ESG information you provides this information.	u use in your ESG	incorporation strategies and who	
	Type of ES	G information			
	☑ Raw ES	G company data			
	Indicate	who provides this information			
		G research provider			
	□ Sel				
	⊠ In-h	ouse – specialised ESG analyst or t	eam		
		ouse – analyst or portfolio manager			
		y-related analysis or ratings			
		who provides this information			
		G research provider			
	⊠ Sel	-side			
	⊠ In-h	ouse – specialised ESG analyst or to	eam		
	⊠ In-h	ouse – analyst or portfolio manager			
	Sector-re	elated analysis or ratings			
	Indicate	who provides this information			
	⊠ ES0	G research provider			
	⊠ Sel	-side			
	🗆 In-h	ouse – specialised ESG analyst or t	eam		
	⊠ In-h	ouse – analyst or portfolio manager			
	Country-	related analysis or ratings			
	□ Screene	d stock list			
	☑ ESG iss	ue-specific analysis or ratings			
	Indicate	who provides this information			



- SG research provider
- ☑ Sell-side
- $\ensuremath{\boxtimes}$  In-house specialised ESG analyst or team
- □ In-house analyst or portfolio manager
- □ Other, specify

**LEI 02.2** Indicate whether you incentivise brokers to provide ESG research.

Yes

#### **LEI 02.3** Describe how you incentivise brokers.

Ostrum AM explicitly encourages sell-side analysts to improve their ESG research and has formalized 5 requirements taking into account during biannual "broker-review":

- developing research to enhance its understanding of sustainability and governance issues
- closely monitoring ESG newsflow (at company' level, but also the changes in regulatory framework, new drivers, etc.)
- undertaking ESG issues-related studies (exposure of industries to sustainability matters, impacts on companies' valuation, identification of specific risks, etc.).
- establishing relevant stock lists that fit with sustainability themes
- organizing events to foster a better understanding of a) companies' strategies / business models

 $\bigcirc$  No

#### LEI 02.4 Additional information. [Optional]

As of 2019, ESG analysis is conducted by the Equity teams on each company. It takes the form of a dedicated ESG evaluation tool that is made of quantitative data and qualitative comments, viewable by all Equity PMs.

- **quantitative data:** ESG providers and company reports provide the necessary ESG data, automatically integrated into the ESG evaluation tool (Refinitiv, CDP...)
- **qualitative ESG analysis**, made by PMs relying on: direct dialogue with companies: one-to-one meeting conducted between PM and CEO/ CFO, relying on a dedicated model analysis that formalizes all ESG issues that have to be addressed by companies.
- raw company data analysis: public information (CSR or dedicated extra-financial, report, annual reports, press...)
- •
- other dedicated ESG data and analysis to feed specific client's needs (i.e. mainly on SRI strategies for segregated funds and mandate), such as research and scores provided by the extra-financial team of Mirova

Ostrum Equity set up dedicated governance and shared responsibilities

- 1 ESG Equity Ambassador and 2 dedicated ESG& governance specialists help analyst-PMs improve their understanding of ESG issues
- Each Equity Analyst/PM is in charge of the ESG analysis of companies, as ESG is fully part of the research process.



LEI 03		Volun	tary	Public	Additional Assessed	PRI 1
	LEI 03	3.1	Indicate whether your organisation from ESG engagement and/or (pro investment decision-making.			
	🗹 En	gagen	nent			
	(	● We	have a systematic process to ensur	e the information is	made available.	
	(	⊖ We	occasionally make this information a	available.		
	(	⊖ We	do not make this information availab	ole.		
	☑ (Pr	oxy) v	oting			
	(	● We	have a systematic process to ensur	e the information is	made available.	
	(	⊃We	occasionally make this information a	available.		

○ We do not make this information available.

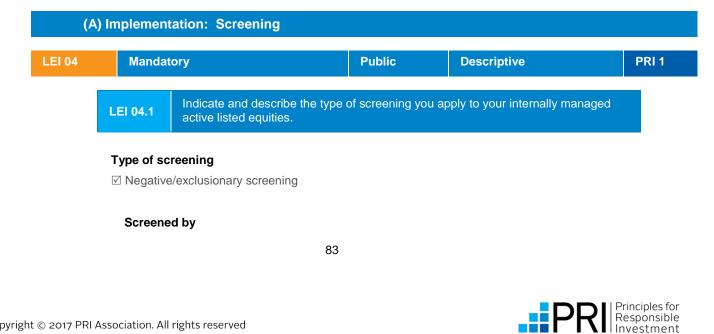
#### LEI 03.2

The spreading of relevant information arising from the active ownership initiatives is fully part of Ostrum AM ESG integration process, even though such information does not have systematically a direct impact on investment decisions. Such information is made available through the following channels:

- PMs take part in Corporate Governance meetings with companies •
- PMs are in charge of the governance analysis and engagement with companies (under their • research coverage) in the context of the proxy voting activity
- All PMs have direct access to the ESG evaluation tool on each company, made of quantitative and qualitative ESG analysis
- Annual 'Voting and Engagement' presentations are held for listed equity portfolio management teams. These presentations cover the evolution of the voting policy, a review of votes cast, the engagement strategy and a review of the engagement actions undertaken.

#### All information related to voting and engagement activities are made available to PMs.

Furthermore, since 2016, all voting decisions are made available on an online platform, for each security of the voting universe. Thanks to this new tool, the information related to voting activities is systematically made available to investment teams.



- ☑ Product
- ☑ Activity
- ☑ Sector
- ☑ Country/geographic region
- $\hfill\square$  Environmental and social practices and performance
- □ Corporate governance

#### Description

Respectively for sustainability duty and regulatory reasons, Ostrum AM applies the following exclusion policies:

- **Controversial weapons policy:** Companies directly involved in the use, development, production, marketing, distribution, storage or transportation of cluster bombs and/or antipersonnel landmines; and companies holding 50% or more of a company involved in the activities mentioned above, are not eligible to Ostrum AM portfolios.
- **Coal exclusion policy**: In line with the commitment of its parent company Natixis, Ostrum AM excludes from its portfolios:
- Electric utilities (i.e. 25% of revenues derived from electricity), if coal represents more than 25% of the energy mix.
- Mining companies which derive 25% or more of their revenue from coal.
- Companies employing the "mountaintop removal" technique
- Tobacco: as of 2019, Ostrum AM exclude from its investment universe all producers and manufacturer of tobacco products

#### Country/ geographic region exclusions:

- all investments in countries under total American or European embargo,
- countries subject to a Financial Action Task Force (FATF) call to apply countermeasures to protect the international financial system from on-going and substantial money laundering and terrorist financing
- countries included in the list of countries judged by France to be uncooperative for tax purposes (Article 238-0 A of the General Tax Code)

☑ Positive/best-in-class screening

#### Screened by

- Product
- □ Activity
- □ Sector
- □ Country/geographic region
- I Environmental and social practices and performance
- Corporate governance



#### Description

Certain investment strategies (€ 14 Mrd as at-year end 2019) apply a positive screening, which directly impacts the eligible investment universe. This consists in primarily selecting companies that best address UN Sustainable Developments Goals, by adapting their business models to sustainability issues (products and services with positive impacts), and by mitigating their negative social and environmental negative externalities, thanks to good ESG practices.

Security selection draws on the RI Research performed by Mirova: each company is assessed on a 5-level scale:, "Negative", "Risk", "Neutral", "Positive" and "Committed". Then the portfolio managers define the eligible investment universe, i.e. companies assessed above a pre-defined threshold that varies depending on portfolio.

Moreover, on those SRI strategies, climat countraints are also applied under clients requests, such as a maxium threshold of CO2per invested euro.

Norms-based screening

#### Screened by

UN Global Compact Principles

- □ The UN Guiding Principles on Business and Human Rights
- ☑ International Labour Organization Conventions
- □ United Nations Convention Against Corruption
- OECD Guidelines for Multinational Enterprises
- ☑ Other, specify

Exclusion lists from pension funds

#### Description

Ostrum AM excludes from its investments all companies identified as "Worst Offenders", i.e. those that fail to comply with certain fundamental requirements.

- Companies committing serious breaches of the United Nations' Global Compact principles;
- Companies targeted by complaints following cases investigated by the OECD's national contact points (NCPs) for non-compliance with OECD Guidelines For Multinational Enterprises;
- Companies included in exclusion lists of several institutional investors (mostly pension funds) on the basis of the above-mentioned principles

Identification of Worst Offenders:

- A specialized data provider proposes a regularly updated list of issuers that could be considered as Worst Offenders
- Investment teams (portfolio managers, analysts and product specialists) may propose additional names as potential Worst Offenders for analysis

New process in place since Q3 2019 to validate the updated list of Worst Offenders with high implication of investment teams required before submission to Executive Committee for validation:

- Presentation of proposed updates with new issuers (in / out) of the Worst Offenders list and Watch list (Watch list = issuers with high risk of becoming Worst Offenders and under close monitoring)
- Possible contradictory debate if necessary if an issuer is not validated collectively (period of 1 month max.)



Pre-Validation with Global CIO

## **LEI 04.2** Describe how you notify clients and/or beneficiaries when changes are made to your screening criteria.

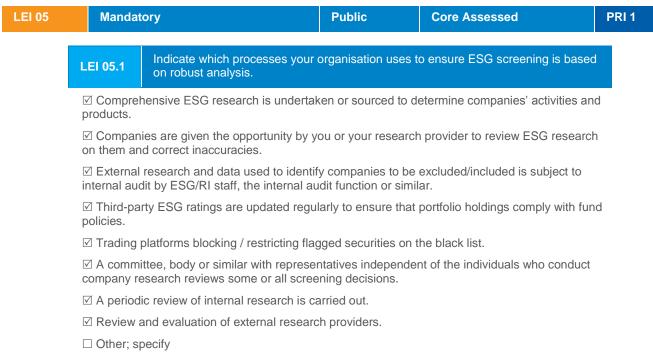
#### As regards of negative screening criteria

There is no predetermined frequency for reviewing the screening criteria or themes, the exclusion policies are refined and/or supplemented whenever an overriding ESG-related issue is identified. The exclusion policies are ultimately validated by Ostrum AM's executive committee, which also reviews the updated lists at least once a year, or more frequently if necessary (depending on potential new issues or ad hoc significant update).

In case of new screening implementation:

- The information would be disclosed on Ostrum AM website: www.ostrum.com and on diverse public communication support (press release, social media, news...)
- The Client Services Department would directly inform clients to confirm their approval before applying any new exclusion policy on dedicated funds or mandates.

In case of significant impacts on mandates due to the update of existing policy / screening (for example, in case of the downgrade of an ESG scores of an company that may results to its exclusion from Ostrum AM Equity portfolios universe), **PMs will directly discussed investment impacts with clients during Investment Committee.** 



□ None of the above



## **LEI 05.2** Indicate the proportion of your actively managed listed equity portfolio that is subject to comprehensive ESG research as part your ESG screening strategy.

○ <10%

- $\bigcirc$  10-50%
- $\odot$  51-90%

● >90%

#### LEI 05.3 Indicate how frequently third party ESG ratings are updated for screening purposes.

- Quarterly or more frequently
- $\bigcirc$  Bi-Annually
- $\bigcirc$  Annually
- Less frequently than annually

#### LEI 05.4 Indicate how frequently you review internal research that builds your ESG screens.

- O Quarterly or more frequently
- $\bigcirc$  Bi-Annually
- Annually
- O Less frequently than annually

#### **LEI 05.5** Additional information. [Optional]

Ostrum AM defines a robust process that guaranty the transparency and the reliability of its exclusion processes.

## As regard of negative screening on Tobacco, coal and norms-based exclusion policies, implemented on all Ostrum AM Equity portfolios:

#### 1/ Robust sources identified to targeted company

Worst Offenders companies identified are those:

- committing serious breaches of the United Nations' Global Compact principles;
- Companies targeted by complaints following cases investigated by the OECD's national contact points (NCPs) for non-compliance with OECD Guidelines For Multinational Enterprises;
- Companies included in exclusion lists of several institutional investors (mostly pension funds) on the basis of the above-mentioned principles.

Thanks to those primary robust sources, Ostrum AM investment teams analyse the seriousness of the controversies impacting those companies. The combination of robust sources, and analysis of investment teams assure the robustness of the exclusion process.

- A specialized data provider proposes a regularly updated list of issuers that could be considered as Worst Offenders
- Investment teams (portfolio managers, analysts and product specialists) may propose additional names as potential Worst Offenders for analysis

Besides the seriousness of the sources selected to identify those company, Ostrum AM also set up a strong exclusion process.

1. The exclusion themes and screening criteria are established by Ostrum AM's CSR Committee, relying on Ostrum convictions on ESG



- 2. At least once a year, exclusion lists are updated to guarantee that Ostrum AM fulfil its commitment not to support those activities and company. This update is made by Ostrum and dedicated ESG provider mentioned above.
- 3. Investment teams analyse the evolution of the company targeted by the exclusion criterion and present it to the Executive Committee of Ostrum AM, who is in charge of the confirmation of the exclusion list updates.
- 4. Exclusion lists are then implemented:
- 5. Wide communication within Ostrum (investment teams, Risks department, Clients Departments, products specialists ...)
- 6. Company are created into Ostrum AM tools
- 7. Pre-trade blocking alerts are setting up by the Risks Department on each of the targeted company, in order to forbid any investments on those company
- 8. Sales and Clients Department inform Clients of dedicated funds and mandates of exclusion lists updates and the potential impacts on their portfolios.

This process relies on dedicated procedure and on public policies posted on www.ostrum.com

New process in place since Q3 2019 to validate the updated list of Worst Offenders with high implication of investment teams required before submission to Executive Committee for validation:

- Presentation of proposed updates with new issuers (in / out) of the Worst Offenders list and Watch list (Watch list = issuers with high risk of becoming Worst Offenders and under close monitoring)
- Possible contradictory debate if necessary if an issuer is not validated collectively (period of 1 month max.)
- Pre-Validation by Fineqx (transversal Committee regrouping the heads of investment teams)

#### 2/ As regard of geographical exclusion

Our investment guidelines monitoring system generates pre-trade alerts for investments in connection with jurisdictions identified by the FATF as having strategic AML/CFT deficiencies is subject to pre-trade monitoring and screening (FATF 2). The Compliance team, which receives a copy of these alerts, reviews the company and decides whether the alert is founded - in which case the order cannot be executed.

Our investment guidelines monitoring system generates pre-trade alerts for investments in connection with jurisdictions identified by the FATF as having strategic AML/CFT deficiencies is subject to pre-trade monitoring and screening (FATF 2). The Compliance team, which receives a copy of these alerts, reviews the company and decides whether the alert is founded - in which case the order cannot be executed.

Positive screening implemented on dedicated SRI portfolios

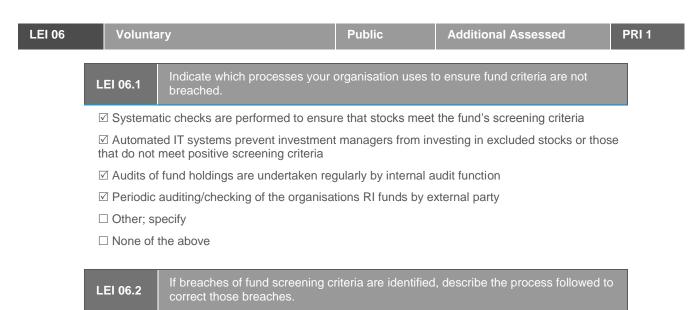
Ostrum AM defined dedicated SRI strategies in line with our our client needs. It consists in selecting company with an attractive financial profile and assessed above a pre-defined ESG threshold that varies depending on portfolio, particularly in the case of segregated funds or mandates managed for asset owners. Those strategies and threshold rely on dedicated ESG research and inputs are mostly provided by Mirova.

To ensure the robustness of the ESG analysis, Mirova

- relies on various providers carefully selected for the quality of their research
- reviews or validated the external ESG providers analysis and input thanks to an in-house research team on a quarterly basis (in case of a major event concerning a specific company, ESG rating can be updated inbetween).
- the RI Research team follows the newsfeeds on company on a real time basis to ensure that the Sustainability Opinion continually corresponds to companies' actual practices
- Oekom\*\*'s analyses are annually updated, controversies and other important information are integrated in oekom's own tools as soon as their rating update is finalised
- Each quarter, newly updated information is integrated in the data delivered to Ostrum AM).



Periodic reviews of research quality are also carried out by third parties (EY, the General Inspection Department of BPCE Group).



## Ostrum AM relies on its strong risk management organisation to ensure that fund screening criteria (among which its exclusion policies and other ESG-related screening criteria) are not breached. To this end, the process described below is strictly applied.

Considerable attention is paid to monitoring compliance with established guidelines. Given the indepth risk monitoring and the ability to pre-test trades both for consistency with the model portfolio and for guideline compliance, the potential for breaches based on portfolio management activity should be low. Further, any breach that does occur due to market action can be quickly highlighted and resolved given the systems that actively monitor guideline compliance at Ostrum AM.

All portfolio constraints are input into the Guardian dedicated software by the Risk Constraints and Operations Team (RCO) of the Risk Department. Guardian (Compliance module of CRD) is linked to the Charles River Development order management system and to the Gaia central record keeping system for portfolio positions, which is updated daily. The RCO Team develops and maintains pre-trade controls for the use of portfolio managers before submitting trades. These controls are performed in real time, before a broker or counterparty has been contacted by a dealer. These pre-trade controls concern mainly eligibility and investment constraint calculations and are intended to prevent breaches. Pre-trade compliance strengthens the asset management process by reducing risk of late corrections and end-of-day non-compliance.

In addition, the RCO Team uses Guardian to perform post-trade controls. The parameters monitored include portfolios' financial management such as intelligence and validation, exhaustiveness, effective control, adjustment procedure, audit trails, and reporting. Controls cover the prospectus specifications for funds and contractual constraints for mandates, including specific investment guidelines as well as regulatory requirements (among which exclusion policies). Any breaches are reviewed daily by the middle office team and brought to the portfolio manager for resolution. There is a formal escalation procedure if the breach is not resolved quickly. Should the breach continue beyond two day, the RCO follows the event until it is fully resolved, activating the escalation procedure. If the breach is deemed urgent, the RCO contacts the manager for immediate resolution, according to the emergency procedure. Every event relative to the escalation is logged in the Guardian audit trail of the breach. Guardian time stamps and records the full audit trail. This record is available for fund managers, risk teams, or audit purposes. Reports on breaches are sent twice a month to the heads of investment departments and the heads of Risk Department. Ostrum Asset Management ensures that breaches in portfolio guidelines are resolved in the best interest of the client. Both pre-trade and post-trade controls are therefore undertaken to ensure that exclusion policies and other ESG-related screening criteria are not breached.

Strict control mechanisms are in place to ensure these screening rules are not breached. Among them, pre-trade rules and their type (blocking / non-blocking), according to the exclusion policy and the type of portfolio:

Open funds Mandates / Dedicated funds



**BASM - MAP Blocking Blocking** 

COAL Blocking non-blocking

TOBACCO Blocking non-blocking

WORST OFFENDERS list Blocking non-blocking

Watch List (WO) non-blocking non-blocking

\* Internal audits of fund holdings are undertaken regularly, but it is to be noted that such controls are made by Risk Constraints and Operations Team (RCO), and not by the internal control team which is rather in charge of monitoring the application of internal processes

#### (C) Implementation: Integration of ESG factors



ESG issues	Proportion impacted by analysis
Environmental	
	Environmental
	○ <10%
	○ 10-50%
	○ 51-90%
	● >90%
Social	
	Social
	○ <10%
	○ 10-50%
	○ 51-90%
	● >90%
Corporate	
Governance	Corporate Governance
	○ <10%
	O 10-50%
	○ 51-90%
	● >90%



#### **LEI 08.2** Additional information. [Optional]

Ostrum AM Equity teams defined a new approach of ESG integration, fully integrated into the investment process, relying on a proprietary ESG evaluation tool and applied in all Ostrum AM equity strategies.

ESG quantitative datas come from ESG providers (Refinitiv, Sustainalytics,...):

- Environmental data: environmental footprint (production chain, product life cycle), energy and water consumption, CO2 emissions, waste management, ...
- Social data: ethics and working conditions, employees' treatment (security, well-being, diversity, representation, compensation...), products/ services quality ...
- Governance: Capital structure, protection of the interests of the minority shareholder, board of Directors and General Management quality and governance, Management compensation, accounting practices and financial Risks, ethical practices, etc.

**ESG qualitative analyses** of each company are made by the PMs who rely on direct dialogue with company. The ESG assessment tool helps the analysts identifying all ESG issues that have to be discussed with companies.

Qualitative and quantitative datas are integrated into the ESG evaluation tool which produces global ESG score and scores on each of the three E, S ang G pillars. Companies that do not obtain a higher score than 10/20 on their global ESG score are not eligible for investment.

	Mandat	ory	Public	Core Assessed	P
LE	l 09.1	Indicate which processes your of on robust analysis.	organisation uses t	o ensure ESG integration is based	ł
	Compreh oducts	nensive ESG research is undertak	en or sourced to de	etermine companies' activities and	k
		es are given the opportunity by yo d correct inaccuracies	ou or your research	provider to review ESG research	I
$\checkmark$	Third-par	rty ESG ratings are updated regul	arly		
$\checkmark$	A periodi	c review of the internal research i	s carried out		
		ed, regular ESG specific meetings within the investments team	between responsil	ole investment staff and the fund	
$\checkmark$	ESG risk	profile of a portfolio against benc	hmark		
$\checkmark$	Analysis	of the impact of ESG factors on in	nvestment risk and	return performance	
	Other; sp	pecify			
	None of t	the above			
LE	l 09.2	Indicate the proportion of your a to comprehensive ESG researc		sted equity portfolio that is subject gration strategy.	
0	<10%				
$\bigcirc$	10-50%				
$\bigcirc$	51-90%				
۲	>90%				



## **LEI 09.3** Indicate how frequently third party ESG ratings that inform your ESG integration strategy are updated.

- Quarterly or more frequently
- Bi-Annually
- Annually
- Less frequently than annually

## **LEI 09.4** Indicate how frequently you review internal research that builds your ESG integration strategy.

• Quarterly or more frequently

○ Bi-Annually

 $\bigcirc$  Annually

○ Less frequently than annually

#### LEI 09.5 Describe how ESG information is held and used by your portfolio managers.

 $\ensuremath{\boxtimes}$  ESG information is held within centralised databases or tools, and it is accessible by all relevant staff

☑ ESG information or analysis is a standard section or aspect of all company research notes or industry/sector analysis generated by investment staff

 $\ensuremath{\boxtimes}$  Systematic records are kept that capture how ESG information and research were incorporated into investment decisions

☑ Other; specify

ESG assessment is part of document presented by analysts during investment committees. If ESG risk is material, PMs decide: not to invest or calibrate position

 $\hfill\square$  None of the above

#### LEI 09.6 Additional information. [Optional]

To ensure the robustness of our ESG analysis, our Equity team set up a dedicated and proprietary ESG evaluation tools:

- Companies are analysed under each of the three E, S and G dimensions, via a sectorial agnostic ESG analysis and a bottom-up approach.
- ESG analysis is conducted by PMs, and rely on quantitative and qualitative data:
- quantitative data come from dedicated ESG providers carefully selected by investment team for their coverage and the quality of their methodologies (Reuters, Sustainalytics,...). Those are directly integrated into the ESG evaluation tools.
- ESG qualitative analyses of each company are made by the PMs thanks to:
- Direct dialogue with company and dedicated tools that formalizes all ESG issues that have to be addressed to companies.
- Public ESG data
- The support of ESG ambassadors and ESG/Governance analyst
- companies' analysis is updated at least once a year and up to 5 to 6 times/ year, as analysts maintain close relations with investees on-going process)
- Close dialogue is settled up after major ESG breach. It leads to increase /decrease exposure or to divest
- All Equity Department have access to all ESG analysis and sources (shared library)
- The Equity Investment process is approved by the Risks Department



LEI 10	Mandatory to Report Voluntary to Disclose	Private	Core Assessed	PRI 1

New selection options have been added to this indicator. Please review your prefilled responses carefully.

LEI 10.1	Indicate which aspects of investment analysis you integrate material ESG information into.
----------	--

 $\hfill\square$  Economic analysis

☑ Industry analysis

Proportion of actively managed listed equity exposed to investment analysis

○ <10%

○ 10-50%

○ 51-90%

● >90%

☑ Quality of management

Proportion of actively managed listed equity exposed to investment analysis

○ <10%

○ 10-50%

○ 51-90%

● >90%

☑ Analysis of company strategy

Proportion of actively managed listed equity exposed to investment analysis

○ <10%

○ 10-50%

 $\odot$  51-90%

● >90%

□ Portfolio weighting

□ Security sensitivity and/or scenario analysis

☑ Fair value/fundamental analysis



#### Proportion of actively managed listed equity exposed to investment analysis

○ <10%

○ 10-50%

○ 51-90%

● >90%

□ Other; specify

## **LEI 10.2** Indicate which methods are part of your process to integrate ESG information into fair value/fundamental analysis.

□ Adjustments to forecasted company financials (sales, operating costs, earnings, cash flows)

 $\ensuremath{\boxdot}$  Adjustments to valuation-model variables (discount rates, terminal value, perpetuity growth rates)

□ Valuation multiples

 $\hfill\square$  Other adjustments; specify

#### **LEI 10.4** Describe the methods you have used to adjust the income forecast/valuation tool.

**Valuation model :** If companies are considered as eligible for investment, analyst-PMs analyse their valuation, second stage of the investment process. At this stage, the ESG score of companies from the ESG evaluation tool contributes to impact positively or negatively the valuation of the company. A specific ESG risk premium can be factored in if one pillar presents a material risk.

#### LEI 10.6 Additional information. [OPTIONAL]

ESG incorporation is fully integrated into Ostrum AM Equity Strategies.

Each company is analysed under ESG dimensions by PMs and this analysis is an entire part of the equities investment process (company eligibility analysis, company valuation, investment committee decision).

The robustness of the ESG integration is made of :

- New governance and shared responsibilities on ESG within the Equity department
- Dedicated ESG providers selected for the quality of ESG methodology, as well as their coverage
- ESG score and analysis made of quantitative data automatically integrated and qualitative analysis made by PMs
- ESG score and analysis are made accessible to all Equity Department via there integration into digital library
- Systematic ESG analysis before any investment and follow-up on ESG of each invested company
- Close monitoring of invested companies and dialogue, that integrate systematically ESG issues
- Formalisation of the ESG integration analysis and process, as well as the approval of the Equity investment process and ESG incorporation by the Risks Department

#### Outputs and outcomes



LEI 12	Vol	luntary	Private	Descriptive	PRI 1
LEI 12	.1	Indicate how your ESG incorporation portfolio(s) or investment universe.	n strategies have ir	fluenced the composition of your	
⊠ Scr	eenin	g			
		Describe any reduction in your st	tarting investment u	universe or other effects.	
The	ESG	approach integrated by the Equity Dep	partment of Ostrum	n AM applied into all AUM	

managed by Ostrum AM Equity Department relies on ESG negative screening, for regulatory and sustainability/fiduciary duty reasons. The following exclusion policies are implemented:

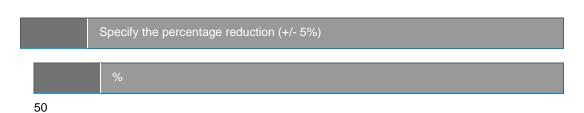
- Controversial weapons policy
- Coal exclusion policy
- Worst Offenders policy
- Tobacco exclusion policy

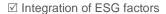
#### ESG integration into all Ostrum AM equity portfolios

Ostrum AM Equity teams reinforce its approach to ESG incorporation, so that it is fully integrated in each stage of its investment process. Company that do not meet minimum ESG standards won't be considered as eligible for investment.

In practice, Ostrum AM equity team applies 2 filters before investing in a company : ESG and Quality. If a company does not comply with the minimum standards of each filter, the company won't be eligible for investment. ESG and quality are naturally linked. Our internal study shows that good quality usually translates into good ESG practices and the reverse is also true.

#### All in all, the 2 filters reduce the investment universe by more than 50%.





#### Select which of these effects followed your ESG integration.

- ☑ Reduce or prioritise the investment universe
- □ Overweight/underweight at sector level
- □ Overweight/underweight at stock level
- ☑ Buy/sell decisions
- ☑ Engagement / Voting
- ☑ Other; specify

#### Valuation model impacted by ESG assessment

 $\hfill\square$  None of the above



#### **LEI 12.2** Additional information.[Optional]

**ESG integration approach applied to all our equity portfolios,** relies on a shared conviction that ESG issues has to be deeply understood given the potential impact of material ESG criteria on the portfolio holding. Indeed, Ostrum AM Equity investment team shared the common conviction that ESG dimensions may become material as:

- · best social practices are one of the key contributors to quality of franchise
- best governance practices impact the quality of the management
- environmental practices and environmental risks management may impact the quality of balanced sheet

The deep analysis lead by PMs on each company of Ostrum AM Equity portfolios (and on each company on which PMs shows an interest in investment perspectives) is therefore the cornerstone of the Ostrum AM Equity investment:

- Eligibility to investment: The Equity investment teams based the investment process on quality of companies. The analysis of the quality of each company stands on its ESG analysis, quality analysis and growth potential analysis.
- To ensure the robustness of the ESG analysis made on each company, Ostrum AM Equity team set up a dedicated and proprietary ESG evaluation tool relying on quantitative and qualitative inputs from direct dialogue with company
- Company are analysed under each of the three E, S and G dimensions, via a sectorial agnostic ESG analysis and a bottom-up approach.
- Quality analysis is the first stage of the investment process each under which each company is scored on ESG
- Company that do not meet minimum ESG standards in global and on each of the three E, S and G pillars won't be considered as eligible for investment.
- Valuation analysis: If company are considered as eligible for investment, then PM analyse their valuation. On this stage, the ESG evaluation tools also contribute to upgrade or to downgrade ESG score that is one of the key contributors of the company valuation, the second main stage of the investment process
- Investment committee: investments committees that analyses and confirm each potential investment cases, rely on all PM analysis of which Company quality analysis and company valuation
- In case of a major breach on ESG impacting a company or a strong evolution of practices impacting ESG analysis and score, Equity team will set up close dialogue with the company. That could lead to an increase or to a decrease of PMs exposure, perhaps until a total divestment if the answers from companies do not meet any more the ESG standards of Ostrum Equity Department

LEI 13	Vo	luntary	Private	Descriptive	PRI 1
LEI 13	5.1	Provide examples of ESG factors the during the reporting year.	at affected your inv	vestment view and/or performance	•
⊠ ES	G fact	tor 1			



#### ESG factor and explanation

Governance: Wirecard : Denial about deficiencies in audit and control fonctions after the FT articles on Singapor accountancies fraud suspicion.

#### ESG incorporation strategy applied

#### Integration

□ Screening

☑ Integration

#### Impact on investment decision or performance

Performance: this event clearly had a negative impact on the share price and the stock hasn't totally recovered since.

Investment decision: We divested the position after our engagement call with the management.

☑ ESG factor 2

#### ESG factor and explanation

Environment and social: INWIT: while our investment team was visiting INWIT management in Rome at the end of September, the team was positively surprised by the integration level of ESG in INWIT strategy. The team learnt how INWIT has designed their 5G strategy in order to deploy a good 5G network while limiting electromagnetic emissions.

#### ESG incorporation strategy applied

#### Integration

□ Screening

☑ Integration

#### Impact on investment decision or performance

Performance: The merger with Vodafone Italy Towers, part of their sustainable 5G strategy has helped the stock price.

Investment decision: ESG assessment has been positively impacted by this visit and the position has been strengthened afterwards.

- □ ESG factor 3
- □ ESG factor 4
- □ ESG factor 5



## OSTRUM ASSET MANAGEMENT

## **Reported Information**

Private version

**Direct - Listed Equity Active Ownership** 

### **PRI disclaimer**

This document presents information reported directly by signatories. This information has not been audited by the PRI Secretariat or any other party acting on their behalf. While this information is believed to be reliable, no representations or warranties are made as to the accuracy of the information presented, and no responsibility or liability can be accepted for any error or omission.





New selection options have been added to this indicator. Please review your prefilled responses carefully.

LE	A 01.1	Indicate whether your organisation has an active ownership policy (includes engagement and/or voting).
۲	Yes	
	LEA 01	1.2 Attach or provide a URL to your active ownership policy.
		1.2       Attach or provide a URL to your active ownership policy.         chment provided:

URL

{hyperlink:https://www.ostrum.com/Content/Files/Voting%20Policy\_2020.pdf}

#### General approach to Active Ownership

☑ Conflicts of interest

- I Alignment with national stewardship code requirements
- ☑ Assets/funds covered by active ownership policy
- Expectations and objectives
- ☑ Engagement approach

#### Engagement

- ☑ ESG issues
- ☑ Prioritisation of engagement
- I Methods of engagement
- ☑ Transparency of engagement activities
- $\ensuremath{\boxdot}$  Due diligence and monitoring process
- $\ensuremath{\boxdot}$  Insider information
- ☑ Escalation strategies
- ☑ Service Provider specific criteria
- $\Box$  Other; (specify)
- ☑ (Proxy) voting approach

#### Voting

- ✓ ESG issues
- Prioritisation and scope of voting activities
- ☑ Methods of voting
- ☑ Transparency of voting activities
- $\ensuremath{\boxtimes}$  Regional voting practice approaches
- ☑ Filing or co-filing resolutions
- Company dialogue pre/post-vote
- Decision-making processes
- Securities lending processes
- $\Box$  Other; (specify)

#### □ Other

 $\Box$  None of the above

#### $\bigcirc$ No

# LEA 01.4 Do you outsource any of your active ownership activities to service providers? O Yes Image: Comparison of the service of the se

#### **LEA 01.6** Additional information [optional]

While Ostrum Asset Management has been involved in sustainable development and Responsible Investing for more than 30\* years, the company design a framework for responsible asset management implemented through all its investment processes. In this sense, Ostrum Asset Management define an active ownership approach that is fully part of its responsible investment approach, and that is relying on the following focus:

#### A CONTINUOUS ENGAGEMENT WITH COMPANIES (i.e. "Individual engagement")

Ostrum AM's engage a permanent dialogue with companies to gain a better understanding of their practices. This individual engagement is held by Ostrum Equity PMs since 2018 via direct and regular exchange while analysing companies' practices and during voting exercise. Indeed, ESG analysis is fully integrated into each stage of the Equity Investment process.

More specificaly during the voting season, Ostrum Equity PMs Helped by our ESG and voting specialists, analyse voting resolutions and engage with companies before taking voting decisions for companies belonging to our research universe.

#### AN ACTIVE AND REPONSIBLE VOTING POLICY

Ostrum AM exercises its voting rights at annual general meetings, on a comprehensive voting universe according to a rigorous and demanding policy that addresses social and environmental issues, in addition to corporate governance guidelines.

Ostrum AM commits itself to vote:

- on the full scope of portfolios where Ostrum AM has the delegation to vote
- on the full scope of corporates present in the portfolios (best effort)
- on the full scope of securities of a given corporate (except those used for flexibility purpose to manage Subscriptions / Redemptions). All lent securities are systematically recalled before and during the Shareholders' general meetings period.

Dedicated dialogue is carried out by Ostrum AM PMs on specific governance issues, which are also in charge of resolutions analysis.

#### **COLLABORATIVE ENGAGEMENT INITIATIVES**

100



Ostrum AM also takes part in collaborative initiatives led by several investors. These actions raise awareness among companies, public powers and regulators about the importance of ESG and CSR issues. In 2019, Ostrum AM was member of different collaborative actions:.

- WDI Workforce Disclosure Initiative phase II (Share Action)
- Investor Statement on Methane Emissions in Oil& Gas (IIGCC)
- Investor Statement on Methane Emissions in Oil& Gas (IIGCC)
- Deforestation and forest fires in the Amazon (Ceres)
- Tabacco Free Finance Pledge (Tabacco Free Portfolios)
- Gender Equility in the workplace (Mirova)
- The Green finance campaign
- Investor Expectations on climate change for airlines and aerospace companies

Ostrtum AM also pursues continuing inititaives:

- Aintibiotics overuse in livestock (FAIRR)
- Arctic Drilling inWildlife Sanctuary (Waxman Strategies and Sierra Club)
- Climate Action 100 +
- Corporate Tax practices (PRI)
- Investor decarbonisation Initiative (Share action)
- Investor initiative on sustainable Forest (Ceres& PRI)
- Support for the Cerrado Manifesto and the Cerrado Working group
- Water Risk in the Agricultural Supply Chains (PRI platform)

#### **CO-CONSTRUCTION AND PROMOTION OF ESG STANDARDS**

Ostrum AM is an active member of more than 10 French and international workshops. In this way the company contributes to the industry initiatives dedicated to the improvement and standardization of responsible investment practices.

It takes part of several working groups as the Taxonomy Practitioners Group (PRI) or the white paper of the carbon best practises.

Engageme			ent			
LEA 02 Ma		Ма	ndatory	Public	Core Assessed	PRI 1,2,3
LEA 02.1			Indicate the method of engagement,	giving reasons for	the interaction.	



Type of engagement	Reason for interaction
Individual / Internal staff engagements	☑ To influence corporate practice (or identify the need to influence it) on ESG issues
	☑ To encourage improved/increased ESG disclosure
	☑ To gain an understanding of ESG strategy and/or management
	□ We do not engage via internal staff
Collaborative engagements	☑ To influence corporate practice (or identify the need to influence it) on ESG issues
	☑ To encourage improved/increased ESG disclosure
	☑ To gain an understanding of ESG strategy and/or management
	□ We do not engage via collaborative engagements
Service provider engagements	□ To influence corporate practice (or identify the need to influence it) on ESG issues
	□ To encourage improved/increased ESG disclosure
	$\Box$ To gain an understanding of ESG strategy and/or management
	☑ We do not engage via service providers

#### LEA 02.4 Additional i

Additional information. [Optional]

As a key player in the European asset management market, Ostrum AM is committed to wisely using its power of influence by encouraging companies to improve their environmental, social and corporate governance practices, as well as their transparency. Ostrum AM therefore sets itself high standards about being an active and involved shareholder through constructive dialogue.

#### As regards individual engagement

The ESG integration approach defined by Ostrum AM Equity Team is applied to all our portfolios, given the potential impact of material ESG criteria on the portfolio holding. The consistency of the ESG analysis made on each company rely on robust quantitative and qualitative inputs from direct dialogue with companies. This on-going engagement conducted by PMs is a key focus of the ESG analysis conducted during the year as well as an entire part of the voting exercise with direct exchange on governance issues.

The aim is to draw companies' attention on potential ESG risks that would not have been taken into account and to share with them some of the best ESG practices. In this context of incentive to progress, the identified areas for improvement and the expected progress are formally conveyed to the firm either verbally or in writing. The evolutions are monitored through time to assess the company's improvement and to adjust its ESG notation accordingly.

#### As regards collaborative engagement

Ostrum AM establish a dedicated process to contribute with investors in order to encourage better ESG practices and/or improvement of their disclosure by companies. To this end, investment Team is selecting collaborative engagements supported by Ostrum AM. Collaborative engagement consist in :

- identifying major risks/controversial practices applied by several companies or by a whole business sector; regarding the 10 principles of UN Global Compact and Paris Agreement
- engaging in dialogue with the latter to require more transparency and, whenever possible, changes in the identified controversial practices. Given the importance of these issues, several investors frequently join their efforts to collectively have more power of influence.

Whether for Individual or collaborative engagement, the constructive dialogue carried out aims at encouraging more transparency and/or the improvement of companies' ESG practices (sometimes through collaborative dialogue for the most controversial practices applied by several companies or a whole business sector).



Individual engagement forms an integral part of the ESG analysis and exercise of voting rights and collaborative engagement enables the identification and the monitoring of significant risks. Such dialogue can therefore also support investment decision-making. The companies could be targeted either in reaction if an important event already occurred, or in anticipation if they are identified as exposed to significant risks.

In this way, Ostrum AM meets its fiduciary duty by controlling to what extent key ESG issues - potentially material from a financial perspective - are taken into account by the main companies held in its portfolios, so as to protect its clients' interests

LEA 03 Mandatory Public Core Assessed PRI 2			LEA 03	Mandatory	Public	Core Assessed	PRI 2
---	--	--	--------	-----------	--------	---------------	-------

New selection options have been added to this indicator. Please review your prefilled responses carefully.

LE	A 03.1	Indicate whether your organisation has a formal process for identifying and prioritising engagements.
۲	Yes	
	LEA 03	.2 Indicate the criteria used to identify and prioritise engagements for each type of engagement.



Type of engagement	Criteria used to identify/prioritise engagements
Individual / Internal staff	
engagements	Individual / Internal staff engagements
	Geography/market of the companies
	☑ Materiality of the ESG factors
	☑ Exposure (size of holdings)
	☑ Responses to ESG impacts that have already occurred
	□ Responses to divestment pressure
	□ Consultation with clients/beneficiaries
	☑ Consultation with other stakeholders (e.g. NGOs, trade unions, etc.)
	☑ Follow-up from a voting decision
	☑ Client request
	☑ Breaches of international norms
	□ Other; (specify)
	$\Box$ We do not outline engagement criteria for our individual engagements
Collaborative	
engagements	Collaborative engagements
	Potential to enhance knowledge of ESG issues through other investors
	☑ Ability to have greater impact on ESG issues
	☑ Ability to add value to the collaboration
	$\ensuremath{\boxdot}$ Geography/market of the companies targeted by the collaboration
	$\ensuremath{\boxtimes}$ Materiality of the ESG factors addressed by the collaboration
	Exposure (size of holdings) to companies targeted by the collaboration
	☑ Responses to ESG impacts addressed by the collaboration that have already occurred
	☑ Responses to divestment pressure
	$\Box$ Follow-up from a voting decision
	$\Box$ Alleviate the resource burden of engagement
	□ Consultation with clients/beneficiaries
	$\ensuremath{\boxtimes}$ Consultation with other stakeholders (e.g. NGOs, trade unions, etc.)
	□ Other; (specify)
	We do not outline engagement criteria for our collaborative engagement providers

 $\bigcirc$  No

LEA 03.3 Additional information. [Op

#### Individual engagement conducted by Ostrum AM PM/analysts

As ESG incorporation is fully integrated into each stage of the Equity investment process:



- Ostrum AM Equity team set up a dedicated and proprietary ESG evaluation tools relying on quantitative and qualitative inputs from direct dialogue with companies undertaken by PMs
- Its aims to better understand companies ESG practices, ESG risks management and/or ESG opportunities
- It may take the form of
- Direct exchange on ESG issues; dedicated tools are in place in order to dialogue on all ESG issues identified as material by the Equity Teams
- Dedicated corporate governance meetings with companies during voting exercise
- It covers all companies that are in Ostrum AM portfolios and companies on which PMs have an interest to invest on.
- It is an on-going engagement process, as ESG analysis are updated at least once a year and as much as needed (dialogue between companies and Ostrum Equity PMs may occur up to 6 times a year)
- Geographical market, companies' capitalization, companies' historical practices, are some of the several drivers of engagements specificities

#### As part as the collaborative engagement

Ostrum AM has a formal process to identify and prioritise collaborative dialogue. Engagements initiative supported by Ostrum AM are:

## 1/ Initiatives identifying and followed-up by collaborative platforms such as PRI platform, share action, ...

Ostrum AM is an active member the collaborative actions led by the PRI. The Company decided in 2019 to prioritize as follow:

- To support all initiatives in order to respect the 10 UN principles
- To support all initiatives reinforcing the Paris agreement
- To focus on five SDG:
- o Good health and well being (SDG 3)
- o Gender equality (SDG 5)
- o Climate action (SDG 13)
- o Life below water (SDG 14)
- o Life on land (SDG 15)

## 2/ Initiatives identifying and followed-up through head of CRS and ESG coordinator, structured around three distinct phases: planning, dialogue and reporting.

#### 3/ Identifying and supported via investor statements

A dedicated process is in place to identified on-going collaborative initiatives. Then, they are analysed by Ostrum Investment team who decide of the Ostrum AM support, depending of the nature of the statement, Ostrum exposure on targeted companies, and the materiality of the ESG issues targeted by the statement

		LEA 04	Mandatory	Public	Core Assessed	PRI 2
--	--	--------	-----------	--------	---------------	-------

## New selection options have been added to this indicator. Please review your prefilled responses carefully.

**LEA 04.1** Indicate whether you define specific objectives for your organisation's engagement activities.



Individual / Internal staff engagements	<ul> <li>All engagement activities</li> <li>Majority of engagement activities</li> <li>Minority of engagement activities</li> <li>We do not define specific objectives for engagement activities carried out by internal staff</li> </ul>
Collaborative engagements	<ul> <li>All engagement activities</li> <li>Majority of engagement activities</li> <li>Minority of engagement activities</li> <li>We do not define specific objectives for engagement activities carried out through collaboration</li> </ul>

#### LEA 04.2 Additional information. [Optional]

Ostrum AM engagement approach relies on its ambition to act as an responsible asset manager that uses its power of influence in order to make companies more transparent on their ESG practices as well as to encourage better ESG practices.

This ambition is declined on the initiatives handled by Ostrum AM, either on individual and collaborative engagement.

Following these discussions and the completion of an ESG assessment, the RI analysts send a letter or an email to the company highlighting: a) the most important areas for improvement identified during their analysis; b) Ostrum AM's expectations in terms of progress. In terms of monitoring, a report on each engagement action is logged by the team and is shared upon request with Ostrum AM teams.

#### In terms of collaborative engagement

Ostrum AM's collaborative engagement consists in:

- dentifying controversial practices applied by several companies or by a whole business sector;
- engaging in dialogue with the latter to require more transparency and, whenever possible, changes in the identified controversial practices. Given the importance of these issues, several investors join their efforts to collectively have more power of influence.

The engagement themes are defined on the basis of the significance of the issue in terms of both sustainability (important negative externalities despite existing levers for improvement) and potential impacts on investments (materiality).

Depending on the issues addressed, Ostrum AM can collaboratively engage in dialogue with companies with to aim to obtain:

- more transparency from targeted companies' to gain a better understanding of the environmental and/or social impacts of their controversial production processes and/or products;
- more transparency and improved practices when negative impacts of production processes and/or products are identified and confirmed;
- improved environmental and/or social impacts of the products and/or services offered by the targeted companies.

Ostrum AM pay a high attention of the robustness and transparency of the engagement process followed by those three different canals. A close follow-up of the engagement initiatives is reported in an annual Engagement Report.

It is worth than noting that Ostrum AM is working on the full re-appropriation of Engagement actions, individual and collaborative, as ESG is fully integrated into investment process and directly undertaken by investment teams. Indeed, PMs are now on in charge of ESG analysis of company, relying on dialogue and close monitoring of ESG practices.



_EA 05	Mandatory		Public	Core Assessed	PRI 2
LEA 0	5.1 Indicate	whether you monitor and/o	r review engageme	nt outcomes.	
Individual / Ir engagement		<ul> <li>Yes, in all cases</li> <li>Yes, in a majority of ca</li> <li>Yes, in a minority of ca</li> <li>We do not monitor, or engagement is carried or</li> </ul>	ises review engagemen		
Collaborative engagements		<ul> <li>Yes, in all cases</li> <li>Yes, in a majority of ca</li> <li>Yes, in a minority of ca</li> <li>We do not monitor, or engagement is carried out</li> </ul>	ises review engagemen		

Individual / Internal staff engagements	<ul> <li>Define timelines/milestones for your objectives</li> <li>Track and/or monitor progress against defined objectives and/or KPIs</li> <li>Track and/or monitor the progress of action taken when original objectives are not met</li> <li>Revisit and, if necessary, revise objectives on a continuous basis</li> <li>Other; specify</li> </ul>
Collaborative engagements	<ul> <li>Define timelines/milestones for your objectives</li> <li>Track and/or monitor progress against defined objectives and/or KPIs</li> <li>Track and/or monitor the progress of action taken when original objectives are not met</li> <li>Revisit and, if necessary, revise objectives on a continuous basis</li> <li>Other; specify</li> </ul>

LEA 05.3 Additio

Additional information. [Optional]

Ostrum AM engagement approach rely on a robust process, that define engagement topics and objectives as well as the monitoring and follow-up of the engagement initiatives.

#### In terms of collaborative engagement

Each one of Ostrum AM's collaborative engagement initiative includes specific goals and a close monitoring of targeted companies' practices.

- Specific: Engagement is limited to a specific ESG topic that a business is exposed to as a result of its sector, its geographical footprint, or its practices.
- Measurable: Engagement consists of well-defined actions coordinated with measurable and predetermined objectives. Assessment criteria are defined in the initial action plan prior to implementation.



• Attainable: the objectives that the engagement activities aim to achieve are realistic and attainable within the given timeframe.

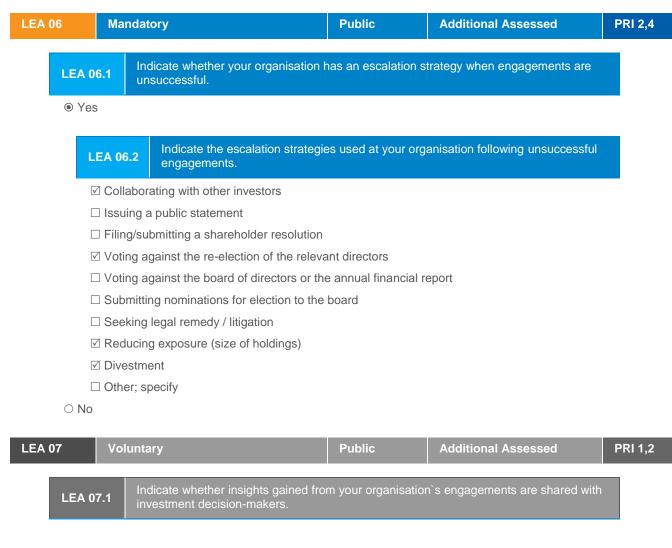
Concretely, for each collaborative initiative, the engagement platform establishes:

- The topic(s), the objectives and the means for the engagement. The number of objectives is limited to ensure they can be correctly monitored by the platform and achieved by the targeted companies.
- The list of targeted companies.
- A blueprint for action.
- KPIs to measure and assess the results of the engagement and/or assessment of companies' responsiveness

At the end of the engagement cycle, a full report on the actions taken and results achieved is compiled, and if the engagement fails at the ultimate step, recommendations are made to investors participating in the engagement (among which Ostrum AM). The final decision regarding how to respond to recommendations received from the engagement committee are at the sole discretion of each investor involved within the platform.

Collaborative engagement actions undertaken alongside other investors within a RI professional body (PRI, other investor-led initiatives etc.) are also tracked, both in-house and within the industry organization.

As they rely on an on-going and on a long terms process, engagement initiatives are carefully monitored, followup and shared by Ostrum AM.





Type of engagement	Insights shared
Individual / Internal staff engagements	<ul> <li>Yes, systematically</li> <li>Yes, occasionally</li> <li>No</li> </ul>
Collaborative engagements	<ul> <li>Yes, systematically</li> <li>Yes, occasionally</li> <li>No</li> </ul>

#### LEA 07.2

Indicate the practices used to ensure that information and insights gained through engagements are shared with investment decision-makers.

☑ Involving investment decision-makers when developing an engagement programme

- I Holding investment team meetings and/or presentations
- ☑ Using IT platforms/systems that enable data sharing

 $\hfill\square$  Internal process that requires portfolio managers to re-balance holdings based on interaction and outcome levels

□ Other; specify

 $\square$  None

LEA 07.3

Indicate whether insights gained from your organisation's engagements are shared with your clients/beneficiaries.

Type of engagement	Insights shared
Individual/Internal staff engagements	<ul> <li>Yes, systematically</li> <li>Yes, occasionally</li> <li>No</li> </ul>
Collaborative engagements	<ul> <li>Yes, systematically</li> <li>Yes, occasionally</li> <li>No</li> </ul>

#### LEA 07.4

Additional information. [Optional]

As Engagement is fully part of the RI approach developed by Ostrum AM, engagement initiatives are shared with all Investment teams.

#### In terms of individual engagement initiative handled by Ostrum AM Equity PMs during ESG analysis and voting exercise

Dialogue with companies are conduct by PMs, either for ESG analysis and during proxy voting exercise. ESG analysis is based on a shared tool that defined ESG topics that have to be addressed to companies. ESG analysis is an on-going process ; each ESG analysis of companies is updated at least once a year and up to 5 to 6 times a years, as the Equity team maintain close relations with investees.

During voting exercise, resolutions are analysed by PMs and dedicated governance meeting may by settled with companies.

#### All Equity Department have access to ESG analysis thanks to a shared library.



In case of a major breach on ESG impacting a company or a strong evolution of practices impacting ESG analysis and score, Equity team will set up close dialogue with the company. This could lead to an increase or to a decrease of Portfolios exposure, possibly up to a total divestment if companies do not meet any more the ESG standards of Ostrum Equity Department

PMs are therefore actors of individual engagement initiatives

#### In terms of collaborative engagement initiatives

Ostrum AM investment team are directly implicated into collaborative engagement activities.

- Engagement initiatives propositions coming from PRI platform or investors statements are submitted to an expert group composed by; Asset managers, head of ESG, CSR, Communication, HR and Risk& compliance, who decided whether or not Ostrum AM would support the initiatives
- Dedicated presentation have been organised to present Ostrum Engagement initiative to all employees
- Each collaborative engagement initiative supported by Ostrum AM is promoted via an internal Intranet opened to all employees
- A public information is posted on Ostrum website
- Annual Engagement report formalized all engagement initiatives and outcomes. This public document is accessible on Ostrum AM website

LEA 08	A 08 Mandatory		Gateway	PRI 2

#### **LEA 08.1** Indicate whether you track the number of your engagement activities.

Type of engagement	Tracking engagements
Individual/Internal staff engagements	<ul> <li>Yes, we track the number of our engagements in full</li> <li>Yes, we partially track the number of our engagements</li> <li>We do not track</li> </ul>
Collaborative engagements	<ul> <li>Yes, we track the number of collaborative engagements in full</li> <li>Yes, we partially track the number of our collaborative engagements</li> <li>We do not track</li> </ul>

LEA 08.2

Additional information. [Optional]

# Concerning individual engagements , Ostrum AM is committed to transparency and its engagement approach seeks tangible impacts.

To ensure traceability, efficiency and reliability of their engagement actions, the RI research teams fill out and keep updated an in-house tracking database. Its purpose is twofold:

- On one hand, to track any changes in companies' practices that would result from the dialogue process, and therefore appropriately update the Sustainability Opinion depending on the outcomes.
- On the other hand, to provide data:for the engagement report performed on a yearly basis on Ostrum AM's investment scope,
- for custom reports provided to clients upon request
- ٠



The database is comprised of the following data: the name of the company, the goals of the engagement, details on meetings held and other interactions with the company, the achieved improvements, and the final result of the engagement.

In its detailed engagement report, publicly made available online on a yearly basis, Ostrum AM discloses several kinds of information:

- The breakdown of companies targeted by investment theme
- For each above-mentioned investment theme, the report also discloses an explanation of the ESG sectoral issues, the number of companies targeted, a summary of the main achievements in 2018 and the breakdown of engagement carried out by topics.
- A focus on cross-investment engagement themes is also included, for example on the G-pillar

EA 09 Manda Disclo		ndatory to Report Voluntary t close			Core Assessed	PRI 2
<b>LEA 09.1</b> Indicate the proportion of companies in your listed equities portfolio with which your organisation engaged during the reporting year.						
		We did not complete any engagements in the reporting year.	co en (av co	Imber of mpanies gaged void double unting, see planatory notes)	Proportion of companies engaged with, out of total listed equities portfolio	
Individual / staff engage			16	0	50	
Collaborativ engagemen	-		25	0	50	

LEA 09.2

Indicate the breakdown of engagements conducted within the reporting year by the number of interactions (including interactions made on your behalf).



No. of interactions with a company	% of engagements
	○ >76%
One interaction	● 51-75%
	○ 11-50%
	○ 1-10%
	○ None
	○ >76%
2 to 3 interactions	○ 51-75%
	● 11-50%
	○ 1-10%
	○ None
	○ >76%
More than 3 interactions	○ 51-75%
	○ 11-50%
	● 1-10%
	○ None
Total	
	100%

#### LEA 09.3

Indicate the percentage of your collaborative engagements in which you were the leading organisation during the reporting year.

			Т
		Type of engagement	% leading role
		Collaborative engagements	○ >50%
			○ 10-50%
			○ <10%
			None
LEA 10	Voluntary		Public



#### Indicate which of the following your engagement involved.

☑ Letters and emails to companies

- In a minority of cases
- $\bigcirc$  In a majority of cases
- $\odot$  In all cases

I Meetings and/or calls with board/senior management

 $\bigcirc$  In a minority of cases

In a majority of cases

 $\odot$  In all cases

I Meetings and/or calls with the CSR, IR or other management

- $\odot$  In a minority of cases
- In a majority of cases
- $\odot$  In all cases
- ✓ Visits to operations
  - In a minority of cases
  - $\bigcirc$  In a majority of cases
  - $\odot$  In all cases

□ Visits to supplier(s) in supplier(s) from the company's supply chain

- ☑ Participation in roadshows
  - $\bigcirc$  In a minority of cases
  - In a majority of cases
  - $\bigcirc$  In all cases
- ☑ Other

#### (specify)

Investor statements, participation to industry initiatives

In a minority of cases

- $\odot$  In a majority of cases
- $\odot$  In all cases

#### LEA 10.2 Additional information. [Optional]

All Ostrum AM's engagement activities draw on the extensive ESG analysis. Engagement with management of investees companies can take several forms depending on the kind of dialogue (individual/collaborative) and the desired result:

- Individual engagement activities carried out as part of the analysis: 100% of our engagement actions resulted in a direct exchange with the management of companies, that is handled by PMs at least once a year and up to 5 to 6 time a year
- Individual engagement activities carried out as part of the exercise of voting rights: Most of our engagement actions were conducted through meetings and conference calls. For all companies within the engagement scope, Ostrum AM systematically sent emails to inform the companies of the way it would vote and to remind them of the principal areas of potential improvement on environmental, social, and governance issues.



 Collaborative engagement carried out through Mirova's proprietary platform: As part of our engagement strategy within the platform, all engagements initiatives took the form of a letter sent to the Chairman, followed by conference calls and/or company meetings. Actions also includes investors statements and formal participation to industry initiatives (e.g. SAC for the textile industry).

LEA 11	Vo	luntary	Private	Descriptive	PRI 2
LEA 1	1.1	Provide examples of the engagemen carried out during the reporting year		sation or your service provider	

☑ Add Example 1



ESG Topic	
	Company leadership issues
	Executive Remuneration
	Climate Change
	Human rights
	☑ Company leadership issues
	General ESG
	□ Diversity
	□ Shareholder rights
	□ Health and Safety
	□ Sustainability reporting
	□ Water risks
	□ Labour practices and supply chain management
	□ Anti-bribery and corruption
	□ Deforestation
	□ Aggressive tax planning
	□ Cyber security
	□ Other governance
	□ Other
Conducted	☑ Individual / Internal
by	
Objectives	Regarding a merger between two leaders of the Eyes care industry, our objective was to find a solution to stop the sterile situation in terms of governance as both sides were equaly represented at the board and in disagreement.
Scope and Process	At the end of 2018, A and B announced a merger between equals. As a shareholder of company B, we supported this operation which seems to us to have a strong strategic coherence. However, during this merger, a power struggle emerged between camps A and B and even became public. Given the merger of equals, this conflict made the new company incapable of making decisions. These events weighed heavily on the visibility of this entity, as well as on the share price. To get out of this crisis, some shareholders wished to appoint new directors, to help tip the scales and allow for deliberation. Following our contacts with the minority shareholders and the reference shareholders of A and B, we decided to support the appointment of these directors. None of these directors has been appointed, however the management of the Group seems to have become aware of the situation and they made a first change within the executive team and the board. We will nevertheless be vigilant regarding the evolution of the situation and the effectiveness of the board of directors.
Outcomes	Company changed practice
	☑ Company committed to change
	Disclosure / report published
1	



□ Divestment
--------------

- □ Failed/no outcome
- □ Increased understanding / information
- □ Invested in company
- □ Ongoing
- □ Voting
- □ Other
- □ Add Example 2
- □ Add Example 3
- □ Add Example 4
- □ Add Example 5
- □ Add Example 6
- □ Add Example 7
- □ Add Example 8
- □ Add Example 9
- □ Add Example 10

# (Proxy) voting and shareholder resolutions LEA 12 Mandatory Public Descriptive PRI 2 LEA 12.1 Indicate how you typically make your (proxy) voting decisions. Image: Colspan="4">Colspan="4"Colspan="4">Colspan="4"Colspan="4">Colspan="4"Colspan="4

	Based on		
<ul><li>Our ow</li></ul>	n voting policy		

- Our clients` requests or policies
- Other (explain)

 $\odot$  We hire service providers who make voting recommendations and/or provide research that we use to guide our voting decisions.

 $\odot$  We hire service providers who make voting decisions on our behalf, except in some pre-defined scenarios where we review and make voting decisions.

 $\odot$  We hire service providers who make voting decisions on our behalf.



**LEA 12.2** Provide an overview of how you ensure that your agreed-upon voting policy is adhered to, giving details of your approach when exceptions to the policy are made.

Barring exceptions, Ostrum AM exercises voting rights for all the UCITS (undertakings for collective investments in transferable securities) and AIF (Alternative Investment Funds) that it manages and for which it holds voting rights. Ostrum AM will exercise its voting rights for all assets in portfolios for which it holds voting rights and identified as being eligible towards the end of the year preceding the voting campaign, on condition that regulatory and technical requirements from both the markets and custodians allow for voting rights to be exercised in the best interests of unitholders.

#### Organization of voting rights

The organization of 'exercise of voting rights' activities is articulated around one pole of expertise in charge of ensuring the exercise of voting rights in the interests of unitholders.

- Resolution analysis prior conducted by the Voting and Governance division of Mirova's responsible investment research department, is now on fully handled by Ostrum AM Equity team, based on the principles described in the voting policy as determined by Ostrum AM and approved by its Executive Committee. This voting procedure involves the analysis of resolutions presented at general meetings and dialogue with the companies in the context of Ostrum engagement policy as well as its ESG analysis approach. Ostrum AM has also adopted a specific and detailed approach for around four hundred stocks that make up its research universe and for which it has adopted an extensive engagement approach. The list of this so-called universe is approved by the Executive Committee at the same time as the voting policy. Voting decision for these stocks will be made on the one hand on the basis of principles defined in the policy and on the other hand by taking into account the results of dialogue conducted with the company as part of the engagement process. Thus, Ostrum AM can be flexible in applying its voting principles, while still remaining true to the spirit of its voting policy. In order to ensure strict application of the voting policy, Ostrum AM has established a Voting Committee under the supervision of the Equity CIO, who is in charge of ruling on any particularly critical resolutions or for which principles have not been defined in the voting policy
- The exercise of voting rights: performed by Ostrum AM's Flow Middle Office department, which is also in charge of relations with service providers and custodians.

#### Ostrum AM employs an independent voting services provider. The service provider is tasked with:

- informing Ostrum AM of upcoming shareholder meetings related to securities in the Ostrum AM voting universe;
- analyzing resolutions according to the principles defined in Ostrum AM's voting policy;
- providing access to a voting platform for exercising voting rights;
- forwarding voting instructions to the company, depending on circumstances.

This service provider has direct contact with the custodian banks from which it receives a list of the positions in all the portfolios in the Ostrum AM voting universe on a daily basis.

#### As of the voting exercise of 2019

Ostrum AM exercised its voting rights as shareholder of securities in the UCITS and AIF it manages, in accordance with AMF regulations on asset management companies' exercise of voting rights and in line with the principles outlined in its voting policy.

#### In 2019, Ostrum AM voting universe was made up of 636 assets.

Within this voting perimeter, 737 general meetings (GM) were held in 2019. Ostrum has exercised voting rights at 729 general meetings, making its participation rate 98.9%.

Ostrum did not exercise voting rights at 8 general assemblies due to technical problems (fund migration into proxy systems and administrative systems, validity of power of attorney, etc.). Ostrum is committed to transparency and discloses an annual report on votes cast available on its website, and all Ostrum votes on resolutions presented at the general meetings of companies held in its voting funds (not including dedicated funds) are disclosed through an online platform, accessible through Ostrum website : https://vds.issgovernance.com/vds/#/MTEyODk=/



Ostrum has defined guidelines for the application of these voting principles by markets, detailed in its voting policy, available online on its website: www.ostum.com.

Exceptions to our general guidelines are notably detailed for specific markets (France, Italy, Japan, UK, etc.), but also for small capitalisations.

LEA	14	Volunta	ry	Public	Additional Assessed	PRI 2	
	LEA <sup>2</sup>	14.1 Do	es your organisation have a secu	urities lending progr	amme?		
	● Ye	S					
		LEA 14.3	Indicate how the issue of voting	g is addressed in yo	our securities lending programme.		
		● We recal	I all securities for voting on all ba	llot items			
	<ul> <li>We maintain some holdings, so that we can vote at any time</li> <li>We systematically recall some securities so that we can vote on their ballot items (e.g., in line with specific criteria)</li> </ul>						
		⊖ We recal	I some securities so that we can	vote on their ballot	items on an ad-hoc basis		
	<ul> <li>We empower our securities-lending agent to decide when to recall securities for voting purposes</li> </ul>						
		⊖ We do n	ot recall our securities for voting p	ourposes			
		⊖ Other (sp	pecify)				
	⊖ Nc	)					

LEA 14.4 Additional information. [Optional]

Ostrum AM commits itself to vote:

- on the full scope of portfolios where Ostrum AM has the delegation to vote
- on the full scope of corporates present in the portfolios (best effort)
- on the full scope of securities of a given corporate (except those used for flexibility purpose to manage Subscriptions / Redemptions).

Since end of 2019, all lent securities are systematically recalled before and during the Shareholders' general meetings period to make sure that Ostrum AM acts as a Responsible Investor exercising all its voting rights.

LEA 15	Mandatory	Public	Descriptive	PRI 2
--------	-----------	--------	-------------	-------



# LEA 15.1

Indicate the proportion of votes participated in within the reporting year in which where you or the service providers acting on your behalf raised concerns with companies ahead of voting.

- 100%
- 99-75%
- 74-50%
- 49-25%
- 24-1%

O Neither we nor our service provider(s) raise concerns with companies ahead of voting

#### **LEA 15.2** Indicate the reasons for raising your concerns with these companies ahead of voting.

- ☑ Vote(s) concerned selected markets
- $\Box$  Vote(s) concerned selected sectors
- ☑ Vote(s) concerned certain ESG issues
- ☑ Vote(s) concerned companies exposed to controversy on specific ESG issues
- ☑ Vote(s) concerned significant shareholdings
- ☑ Client request
- $\Box$  Other

#### **LEA 15.3** Additional information. [Optional]

As part of Ostrum engagement approach, we implement a deeper dialogue process in three main cases:

- for Ostrum largest holding positions (i.e. the "Core Universe"). Ostrum geographic investment universe is also taken into account in the definition of its engagement universe.
- for companies with governance specific issues
- or at a company's request

This specific engagement process covered 150 companies in 2019, i.e. 70% of Ostrum equity assets under management. In the context of this dialogue, the Equity team raised the identified concerns with companies ahead of voting and shared with them the rationale when they abstained or voted against management recommendations.

Ostrum engagement approach related to votes is described in its voting policy, and the dialogue carried out over the year is disclosed in its engagement report. The latter includes a section that describes the engagement focused on governance (number of companies targeted, themes addressed, etc.). Both documents are available on its website:

https://www.ostrum.com/Content/Files/2019\_Rapport%20sur%20l'exercice%20des%20droits%20de%20v ote%20Ostrum%202019.pdf

Furthermore, all Ostrum votes on resolutions presented at the general meetings of companies held in its voting funds (except for dedicated funds) are disclosed through an online platform: https://vds.issgovernance.com/vds/#/MTEyODk=/

LEA 16	Mandatory	Public	Core Assessed	PRI 2
--------	-----------	--------	---------------	-------



# LEA 16.1

Indicate the proportion of votes where you, and/or the service provider(s) acting on your behalf, communicated the rationale to companies for abstaining or voting against management recommendations. Indicate this as a percentage out of all eligible votes.

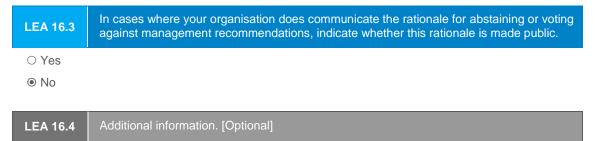
- 100%
- 99-75%
- 74-50%
- 49-25%
- 24-1%
- We do not communicate the rationale to companies

 $\odot$  Not applicable because we and/or our service providers did not abstain or vote against management recommendations

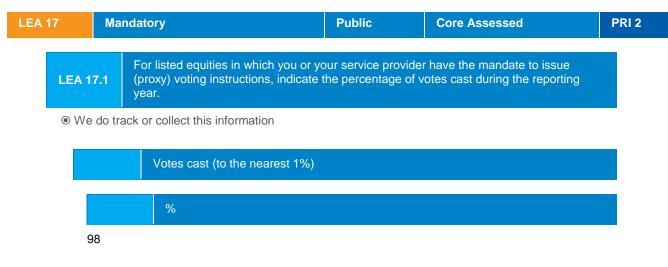
# **LEA 16.2** Indicate the reasons why your organisation would communicate to companies, the rationale for abstaining or voting against management recommendations.

✓ Vote(s) concern selected markets

- □ Vote(s) concern selected sectors
- ✓ Vote(s) concern certain ESG issues
- ☑ Vote(s) concern companies exposed to controversy on specific ESG issues
- ☑ Vote(s) concern significant shareholdings
- ☑ Client request
- □ Other



This discussion was notably part of the in-depth dialogue on companies that are in Ostrum "core" universe, i.e. those representing a significant shareholding.





#### Specify the basis on which this percentage is calculated

Of the total number of ballot items on which you could have issued instructions

 $\odot$  Of the total number of company meetings at which you could have voted

 $\odot$  Of the total value of your listed equity holdings on which you could have voted

 $\bigcirc$  We do not track or collect this information

#### **LEA 17.2** Explain your reason(s) for not voting on certain holdings

□ Shares were blocked

 $\hfill\square$  Notice, ballots or materials not received on time

☐ Missed deadline

□ Geographical restrictions (non-home market)

✓ Cost

☑ Conflicts of interest

□ Holdings deemed too small

 $\boxdot$  Administrative impediments (e.g., power of attorney requirements, ineligibility due to participation in share placement)

□ Client request

 $\Box$  Other (explain)

LEA 18	Vo	luntary	Public	Additional Assessed	PRI 2
LEA 1	8.1	Indicate whether you track the voting vour behalf have issued.	g instructions that y	ou or your service provider on	

• Yes, we track this information

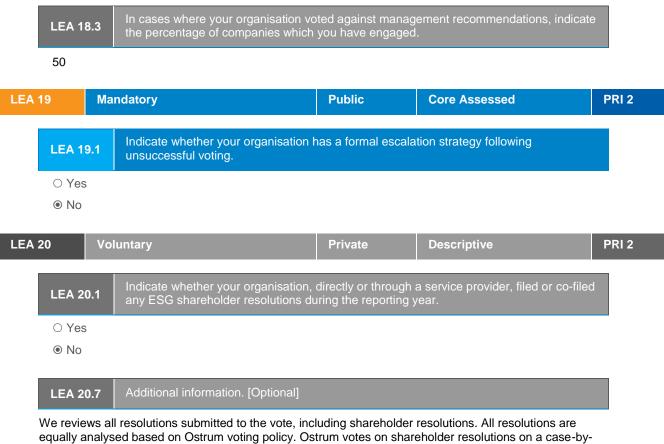
**LEA 18.2** Of the voting instructions that you and/or third parties on your behalf have issued, indicate the proportion of ballot items that were:

Voting instructions	Breakdown as percentage of votes cast
For (supporting) management recommendations	77
Against (opposing) management recommendations	%
	19
Abstentions	%
	4

100%



#### $\bigcirc$ No, we do not track this information



We reviews all resolutions submitted to the vote, including shareholder resolutions. All resolutions are equally analysed based on Ostrum voting policy. Ostrum votes on shareholder resolutions on a case-bycase basis, taking into account the company's practices and in accordance with its principles as a responsible and committed shareholder.

In determining its vote on shareholders' social, political and environmental proposals, Ostrum analyses the following factors:

- the positive or negative impact on the company's short-term or long-term value;
- the exposure of the company to such issues (reputational impact, risk of boycott, etc.);
- the capacity and legitimacy of the company to take up the subject (vs. government responsibility);
- the responses already provided by the company to the request submitted in the proposal;
- what other companies have done in response to the issue;
- the sound nature of the proposal itself.

Ostrum systematically support –after analysis– any resolution that encourages the company to implement more responsible practices.

Similarly, Ostrum will vote for resolutions aimed at increasing the transparency of information on the main risks and uncertainties linked to climate change that companies face and / or explaining how they adapt their strategy to a 2-degree scenario.

	LEA 21	Voluntary	Private	Descriptive	PRI 2
--	--------	-----------	---------	-------------	-------



Provide examples of the (proxy) voting activities that your organisation and/or service provider carried out during the reporting year.

 $\ensuremath{\boxtimes}$  Add Example 1



ESG Topic	Climate Change
	Executive Remuneration
	☑ Climate Change
	□ Human rights
	Company leadership issues
	Pollution
	General ESG
	□ Shareholder rights
	□ Health and Safety
	□ Sustainability reporting
	□ Water risks
	□ Labour practices and supply chain management
	□ Anti-bribery and corruption
	□ Aggressive tax planning
	□ Cyber security
	Political spending / lobbying
	□ Other governance
	□ Plastics
	□ Other
Conducted	☑ Individual/Internal
by	Service provider
Ohiaatiwaa	· · · · · · · · · · · · · · · · · · ·
Objectives	To encourage an oil major company to be more transparent and change it behaviour regarding climate change.
Scope and	During 2010 ACM of this oil major company, we supported a shareholders receivition
Process	During 2019 AGM of this oil major company, we supported a shareholders resolution asking this company to disclose more environmental indicators of the company'
	impacts and to commit to the climate action 100 framework.
Outcomes	Company changed practice
	☑ Company committed to change
	Disclosure / report published
	Divestment
	□ Failed/no outcome
	Increased understanding / information
	5
	□ Invested in company
	-
	Invested in company
	<ul> <li>Invested in company</li> <li>Ongoing</li> </ul>





- $\Box$  Add Example 2
- □ Add Example 3
- □ Add Example 4
- □ Add Example 5
- □ Add Example 6
- □ Add Example 7
- □ Add Example 8
- $\Box$  Add Example 9
- $\Box$  Add Example 10



# OSTRUM ASSET MANAGEMENT

# **Reported Information**

Private version

**Direct - Fixed Income** 

### **PRI disclaimer**

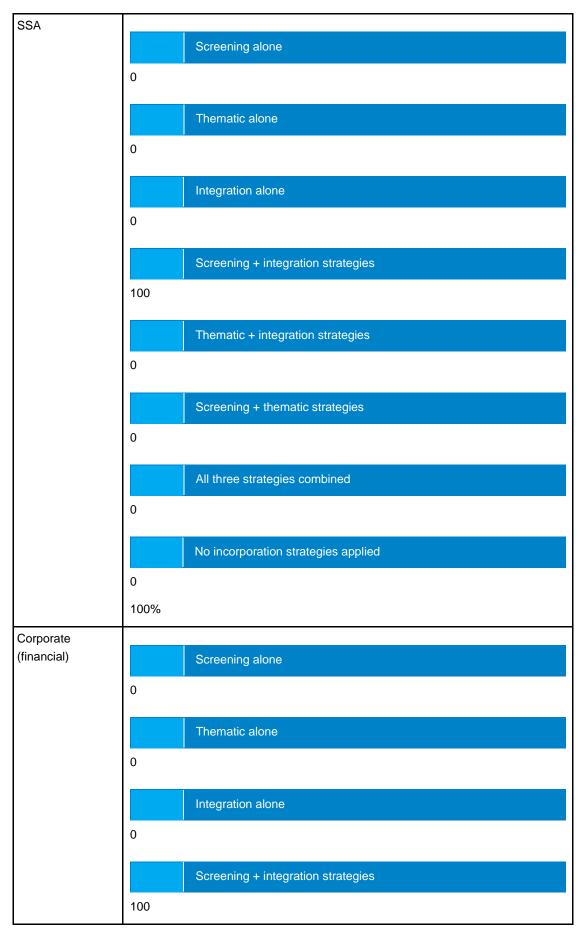
This document presents information reported directly by signatories. This information has not been audited by the PRI Secretariat or any other party acting on their behalf. While this information is believed to be reliable, no representations or warranties are made as to the accuracy of the information presented, and no responsibility or liability can be accepted for any error or omission.



#### ESG incorporation in actively managed fixed income

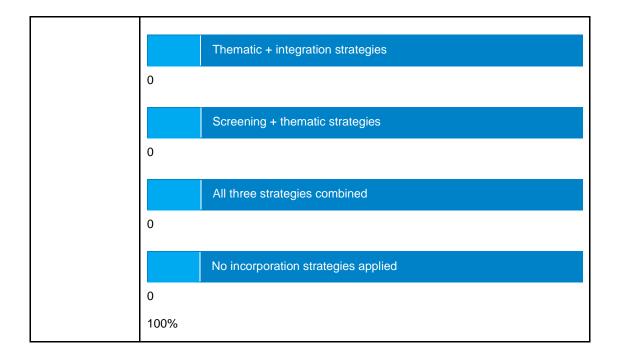
	Imple	menta	tion processes			
FI 01		Mand	latory	Public	Gateway	PRI 1
	FI 0	1.1	Indicate (1) Which ESG incorpora apply to your actively managed fix 5%) of your total actively managed	ked income investm	nents; and (2) The proportion (+/-	



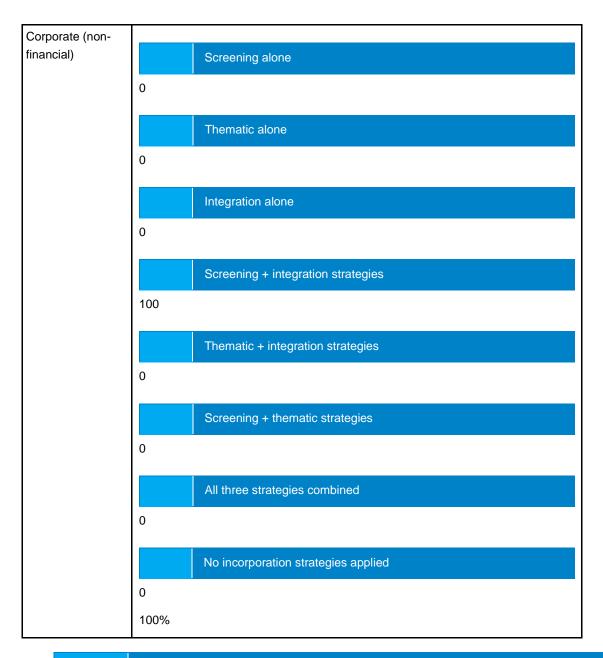


128









#### FI 01.2

Describe your reasons for choosing a particular ESG incorporation strategy and how combinations of strategies are used.

Ostrum AM has implemented a responsible asset management strategy on the fixed income asset class because, beyond sustainability concerns, certain ESG criteria may influence the issuers' risk evaluation. Such criteria are therefore considered as potentially "material" from a financial perspective.

- ESG integration approaches are applied to almost 100% of the above perimeter and adapted to each category of issuer, to systematically asses the impact of ESG risks on the portfolio holding the securities.
- Exclusion policies applied to 100% of our asset under management, considering the potential material impacts on portfolios arising from significant reputational risks and unacceptable non-compliance with fundamental standards of Responsibility.
- ESG positive screenings applied to SRI portfolios. Our fixed Income SRI strategies represent 18,5 % of our Assets Under Management. Our approach relies on external providers we identified as being global leaders in extra-financial research.



#### FI 01.3 Additional information [Optional].

# A/ ESG integration strategies and exclusion policies are applied to all our fixed income portfolios.

a/ First, exclusion policies are applied upstream, as an ESG-compliance filter. For any investment decision, strict control mechanisms are in place to ensure screening rules are not breached.\*

- CONTROVERSIAL WEAPONS: In full compliance with the Ottawa Convention and the Oslo Treaty, we exclude all companies involved in manufacturing, using, storing, trading or transferring anti-personal landmines and cluster bombs.
- **COAL:** We exclude issuers that derive more than 25% of their revenues from coal production or from coal-powered energy, and issuers whose main business relies on the production, transportation and sales of coal extracted by Mountaintop Removal.
- TOBACCO: we implemented an exclusion policy for tobacco issuers.
- **WORST OFFENDERS:** We exclude all listed and non-listed companies in severe breach with principles of the UN Global Compact and/or the OECD Guidelines for Multinational Enterprises.
- BLACKLISTED STATES: we do not invest in countries under US and European embargo, or those which have been identified as strategically failing to combat money laundering and funding for terrorism by the Financial Action Task Force (FATF).

# b/ Then, the portfolio managers apply their investment processes and notably rely on in-house fundamental analysis that systematically includes ESG criteria and assess their materiality, while selecting securities

- On the corporate issuers side, we systematically review extra-financial criterion material from a fixed income perspective. The analysis is conducted by our internal credit research team in dedicated sections of our reports. Material ESG elements are taken into account in the credit fundamental score. In addition, analysts systematically provide a measure of the ESG impact on a given Issuer's risk evaluation, ranking from ESG 0 (the lowest) to ESG 3 (the most material). This impact score is reviewed and documented in a centralized database accessible to all investment staff \*\*.
- On the SSA side, ESG criteria are taken into account in the overall risk assessment of governments, agencies and quasi-government issuers. ESG integration is applied to 100% of EuroZone and Emerging Markets/EMBIG (most of our investment universe). The Governance of supranational issuers is systematically assessed through a qualitative approach.

This combination of negative screenings and ESG Integration approaches is applied to all our investment processes (for both the whole SSA, and Investment Grade corporate issuers and a large part of HY corporate issuers) and therefore covers almost 100% of Ostrum AM's fixed-income AuM (portfolios directly managed by our Fixed Income department).

# B/ In addition, a positive ESG screening is also applied to SRI portfolios that represent 18% of Ostrum AM assets under management. For these SRI portfolios, the PMs only select issuers assessed above a pre-defined threshold.

Our approach on SRI portfolios is based on two external providers that we identified as being global leader in extra-financial research.

- First, Sustainalytics, that we use for Corporate issuers, is global leader in ESG analysis and extra-financial scorings since more than 25 years, giving access to 11000 companies across the world. Sustainalytics produces an in-depth qualitative research at our disposal and a rigorous research on ongoing controversies. Based on a structured, objective and transparent methodology the output of their research is an overall score out of 100 that we use in our SRI portfolio constructions for corporate debt.
- Secondly, The UN Sustainable Development Solutions Network (SDSN) and
   Bertelsmannstiftung, are our external provider for Sovereign issuers (both developed and



Emerging countries). They release the Sustainable Development Report presenting the SDG Index The SDG Index aggregates available data on all the 17 SDGs into a highly preliminary composite index and provides a quick assessment of how countries are performing relative to their peers, with a numerical score between 0 and 100 available to all fixed income specialists. It tracks the progress achieved by countries in their pursuit of the 17 SDGs of the United Nation Organization.

Furthermore, Portfolios Managers and Credit Research Team undergo specific training sessions throughout the year\*\*\* to keep a high understanding of ESG issues and ESG regulations. Led by internal staff dedicated to ESG or by external ESG experts, those sessions allow the consistency of responsible investment policy implementation.

\* For more information about the processes set up to ensure that screening criteria are not breached, please refer to FI 04.

\*\* 96% of issuers covered by the Credit Research Team have a dedicated ESG analysis and and an impact score (ESG impact Scale from 0 to 3 where 3 is the most material impact). ESG is material for 84% of the issuers covered (ESG 1, 2, 3), of which the impact of ESG on the credit view is particularly significant for 27% (ESG 2 and 3).

\*\*\* See SG 06.1 and SG 08.3 for details.



#### Select all that apply

	SSA	Corporate (financial)	Corporate (non-financial)	
Environmental data		$\mathbf{\nabla}$	$\checkmark$	
Social data	$\checkmark$	V	V	
Governance data	$\checkmark$	V	V	

FI 02.2 Indicate what format your ESG information comes in and where you typically source it

I Raw ESG company data

#### Indicate who provides this information



- SG research provider
- ☑ Sell-side
- ☑ In-house specialised ESG analyst or team
- ☑ In-house FI analyst, PM or risk team
- $\Box$  Other, specify
- ☑ ESG factor specific analysis

#### Indicate who provides this information

- ✓ ESG research provider
   ✓ Sell-side
   ✓ In-house specialised ESG analyst or team
   ✓ In-house FI analyst, PM or risk team
   Other, specify
   ✓ Issuer-level ESG analysis

#### Indicate who provides this information

- ✓ ESG research provider
   ✓ Sell-side
   ✓ In-house specialised ESG analyst or team
   ✓ In-house FI analyst, PM or risk team
   □ Other, specify
- Sector-level ESG analysis

#### Indicate who provides this information

- SG research provider
- ☑ Sell-side
- ☑ In-house specialised ESG analyst or team
- ☑ In-house FI analyst, PM or risk team
- □ Other, specify
- Country-level ESG analysis

#### Indicate who provides this information

- SG research provider
- ☑ Sell-side
- □ In-house specialised ESG analyst or team
- ☑ In-house FI analyst, PM or risk team
- ☑ Other, specify

#### specify description

Euro Sovereign and Emerging market debt investment teams use indicators published by World Bank and United Nations (IHDI, Co2) - see FI 02.3 for details



# **FI 02.3** Provide a brief description of the ESG information used, highlighting any differences in sources of information across your ESG incorporation strategies.

We selected two main external providers for our SRI portfolio constructions: Sustainalytics (for Corporate issuers) and Sustainable Development Goals Index, published by SDSN ("Sustainable Development Solutions Network"), a global initiative for the UN, and Bertelsmann Stiftung (used for Sovereign issuers). We identified these two providers as being global leaders in extra-financial research thanks to the quality of their rigorous research approach and the scope of their coverage. In addition, we selected the World Bank, IDHI and ND-Gain, as described in FI 02.4 below.

We also use "in house" capacities:

FI analysts run both ESG and financial analysis as we are convinced it is the best possible way to integrate ESG issues into our risk evaluation process.

Analysts provide issuer level analysis of ESG elements, and also run out factor specific analysis such as Governance, for which we dedicate a full section of our reports. On a sector basis, relevant analysts identify key items having a material impact on a given industry: they are documented, and the output of this sector mapping is published on our internal platform.

Economists and strategists also study together with portfolio managers , sovereign debts, using external data (mentioned above) but also strong internal expertise

#### FI 02.4

Additional information. [Optional]

The investment staff systematically reviews any relevant extra-financial criterion identified as potentially material from a fixed income perspective.

#### **Corporate issuers**

ESG inputs used by Ostrum AM's Credit Research teams come from various sources:

- ESG research providers : input provided by Sustainalytics for which Ostrum has taken a specific subscription. Increasingly analysts also review rating agencies input as their coverage of ESG elements is developing.
- Credit analysts own investigation : FI analysts run a full an thorough research process on our internal coverage comprising 1000 issuers. As part of our due diligence we meet Company's management teams regularly to exchange views and question them on specific issues. In 2019 we run circa 500 meetings with issuers. On the top of our direct exchanges with issuers, they draw on various sources of information such as publicly available data (annual corporate/sustainable development reports, press, etc.)

ESG analysis is performed by Credit Analysts team thanks to a proprietary methodology that enables the identification and the analysis of material ESG factors.

#### SSA issuers

The investment teams directly incorporate ESG indicators and data in their overall risk assessment of governments, agencies and quasi-government issuers. The ESG data comes from trustworthy public sources

#### Sovereign

Sovereign debt PMs and FI strategists gathers on a regular basis (monthly/weekly) to assess both Eurozone and Emerging Debt countries' risks. Some ESG indicators (as detailed below) are reviewed by portfolio managers through discussions (example: timing for a country downgrade). Performance factors (views on spreads and flows) and Risk factors (Financials, such as macro-economic and regulation, and Extra-financials) are analysed.

The main sources of ESG indicators and data incorporated into the overall risk assessment of governments, agencies and quasi-government issuers (on both Eurozone and Emerging Markets) are:

#### - Environmental pillar:

- the World Bank:CO2 emissions per capita and reduction efforts over a 5-year period;
- Energy intensity level of primary energy
- •



 ND-GAIN index : Notre Dame Global University's Country Adaptation Index (ND-GAIN) summarizes a country's vulnerability to climate change and other global challenges in combination with its readiness to improve resilience.

- Social Pillar: The UN Development Programme Inequality in Education Index, a component of the Inequality-adjusted Human development Index (IHDI index) is taken into account in the assessment of Eurozone issuers, while the IDHI index is taken into account in the assessment of Emerging countries.

- Governance Pillar: The strategists take 6 World Governance Indicators into account for the assessment of issuers: voice and accountability, political stability, government effectiveness, regulatory quality, rule of Law and control of corruption. For emerging countries, in addition to the above indicators, the strategists may take into account other indicatiors, such as those provided by World Justice Project for rule of law, or Transparency International for corruption.

Besides, our quantitative engineering team developed a proprietary machine learning model, offering a projection of possible changes in a country's rating on a middle term horizon. This innovative model provides an additional information for the PMs during countries' assessments and is available for both Developed and Emerging countries. A rating change forecast (+/- rating category) is established for each country. It relies both on ESG variables (detailed above) as well as on economical variables (internal vulnerability variables such as unemployment rate, and external vulnerability variables such as primary balance, etc).

#### Agencies and quasi-government issuers

A qualitative review of supranational issuers is carried out by the Emerging Markets and Eurozone investment teams with a focus on the G-Pillar. This review notably includes an assessment of the governance profile of the underlying countries. The E and S-pillars are not specifically assessed but it is to be noted that supranational organisations only represent a small part of Ostrum AM's fixed-income assets under management. Please note that a major part of Eurozone supranational issuers are based in core countries, with ESG elements systematically reviewed at the country risk level every month.

## To summarize, all those ESG research and criterion, integrated in the financial risk analysis, are broadly shared within the Fixed Income Department :

- Credit analysts fully integrate ESG criteria into their analysis, and ultimately into the scores, used by all PMs for mainstream investment processes.
- SSA investment teams systematically consider and integrate material extra-financial elements in risk assessment for governments, agencies and quasi-government issuers

All these aspects are taken into account even for funds management without explicit SRI guidelines

For funds with explicit SRI guidelines, we rely on two external providers that we identified as being global leaders in extra-financial research thanks to the quality of their approach and the scope of their coverage:

- Sustainalytics: a comprehensive set of generic and industry-specific indicators are analyzed, and scored with a raw score out of 100 to each indicator. Theses scores are aggregated on a specific set of weight in order to get the company's overall score. Examples of relevant indicators are: sustainable products& services, fleet emissions, fleet efficiency, discrimination policy, employee turnover rate, collective bargaining agreements, freedom of association policy, etc.
- The UN Sustainable Development Solutions Network (SDSN) and Bertelsmannstiftung publish the SDG Index, a numerical score between 0 and 100, which tracks the progress achieved by countries in their pursuit of the 17 UN SDGs. We use this index in our SRI portfolio constructions for sovereign debt. The approach is based on selection and analysis of specific indicators per SDG: approximatively 5 global indicator per goal using a mix of official data sources (reported by national governments to international organizations) and non-official data sources (collected by non-governmental actors such as research institutions, universities, NGOs and private sector). Half of the official data comes from OECD, WHO and UNICEF. Examples of major indicators analyzed are: maternal mortality rate, life expectancy, population using at least basic sanitation services, access to electricity (%), population using the internet, Ocean Health Index Goal, Corruption Perception Index, etc. To calculate its scores, the SDG Index censor extreme values



from the distribution of each indicator, rescale the data to ensure comparability across indicators and then weight and aggregate the indicators within and across SDGs.

FI 03.1       Indicate how you ensure         Image: Comprehensive ESG research is uproducts and/or services         Issuers are given the opportunity be them and correct inaccuracies         Issuer information and/or ESG ratin         Internal audits and regular reviews         A materiality/sustainability framewore         ESG risks and opportunities for each         Other, specify         None of the above         FI 03.2         Describe how your ESG team.         ESG information is held within a ceation         ESG information is a standard item sheets', or similar documents         Investment staff are required to dis investment compittee meetings         Records capture how ESG information	ndertaken internally to d y you or your research p ngs are updated regularly of ESG research are un ork is created and regula sector/country.	determine companies' activities; and provider to review ESG research on by to ensure ESG research is accurate indertaken in a systematic way. arly updated that includes all the key is shared among your investment is accessible to all investment staff prms
<ul> <li>products and/or services</li> <li>Issuers are given the opportunity by them and correct inaccuracies</li> <li>Issuer information and/or ESG ratin</li> <li>Issuer information and/or ESG ratin</li> <li>Internal audits and regular reviews</li> <li>A materiality/sustainability framewore ESG risks and opportunities for each</li> <li>Other, specify</li> <li>None of the above</li> </ul> FI 03.2 Describe how your ESG team. ESG information is held within a ceam. ESG information is displayed on from sheets', or similar documents Investment staff are required to distinvestment committee meetings Records capture how ESG information	y you or your research p ngs are updated regularly of ESG research are un ork is created and regula sector/country.	brovider to review ESG research on ly to ensure ESG research is accurate indertaken in a systematic way. arly updated that includes all the key is shared among your investment is accessible to all investment staff prms
<ul> <li>them and correct inaccuracies</li> <li>Issuer information and/or ESG ratin</li> <li>Internal audits and regular reviews</li> <li>A materiality/sustainability framewore</li> <li>ESG risks and opportunities for each</li> <li>Other, specify</li> <li>None of the above</li> </ul> FI 03.2 Describe how your ESG team. ESG information is held within a cean. ESG information is displayed on from sheets', or similar documents Investment staff are required to distinvestment committee meetings I Records capture how ESG information	ngs are updated regularly of ESG research are un ork is created and regula sector/country. information or analysis ntralised database and i	by to ensure ESG research is accurate adertaken in a systematic way. arly updated that includes all the key is shared among your investment is accessible to all investment staff orms
<ul> <li>Internal audits and regular reviews</li> <li>A materiality/sustainability framework ESG risks and opportunities for each</li> <li>Other, specify</li> <li>None of the above</li> </ul> FI 03.2 Describe how your ESG team. I ESG information is held within a ceation of the standard item sheets', or similar documents I Investment staff are required to distinvestment committee meetings I Records capture how ESG information	of ESG research are un ork is created and regula sector/country. information or analysis ntralised database and i	is shared among your investment is accessible to all investment staff
<ul> <li>A materiality/sustainability framework ESG risks and opportunities for each</li> <li>Other, specify</li> <li>None of the above</li> <li>FI 03.2 Describe how your ESG team.</li> <li>ESG information is held within a cell</li> <li>ESG information is displayed on from sheets', or similar documents</li> <li>Investment staff are required to distinvestment committee meetings</li> <li>Records capture how ESG information</li> </ul>	ork is created and regula sector/country. information or analysis	is shared among your investment is accessible to all investment staff
<ul> <li>ESG risks and opportunities for each</li> <li>Other, specify</li> <li>None of the above</li> <li>FI 03.2 Describe how your ESG team.</li> <li>✓ ESG information is held within a ceation of the standard item sheets', or similar documents</li> <li>✓ Investment staff are required to distinvestment committee meetings</li> <li>✓ Records capture how ESG information</li> </ul>	information or analysis ntralised database and i	is shared among your investment is accessible to all investment staff prms
<ul> <li>□ None of the above</li> <li>Fl 03.2 Describe how your ESG team.</li> <li>☑ ESG information is held within a cea</li> <li>☑ ESG information is displayed on from the sheets', or similar documents</li> <li>☑ Investment staff are required to distinvestment committee meetings</li> <li>☑ Records capture how ESG information</li> </ul>	ntralised database and i	is accessible to all investment staff
FI 03.2       Describe how your ESG team.         Image: Second structure       Image: Second structure	ntralised database and i	is accessible to all investment staff
<ul> <li>ESG information is held within a ce</li> <li>ESG information is displayed on from the second secon</li></ul>	ntralised database and i	is accessible to all investment staff
<ul> <li>ESG information is a standard item sheets', or similar documents</li> <li>Investment staff are required to dis investment committee meetings</li> <li>Records capture how ESG information</li> </ul>		
<ul> <li>ESG information is a standard item sheets', or similar documents</li> <li>Investment staff are required to dis investment committee meetings</li> <li>Records capture how ESG information</li> </ul>	ont office research platfo	
investment committee meetings ☑ Records capture how ESG informa	on all individual issuer	summaries, research notes, 'tear
·	cuss ESG information or	n issuers as a standard item during
□ Other, specify	tion and research was ir	ncorporated into investment decision
$\Box$ None of the above		
FI 03.3 Additional information.		

- certain ESG risks are only material in the long term, we highlight them, and monitor their progress.
- **SSA issuers** : robustness of the ESG indicators is ensured by the reliability of sources selected (World Bank, NG-GAIN index, UNDP/IDHi) enforced by in-house machine learning model developped by our quantitative research team.

**ESG** information is held within an internal centralized database accessible to all investment staff. Sustainalytics scores are also available via front office tools for Portfolio Managers.

Our Research Team provides analysis factsheets for each issuer in our internal library. They include dedicated sections for Governance, Environmental and Social material issues.

During investment Committee meetings PMs and analysts are required to discuss any material ESG item. They incorporate the outcome of these exchange into investment decisions. We systematically exclude from our open ended funds a list of "Worst Offenders" for corporate and



sovereign issuers. Moreover, when an issuer is identified as "Avoid" by the research team, the Insurance Team does not invest. Note that 1/3rd of "Avoid" are due to governance reasons.

# (A) Implementation: Screening FI 04 Mandatory Public Gateway PRI 1 FI 04.1 Indicate the type of screening you conduct.

#### Select all that apply

	SSA	Corporate (financial)	Corporate (non-financial)	
Negative/exclusionary screening	$\mathbf{\overline{\mathbf{A}}}$			
Positive/best-in-class screening	$\checkmark$		V	
Norms-based screening	$\checkmark$		V	

#### FI 04.2

#### Describe your approach to screening for internally managed active fixed income

In addition the integration of material ESG elements to our Fixed Income risk analysis, Ostrum AM has defined two levels of screening:

- Mainstream negative and norms-based screenings, applied to all its directly managed portfolios. This includes exclusion policies (coal, controversial weapons, tobacco, and issuers identified as "worst offenders"). Worst offenders can be financial or non financial corporate issuers as well as SSA issuers.
- Positive screenings applied to SRI funds (18% of AuM), to offer specific SRI products as part as
  its investment solutions. These screenings consist in selecting issuers rated above a pre-defined
  threshold\*\* or to selecting issuers thanks to dedicated Best in Class approaches that exclude
  20% of issuers getting the worst rating.

#### FI 04.3

Additional information. [Optional]

#### ADDITIONAL INFORMATION ABOUT SCREENINGS APPLIED TO EACH CATEGORY OF ISSUERS ADDITIONAL INFORMATION ABOUT SCREENINGS APPLIED TO EACH CATEGORY OF ISSUERS

#### Corporate non-financial and corporate financial issuers:

Ostrum AM has an exclusion policy concerning some sectors and issuers qualified as "worst offenders". Since 2016, Ostrum AM has strengthened the processes to ensure the robustness of its exclusion policy and the thoroughness of its application.

Ostrum AM has implemented a process that excludes from its investments all private issuers identified as "worst offenders", i.e. those that fail to comply with certain requirements:

• Companies committing serious breaches of the United Nations' Global Compact principles;



 Companies targeted by complaints following cases investigated by the OECD's National Contact Points (NCPs) for non-compliance with OECD Guidelines for Multinational Enterprises;

With regards to Worst Offenders, Ostrum AM has reviewed its own processes (identification of issuers to exclude ; validation ; implementation) in 2019 to become fully autonomous (independently from Mirova's research team from Q3 2019) with a high implication of investment teams themselves.

#### Identification of Worst Offenders:

- A specialized data provider proposes a regularly updated list of issuers that could be considered as Worst Offenders
- Investment teams (portfolio managers, analysts and product specialists) may propose additional names as potential Worst Offenders for analysis

**Validation of Worst Offenders:** new process in place since Q3 2019 to validate the updated list of Worst Offenders with high implication of investment teams required before submission to Executive Committee for validation:

- Presentation of proposed updates with new issuers (in / out) of the "Worst Offenders list" and "Watch list" (Watch list = issuers with high risk of becoming Worst Offenders and under close monitoring)
- Possible contradictory debate if necessary if an issuer is not validated collectively (period of 1 month max.)
- Pre-Validation by Fineqx (transversal Committee regrouping the heads of investment teams)

#### SSA issuers: Ostrum AM has an exclusion policy concerning countries.

**Negative/exclusionary screening** (mainstream application): this consists in excluding a blacklist of countries which are:

- under international embargoes: all investments in countries under total American or European embargo are strictly prohibited, whatever the type of issuer. Some specific restrictions also apply to a wider scope of countries subject to EU and OFAC Sector-Specific Sanctions.
- and/or subject to a Financial Action Task Force (FATF) call to apply countermeasures to protect the international financial system from on-going and substantial money laundering and terrorist financing (ML/FT) risks emanating from theses jurisdictions, whatever the type of issuer. Investment in corporate issuers located in jurisdictions identified by the FATF as having strategic AML/CFT deficiencies is subject to pre-trade monitoring and screening.
- Beyond those national / international standards, Ostrum AM initiated in 2017 a global reflexion
  regarding exclusion of SSA issuers that does not meet minimum ESG standards. This reflexion
  aims to identify those controversial SSA issuers and to defined an exclusion list. A list has been
  established and is applicable since 2018 to our SSA issuers that do not comply with good
  practices. This list is mainly composed of sovereign debt issuers based in emerging markets.

The blacklist of non-eligible countries is established and monitored by the Compliance Department. The lists are updated whenever public lists (embargoes and FATF) are updated.

With regards to **other exclusion policies (sectorial exclusions)**: the exclusion themes and screening criteria (issuers that are more than 25%-reliant on the coal industry, controversial weapons) are established by Ostrum AM's CSR Committee :

- in compliance with national and international regulations
- in according to Ostrum AM's own convictions and commitment to CSR
- in and/or in line with the exclusion principles of its parent company (Natixis).

The lists of excluded companies (due to those sectorial exclusion policies) are disclosed to the relevant teams to ensure they are applied along the entire value chain (CIOs, product specialists, portfolio managers, risk constraints and operations teams, client services department, etc.).

138



There is no predetermined frequency for reviewing the screening criteria or themes; the exclusion policies are refined and/or supplemented whenever an overriding ESG-related issue is identified. Should a significant change be made:

- The information would be disclosed on the Ostrum AM website: www.am.natixis.com
- The Client Services Department would inform clients to confirm their approval before applying any new exclusion policy (or any update of existing policy) to dedicated funds or mandates.
- SRI approaches are implemented in order to best answer to client request.

#### Positive screening based on Best in class and positive screening approach :

In addition to systematic integration of material extra-financial elements into our financial analysis, Ostrum AM offers some SRI strategies based on Best-In-class and Positive screening approaches for open-ended funds.

These SRI strategies finance and encourage :

- all sectors and economy with a "best in class" approach : Investment managers systematically remove 20% issuers from the universe per sector according to our chosen external provider Sustainalytics (based on quintiles and ESG score rating).
- and the most virtuous issuers with a positive screening approach via a qualitative and discretionary approach. The portfolio manager discretionary decided to overwith the most virtuous issuers according to its ESG score (delivered by external provider: Sustainalytics for Corporate issuers and The UN Sustainable Development Solutions Network and Bertelsmannstiftung (SDG) index for SSA ).

Regarding dedicated funds, our approach is based on discussions with our clients in order to best understand their philosophy and offer a process in line with their expectations. It can be a « Best-In-Class » approach, a sectorial exclusion approach, or the exclusion of some issuers rated below a specific score according to our clients policy.

FI 05		Volur	ntary	Private	Additional Assessed	PRI 1
	FI 0	5.1	Provide examples of how ESG fac	ctors are included in	n your screening criteria.	
	⊠E	xample	1			

PRI Principles for Responsible Investment

	Туре	of	fixed	income	
--	------	----	-------	--------	--

⊠ SSA

□ Corporate (financial)

□ Corporate (non-financial)

#### ESG factors

□ Environmental

Social

Governance

Screening

☑ Negative/ exclusionary

□ Positive/ best-in-class

☑ Norms-based

Description of how ESG factors are used as the screening criteria

Ostrum AM excludes from all its portfolios a blacklist of:

- countries under American or European embargoes
- countries which are subject to a Financial Action Task Force (FATF) call to apply countermeasures to protect the international financial system from on-going and substantial money laundering and terrorist financing (ML/FT) risks emanating from theses jurisdictions

We also developed an internal exclusion list of Sovereign issuers for which the The UN Sustainable Development Solutions Network and Bertelsmannstiftung (SDG) index score is under a certain level (which is 46 out of 100 as of 22/03/2019)

☑ Example 2



#### Type of fixed income

□ SSA

☑ Corporate (financial)

☑ Corporate (non-financial)

#### ESG factors

☑ Environmental

Social

Governance

Screening

□ Negative/ exclusionary

Positive/ best-in-class

☑ Norms-based

#### Description of how ESG factors are used as the screening criteria

Ostrum AM excludes from its investments all the issuers identified as "Worst Offenders", i.e. those that fail to comply with certain fundamental requirements.

- Issuers committing serious breaches of the United Nations' Global Compact principles;
- Issuers targeted by complaints following cases investigated by the OECD's National Contact Points (NCPs) for non-compliance with OECD Guidelines for Multinational Enterprises;
- Issuers included in exclusion lists of several institutional investors (mostly pension funds) on the basis of the above-mentioned principles
- Issuers excluded can be either Financial or non-financial institutions

☑ Example 3



□ SSA

□ Corporate (financial)

☑ Corporate (non-financial)

#### ESG factors

Environmental

☑ Social

□ Governance

Screening

☑ Negative/ exclusionary

Positive/ best-in-class

□ Norms-based

#### Description of how ESG factors are used as the screening criteria

Respectively for regulatory and sustainability/fiduciary duty reasons, Ostrum AM applies the following exclusion policies:

- **Controversial weapons policy:** issuers directly involved in the use, development, production, marketing, distribution, storage or transportation of cluster bombs and/or antipersonnel landmines, and issuers holding 50% or more of a company involved in the activities mentioned above, are not eligible to Ostrum AM portfolios.
- Coal exclusion policy: In line with the commitment of its parent company Natixis, which
  pledged to stop coal project finance (mines and power stations) and will no longer accept
  advisory or arrangement mandates associated with financings of this type, Ostrum AM
  excludes from its portfolios:
- Electric utilities (i.e. 25% of revenues derived from electricity from coal).
- Mining companies which derive 25% or more of their revenue from coal.
- companies employing the "mountaintop removal" technique, one of the most aggressive methods of mining coal, in the Appalachian Mountains in the eastern United States
- Tobacco : exclusion of companies that manufacture and/or produce tobacco products





Type of fixed income         SSA         Corporate (financial)         Corporate (non-financial)         ESG factors         Environmental         Social         Governance         Secreening         Negative/ exclusionary         Positive/ best-in-class         Norms-based         Description of how ESG factors are used as the screening criteria         The SRI funds, which represent 18.5% of fixed-income AuM) apply a positive screening that directly impacts the eligible investment universe.         For these SRI portfolios, the PMs only select issuers assessed above a pre-defined threshold. However, the eligiblity threshold varies depending on portfolio, particularly in the case of segregated funds or mandates managed for asset owners         Main SRI approaches are implemented :         Best in class approach that consists in the exclusion of 20% of issuers per sectors, based on our external provider Sustainable Development Goals (as developed previously) in respect with performance objective.         Dedicated SRI approaches for our clients depending on their own philosophy and policy	
Corporate (financial) Corporate (non-financial)  ESG factors ESG factors Corporate (non-financial)  ESG factors Corporate (non-financial)  Social Covernance  Social Covernance  Screening Negative/ exclusionary Positive/ best-in-class Norms-based  Description of how ESG factors are used as the screening criteria  The SRI funds, which represent 18.5% of fixed-income AuM) apply a positive screening that directly impacts the eligible investment universe. For these SRI portfolios, the PMs only select issuers assessed above a pre-defined threshold. However, the eligible investment universe. For these SRI portfolios, the PMs only select issuers assessed above a pre-defined threshold. However, the eligiblity threshold varies depending on portfolio, particularly in the case of segregated funds or mandates managed for asset owners Main SRI approaches are implemented : Best in class approach that consists in the exclusion of 20% of issuers per sectors, based on our external provider Sustainalytics' score (as detailed previsouly) and a discretionary positive screening approach that consists in primarily selecting issuers that best address the UN Sustainable Development Goals (as developed previously) in respect with performance objective.	Type of fixed income
<ul> <li>Corporate (non-financial)</li> <li>ESG factors</li> <li>Environmental</li> <li>Social</li> <li>Governance</li> <li>Screening</li> <li>Negative/ exclusionary</li> <li>Positive/ best-in-class</li> <li>Norms-based</li> <li>Description of how ESG factors are used as the screening criteria</li> <li>The SRI funds, which represent 18.5% of fixed-income AuM) apply a positive screening that directly impacts the eligible investment universe.</li> <li>For these SRI portfolios, the PMs only select issuers assessed above a pre-defined threshold. However, the eligibility threshold varies depending on portfolio, particularly in the case of segregated funds or mandates managed for asset owners</li> <li>Main SRI approaches are implemented :         <ul> <li>Best in class approach that consists in the exclusion of 20% of issuers per sectors, based on our external provider Sustainalytics' score (as detailed previsouly)</li> <li>and a discretionary positive screening approach that consists in primarily selecting issuers that best address the UN Sustainable Development Goals (as developed previously) in respect with performance objective.</li> </ul> </li> </ul>	⊠ SSA
ESG factors         Image: Environmental         Social         Governance         Image: Environmental         Governance         Screening         Image: Positive/ exclusionary         Positive/ best-in-class         Norms-based         Image: Description of how ESG factors are used as the screening criteria         The SRI funds, which represent 18.5% of fixed-income AuM) apply a positive screening that directly impacts the eligible investment universe.         For these SRI portfolios, the PMs only select issuers assessed above a pre-defined threshold. However, the eligibility threshold varies depending on portfolio, particularly in the case of segregated funds or mandates managed for asset owners         Main SRI approaches are implemented :         • Best in class approach that consists in the exclusion of 20% of issuers per sectors, based on our external provider Sustainalytics' score (as detailed previsouly)         • and a discretionary positive screening approach that consists in primarily selecting issuers that best address the UN Sustainable Development Goals (as developed previously) in respect with performance objective.	☑ Corporate (financial)
<ul> <li>Environmental</li> <li>Social</li> <li>Governance</li> <li>Screening</li> <li>Negative/ exclusionary</li> <li>Positive/ best-in-class</li> <li>Norms-based</li> <li>Description of how ESG factors are used as the screening criteria</li> <li>The SRI funds, which represent 18.5% of fixed-income AuM) apply a positive screening that directly impacts the eligible investment universe.</li> <li>For these SRI portfolios, the PMs only select issuers assessed above a pre-defined threshold. However, the eligibility threshold varies depending on portfolio, particularly in the case of segregated funds or mandates managed for asset owners</li> <li>Main SRI approaches are implemented :         <ul> <li>Best in class approach that consists in the exclusion of 20% of issuers per sectors, based on our external provider Sustainalytics' score (as detailed previsouly)</li> <li>and a discretionary positive screening approach that consists in primarily selecting issuers that best address the UN Sustainable Development Goals (as developed previously) in respect with performance objective.</li> </ul> </li> </ul>	☑ Corporate (non-financial)
<ul> <li>Environmental</li> <li>Social</li> <li>Governance</li> <li>Screening</li> <li>Negative/ exclusionary</li> <li>Positive/ best-in-class</li> <li>Norms-based</li> <li>Description of how ESG factors are used as the screening criteria</li> <li>The SRI funds, which represent 18.5% of fixed-income AuM) apply a positive screening that directly impacts the eligible investment universe.</li> <li>For these SRI portfolios, the PMs only select issuers assessed above a pre-defined threshold. However, the eligibility threshold varies depending on portfolio, particularly in the case of segregated funds or mandates managed for asset owners</li> <li>Main SRI approaches are implemented :         <ul> <li>Best in class approach that consists in the exclusion of 20% of issuers per sectors, based on our external provider Sustainalytics' score (as detailed previsouly)</li> <li>and a discretionary positive screening approach that consists in primarily selecting issuers that best address the UN Sustainable Development Goals (as developed previously) in respect with performance objective.</li> </ul> </li> </ul>	
<ul> <li>Social</li> <li>Governance</li> <li>Screening</li> <li>Negative/ exclusionary</li> <li>Positive/ best-in-class</li> <li>Norms-based</li> <li>Description of how ESG factors are used as the screening criteria</li> <li>The SRI funds, which represent 18.5% of fixed-income AuM) apply a positive screening that directly impacts the eligible investment universe.</li> <li>For these SRI portfolios, the PMs only select issuers assessed above a pre-defined threshold. However, the eligibility threshold varies depending on portfolio, particularly in the case of segregated funds or mandates managed for asset owners</li> <li>Main SRI approaches are implemented :         <ul> <li>Best in class approach that consists in the exclusion of 20% of issuers per sectors, based on our external provider Sustainalytics' score (as detailed previsouly)</li> <li>and a discretionary positive screening approach that consists in primarily selecting issuers that best address the UN Sustainable Development Goals (as developed previously) in respect with performance objective.</li> </ul> </li> </ul>	ESG factors
Screening Negative/ exclusionary Positive/ best-in-class Norms-based Description of how ESG factors are used as the screening criteria Description of how ESG factors are used as the screening criteria The SRI funds, which represent 18.5% of fixed-income AuM) apply a positive screening that directly impacts the eligible investment universe. For these SRI portfolios, the PMs only select issuers assessed above a pre-defined threshold. However, the eligibility threshold varies depending on portfolio, particularly in the case of segregated funds or mandates managed for asset owners Main SRI approaches are implemented : Best in class approach that consists in the exclusion of 20% of issuers per sectors, based on our external provider Sustainalytics' score (as detailed previsouly) and a discretionary positive screening approach that consists in primarily selecting issuers that best address the UN Sustainable Development Goals (as developed previously) in respect with performance objective.	☑ Environmental
Screening         Negative/ exclusionary         Positive/ best-in-class         Norms-based         Description of how ESG factors are used as the screening criteria         The SRI funds, which represent 18.5% of fixed-income AuM) apply a positive screening that directly impacts the eligible investment universe.         For these SRI portfolios, the PMs only select issuers assessed above a pre-defined threshold. However, the eligibility threshold varies depending on portfolio, particularly in the case of segregated funds or mandates managed for asset owners         Main SRI approaches are implemented :         • Best in class approach that consists in the exclusion of 20% of issuers per sectors, based on our external provider Sustainalytics' score (as detailed previsouly)         • and a discretionary positive screening approach that consists in primarily selecting issuers that best address the UN Sustainable Development Goals (as developed previously) in respect with performance objective.	☑ Social
<ul> <li>Negative/ exclusionary</li> <li>Positive/ best-in-class</li> <li>Norms-based</li> <li>Description of how ESG factors are used as the screening criteria</li> <li>The SRI funds, which represent 18.5% of fixed-income AuM) apply a positive screening that directly impacts the eligible investment universe.</li> <li>For these SRI portfolios, the PMs only select issuers assessed above a pre-defined threshold. However, the eligibility threshold varies depending on portfolio, particularly in the case of segregated funds or mandates managed for asset owners</li> <li>Main SRI approaches are implemented :         <ul> <li>Best in class approach that consists in the exclusion of 20% of issuers per sectors, based on our external provider Sustainalytics' score (as detailed previsouly)</li> <li>and a discretionary positive screening approach that consists in primarily selecting issuers that best address the UN Sustainable Development Goals (as developed previously) in respect with performance objective.</li> </ul> </li> </ul>	☑ Governance
<ul> <li>Negative/ exclusionary</li> <li>Positive/ best-in-class</li> <li>Norms-based</li> <li>Description of how ESG factors are used as the screening criteria</li> <li>The SRI funds, which represent 18.5% of fixed-income AuM) apply a positive screening that directly impacts the eligible investment universe.</li> <li>For these SRI portfolios, the PMs only select issuers assessed above a pre-defined threshold. However, the eligibility threshold varies depending on portfolio, particularly in the case of segregated funds or mandates managed for asset owners</li> <li>Main SRI approaches are implemented :         <ul> <li>Best in class approach that consists in the exclusion of 20% of issuers per sectors, based on our external provider Sustainalytics' score (as detailed previsouly)</li> <li>and a discretionary positive screening approach that consists in primarily selecting issuers that best address the UN Sustainable Development Goals (as developed previously) in respect with performance objective.</li> </ul> </li> </ul>	
<ul> <li>Positive/ best-in-class</li> <li>Norms-based</li> <li>Description of how ESG factors are used as the screening criteria</li> <li>The SRI funds, which represent 18.5% of fixed-income AuM) apply a positive screening that directly impacts the eligible investment universe.</li> <li>For these SRI portfolios, the PMs only select issuers assessed above a pre-defined threshold. However, the eligibility threshold varies depending on portfolio, particularly in the case of segregated funds or mandates managed for asset owners</li> <li>Main SRI approaches are implemented :         <ul> <li>Best in class approach that consists in the exclusion of 20% of issuers per sectors, based on our external provider Sustainalytics' score (as detailed previsouly)</li> <li>and a discretionary positive screening approach that consists in primarily selecting issuers that best address the UN Sustainable Development Goals (as developed previously) in respect with performance objective.</li> </ul> </li> </ul>	Screening
<ul> <li>Norms-based</li> <li>Description of how ESG factors are used as the screening criteria</li> <li>The SRI funds, which represent 18.5% of fixed-income AuM) apply a positive screening that directly impacts the eligible investment universe.</li> <li>For these SRI portfolios, the PMs only select issuers assessed above a pre-defined threshold. However, the eligibility threshold varies depending on portfolio, particularly in the case of segregated funds or mandates managed for asset owners</li> <li>Main SRI approaches are implemented :</li> <li>Best in class approach that consists in the exclusion of 20% of issuers per sectors, based on our external provider Sustainalytics' score (as detailed previsouly)</li> <li>and a discretionary positive screening approach that consists in primarily selecting issuers that best address the UN Sustainable Development Goals (as developed previously) in respect with performance objective.</li> </ul>	□ Negative/ exclusionary
Description of how ESG factors are used as the screening criteria           The SRI funds, which represent 18.5% of fixed-income AuM) apply a positive screening that directly impacts the eligible investment universe.           For these SRI portfolios, the PMs only select issuers assessed above a pre-defined threshold. However, the eligibility threshold varies depending on portfolio, particularly in the case of segregated funds or mandates managed for asset owners           Main SRI approaches are implemented :           • Best in class approach that consists in the exclusion of 20% of issuers per sectors, based on our external provider Sustainalytics' score (as detailed previsouly)           • and a discretionary positive screening approach that consists in primarily selecting issuers that best address the UN Sustainable Development Goals (as developed previously) in respect with performance objective.	☑ Positive/ best-in-class
<ul> <li>The SRI funds, which represent 18.5% of fixed-income AuM) apply a positive screening that directly impacts the eligible investment universe.</li> <li>For these SRI portfolios, the PMs only select issuers assessed above a pre-defined threshold. However, the eligibility threshold varies depending on portfolio, particularly in the case of segregated funds or mandates managed for asset owners</li> <li>Main SRI approaches are implemented : <ul> <li>Best in class approach that consists in the exclusion of 20% of issuers per sectors, based on our external provider Sustainalytics' score (as detailed previsouly)</li> <li>and a discretionary positive screening approach that consists in primarily selecting issuers that best address the UN Sustainable Development Goals (as developed previously) in respect with performance objective.</li> </ul> </li> </ul>	□ Norms-based
<ul> <li>The SRI funds, which represent 18.5% of fixed-income AuM) apply a positive screening that directly impacts the eligible investment universe.</li> <li>For these SRI portfolios, the PMs only select issuers assessed above a pre-defined threshold. However, the eligibility threshold varies depending on portfolio, particularly in the case of segregated funds or mandates managed for asset owners</li> <li>Main SRI approaches are implemented : <ul> <li>Best in class approach that consists in the exclusion of 20% of issuers per sectors, based on our external provider Sustainalytics' score (as detailed previsouly)</li> <li>and a discretionary positive screening approach that consists in primarily selecting issuers that best address the UN Sustainable Development Goals (as developed previously) in respect with performance objective.</li> </ul> </li> </ul>	
<ul> <li>directly impacts the eligible investment universe.</li> <li>For these SRI portfolios, the PMs only select issuers assessed above a pre-defined threshold. However, the eligibility threshold varies depending on portfolio, particularly in the case of segregated funds or mandates managed for asset owners</li> <li>Main SRI approaches are implemented : <ul> <li>Best in class approach that consists in the exclusion of 20% of issuers per sectors, based on our external provider Sustainalytics' score (as detailed previsouly)</li> <li>and a discretionary positive screening approach that consists in primarily selecting issuers that best address the UN Sustainable Development Goals (as developed previously) in respect with performance objective.</li> </ul> </li> </ul>	Description of how ESG factors are used as the screening criteria
<ul> <li>However, the eligibility threshold varies depending on portfolio, particularly in the case of segregated funds or mandates managed for asset owners</li> <li>Main SRI approaches are implemented : <ul> <li>Best in class approach that consists in the exclusion of 20% of issuers per sectors, based on our external provider Sustainalytics' score (as detailed previsouly)</li> <li>and a discretionary positive screening approach that consists in primarily selecting issuers that best address the UN Sustainable Development Goals (as developed previously) in respect with performance objective.</li> </ul> </li> </ul>	
<ul> <li>Best in class approach that consists in the exclusion of 20% of issuers per sectors, based on our external provider Sustainalytics' score (as detailed previsouly)</li> <li>and a discretionary positive screening approach that consists in primarily selecting issuers that best address the UN Sustainable Development Goals (as developed previously) in respect with performance objective.</li> </ul>	However, the eligibility threshold varies depending on portfolio, particularly in the case of
<ul> <li>on our external provider Sustainalytics' score (as detailed previsouly)</li> <li>and a discretionary positive screening approach that consists in primarily selecting issuers that best address the UN Sustainable Development Goals (as developed previously) in respect with performance objective.</li> </ul>	Main SRI approaches are implemented :
that best address the UN Sustainable Development Goals (as developed previously) in respect with performance objective.	
Dedicated SRI approaches for our clients depending on their own philosophy and policy	that best address the UN Sustainable Development Goals (as developed previously) in
	Dedicated SRI approaches for our clients depending on their own philosophy and policy
Example 5	





Type of screening	Checks			
	☑ Analysis is performed to ensure that issuers meet screening criteria			
Negative/exclusionary screening	$\ensuremath{\boxtimes}$ We ensure that data used for the screening criteria is updated at least once a year.			
	☑ Automated IT systems prevent our portfolio managers from investing in excluded issuers or bonds that do not meet screening criteria			
	☑ Audits of fund holdings are undertaken yearly by internal audit or compliance functions			
	□ Other, specify			
	□ None of the above			
	☑ Analysis is performed to ensure that issuers meet screening criteria			
Positive/best-in-class screening	$\ensuremath{\boxtimes}$ We ensure that data used for the screening criteria is updated at least once a year.			
	$\boxdot$ Automated IT systems prevent our portfolio managers from investing in excluded issuers or bonds that do not meet screening criteria			
	☑ Audits of fund holdings are undertaken yearly by internal audit or compliance functions			
	□ Other, specify			
	□ None of the above			
	☑ Analysis is performed to ensure that issuers meet screening criteria			
Norms-based screening	$\ensuremath{\boxdot}$ We ensure that data used for the screening criteria is updated at least once a year.			
	☑ Automated IT systems prevent our portfolio managers from investing in excluded issuers or bonds that do not meet screening criteria			
	☑ Audits of fund holdings are undertaken yearly by internal audit or compliance functions			
	□ Other, specify			
	□ None of the above			

#### FI 06.2

Additional information. [Optional]

Ostrum AM relies on its strong risk management organisation to ensure that fund screening criteria (among which its exclusion policies and other ESG-related screening criteria) are not breached. To this end, the process described below is strictly applied.

Considerable attention is paid to monitoring compliance with established guidelines. Given the in-depth risk monitoring and the ability to pre-test trades both for consistency with the model portfolio and for guideline compliance, the potential for breaches based on portfolio management activity should be low. Further, any breach that does occur due to market action can be quickly highlighted and resolved given the systems that actively monitor guideline compliance at Ostrum AM.

All portfolio constraints are input into the Guardian dedicated software by the Risk Constraints and Operations Team (RCO) of the Risk Department. Guardian (Compliance module of CRD) is linked to the Charles River Development order management system and to the Gaia central record keeping system for portfolio positions, which is updated daily.

The RCO Team develops and maintains pre-trade controls for the use of portfolio managers before submitting trades. These controls are performed in real time, before a broker or counterparty has been contacted by a dealer. These pre-trade controls concern mainly eligibility and investment constraint calculations, and are intended to prevent breaches. Pre-trade compliance strengthens the asset management process by reducing risk of late corrections and end-of-day non-compliance.

Pre-trade blocking alerts are setting up by the Risks Department on each of the targeted company, in order to forbid any investments on those company



Strict control mechanisms are in place to ensure these screening rules are not breached. Among them, pre-trade rules and their type (blocking / non-blocking), according to the exclusion policy and the type of portfolio:

Open funds Mandates / Dedicated funds

Controversial Weapons (BASM MAP) Blocking Blocking

COAL Blocking Non - Blocking

**TOBACCO Blocking Non - Blocking** 

WORST OFFENDERS list Blocking Non - Blocking

Watch List (WO) Non - Blocking Non - Blocking

According to the exclusion policies, Ostrum AM proactively presents its own exclusion policy to its clients and asks for their approval to apply them strictly or not (for each policy)

In addition the RCO Team uses Guardian to perform post-trade controls. The parameters monitored include portfolios' financial management such as intelligence and validation, exhaustiveness, effective control, adjustment procedure, audit trails, and reporting. Controls cover the prospectus specifications for funds and contractual constraints for mandates, including specific investment guidelines as well as regulatory requirements (among which exclusion policies). Any breaches are reviewed daily by the middle office team and brought to the portfolio manager for resolution.

There is a formal escalation procedure if the breach is not resolved quickly. Should the breach continue beyond two day, the RCO follows the event until it is fully resolved, activating the escalation procedure. If the breach is deemed urgent, the RCO contacts the manager for immediate resolution, according to the emergency procedure. Every event relative to the escalation is logged in the Guardian audit trail of the breach. Guardian time stamps and records the full audit trail. This record is available for fund managers, risk teams, or audit purposes. Reports on breaches are sent twice a month to the heads of investment departments and the heads of Risk Department. Ostrum Asset Management ensures that breaches in portfolio guidelines are resolved in the best interest of the client.

# Both pre-trade and post-trade controls are therefore undertaken to ensure that exclusion policies and other ESG-related screening criteria are not breached.

\* Internal audits of fund holdings are undertaken regularly, but it is to be noted that such controls are made by Risk Constraints and Operations Team (RCO), and not by the internal control team which is rather in charge of monitoring the application of internal processes



Tailored approaches, described hereafter in FI.10.2, have been set up to favour a systematic review of relevant ESG criteria by the analysts for both corporate and SSA issuers.

The incorporation of ESG criteria into fundamental analysis is therefore systematic if it is material from a fixed income perspective.



# FI 10.2

Describe how your ESG integration approach is adapted to each of the different types of fixed income you invest in.

# SSA

The principles of integration are the same: how E, S or G elements can affect financial risk of the underlying .

The E,S,G elements are however adapted to the asset class: sovereign, corporate financial, corporate non financial.

Moreover the integration is conducted by strategists and Portfolio managers on the SSA side , and by our credit analysts on the corporate side .

For SSA issuers, **the investment teams directly incorporate ESG indicators and data in their overall risk assessment of governments,** agencies and quasi-government issuers. The ESG data comes from trustworthy public sources.

### Sovereign

On the one hand, on an investment process horizon, sovereign debt portfolio managers, fixed income strategists and economists gather on a regular basis (monthly/weekly) to assess both Eurozone and Emerging Debt countries' risks. Some ESG indicators (as detailed below) are reviewed by portfolio managers through discussions and debates (example: timing for a country downgrade). Performance factors (views on spreads and flows) and risk factors (financial, such as macro-economic and regulation, and extra-financial factors) are analysed.

The main sources of ESG indicators and data incorporated into the overall risk assessment of governments, agencies and quasi-government issuers (on both Eurozone and Emerging Markets) are:

### - Environmental pillar:

- the World Bank:CO2 emissions per capita and reduction efforts over a 5-year period;
- Energy intensity level of primary energy
- •
- ND-GAIN index : Notre Dame Global Adaptation Index (ND-GAIN) is a program of the University of Notre Dame's Environmental Change Initiative. The ND-GAIN Country Index summarizes a country's vulnerability to climate change and other global challenges in combination with its readiness to improve resilience.

### - Social Pillar:

 the United Nations Development Programme (UNDP) publishes the Human Development Report including the Inequality-adjusted Human development Index (IHDI) Inequalities Index. The index The IHDI represents a national average of human development achievements in the three basic dimensions making up the HDI: health, education and income. The Inequality in Education Index, a component of the IHDI index is taken into account in the assessment of OECD issuers, while the IDHI index is taken into account in the assessment of Emerging countries.

### - Governance Pillar:

 The world Bank publishes the 6 World Governance Indicators (WGI). The strategists take them account for the assessment of issuers: voice and accountability, political stability, government effectiveness, regulatory quality, rule of Law and control of corruption

These indicators are systematically incorporated into the analysis used by portfolio managers for their decisions at their investment horizon.

On the other hand, our quantitative engineering team has developed a proprietary machine learning model, offering a projection of possible changes in a country's rating on a middle term horizon. This innovative model provides an additional information for the portfolio managers during countries' assessments and is available for both Developed and Emerging countries. A rating change forecast (+/- rating category) is established for each country. It relies both on ESG variables (detailed above)



as well as on economical variables (internal vulnerability variables such as unemployment rate, and external vulnerability variables such as primary balance, etc).

#### Agencies and quasi-government issuers

A qualitative review of supranational issuers is carried out by the Emerging Markets and Eurozone investment teams with a focus on the G-Pillar. This review notably includes an assessment of the governance profile of the underlying countries. The E and S-pillars are not specifically assessed but it is to be noted that supranational organisations only represent a small part of Ostrum AM's fixed-income assets under management. Please note that a major part of Eurozone supranational issuers are based in core countries, with ESG elements systematically reviewed at the country risk level every month

### Corporate (financial)

The credit research team systematically review any relevant extra-financial criterion identified as potentially material from a fixed income perspective. Analysts rely on their own investigations on corporates and use inputs from various sources, of which our extra-financial research providersSustainalytics, rating agencies, sell-side providers, and the daily newsfeed.

The objective of this qualitative approach is to identify ESG criteria/issues which could have an impact on issuers' credit risk assessment, and a relatively high probability of occurrence in our investment horizon time. This integration approach builds on evidence brought to public by recent academic studies\*, showing that outperformance in specific sustainable yet material criteria translates into outperformance in value

Governance is incorporated in the "Management, Strategy and Governance" section and is part of the credit analysis since a very long time. A proof that this item has long been implemented by analysts is that one-third of companies we deem unsuitable for bond investment (the "avoid\*\* issuers) are so for governance reasons.

Furthermore, if some ES criteria are deemed significant from a credit perspective (positive/negative impact on credit identified), they are highlighted in a section "ES assessment" (environment and social).

Material ESG elements are therefore taken into account in the fundamental score of the credit analysis.

Finally, credit integration process is a combination of "Issuer by Issuer" approach and Sectorial approach

**1/ "Issuer by Issuer" approach** where analyst judgement is key - there is no "scorecard" or "tick the box", review of all the extra-financial inputs and conducts its own investigations to assess the strength or weakness of a specific issuer on a given ESG issue. This analysis is captured in the issuer Credit Risk assessment, and ultimately in our scoring/issuer's Credit Risk views.

- To establish a level playing field across ESG elements integration, we set up a typology of risks/opportunities for each pillar (E/S/G). While analyzing ESG elements, analysts always keep in mind this typology of issues and assess its material impact on issuer's credit evaluation. For instance, we identified that material Environmental issues arise mostly from two types of risks: either environmental "accidents" (man-made disasters, source of environmental pollution), or "transition" risks prompted by policy initiatives seeking to mitigate environmental risks.
- We know for example that the environmental consequences of global warming made them
  relevant for the property and casualty (P&C) insurance sector today. Climate change does
  impact the frequency and severity of claims, which mean higher losses for the insurance
  companies. This in return impact the P&C pricing cycle, i.e. the higher the recent losses, the
  more P&C companies can increase the premiums associated with the specific natural
  catastrophe impacted segments. The concrete ability for each insurance company to increase
  premiums will differ, and be a function of its own market position, line of business it operates in
  (exposed or not to segments impacted by past natural catastrophe) and its own pricing power.
  This elements are all rolled up in our fundamental credit assessment, and hence our individual
  score.



We provide additional transparency as to the extent to which ESG factors may have an impact on the fundamental credit risk. Concretely, we constructed a 4 level ESG measure destined to (1) highlight the relevance of ESG elements for the industry or company's own business model, and (2) when relevant, measure the impact on company's credit profile (i.e. our proprietary fundamental score).

ESG Impact Score :

- ESG 0 :ESG elements' relevnce for the industry or the company : Not Relevant
- ESG elements impact on company credit profile : none
- ٠
  - ESG 1Not Relevant
- ESG elements are relevant for the business or the industry, but their impact on credit is low
- ٠
- ESG 2Relevant
- (i) Either direct impact is limited, or (ii) the ESG risks/ opportunities are significant but the company actively manages them, so the impact on credit is limited
- ٠
- ESG 3Relevant
- ESG elements may be a key driver for the fundamental score, or they are in combination with other factors
- ٠

ESG information is held within a centralized database and is accessible to all investment staff, with ESG comments, and ESG impact assessment

**2/ Sectorial approach** where our credit research experts identify key ESG sectorial items having a material impact. These key items are documented for each individual sector/subsector, and provide "guidelines" that help analysts mapping material risks. This is a qualitative and not a mechanical process: analysts have a final say on relevant issues having a material impact on credit views (strong negative/positive).

When it comes to corporate financial we most frequently flag Governance issues, as they are part of the industry risks (mis-seling risks, risk of having inadequate checks and balances, and financial transparency risks due to organizational complexity in legal structures notably). This is why, analysts systematically ask top management about any change in the governance, in operating risk functions, in the legal structure etc.

However, Auto Captives are de facto faced with Environmental risks as they are exposed to their parent (car maker) fate which in return can be exposed to several controversies including controversies on diesel cars which can impact the amount of sales and revenues.

Finally, social risks may arise in extreme circumstances. They can be indirect consequences of poor governance (eg: mis-selling of certain products to customers like PPI insurance in UK, breach in data protection due to inadequate control systems etc.).

\*Khan, Mozaffar N., George Serafeim, and Aaron Yoon. "Corporate Sustainability: First Evidence on Materiality." Harvard Business School Working Paper, No. 15-073, March 2015

\*\*Ostrum AM's internal fundamental score (3-year horizon) which imply a risk of capital loss or risk of fraud for the issuer analyzed.

### Corporate (non-financial)

The ESG integration approach is the same for all corporate issuers, whether they be financial or non-financial. For more details about this approach, please refer to the description above, in the "Corporate Financial" section.

### Here are additional highlights/examples for Corporate non financial companies:

1/ A long term structural decline such as the one for the thermal coal will be captured in our industry assessment for many utility companies.

2/ Elements regarding reputation, image, litigations are key for many consumers facing companies, reliant on their brand value.



3/ A typical environmental transition risk for a car maker would come from air quality regulations (focused on CO2 in Europe, NOx in USA, and fuel consumption in China), since it generates additional R&D expenses, extra costs associated with new components to integrate, and potential penalties.





	SSA	Corporate (financial)	Corporate (non- financial)
ESG analysis is integrated into fundamental analysis	$\checkmark$	$\overline{\mathbf{V}}$	
ESG analysis is used to adjust the internal credit assessments of issuers.			
ESG analysis is used to adjust forecasted financials and future cash flow estimates.			
ESG analysis impacts the ranking of an issuer relative to a chosen peer group.	V		V
An issuer's ESG bond spreads and its relative value versus its sector peers are analysed to find out if all risks are priced in.			
The impact of ESG analysis on bonds of an issuer with different durations/maturities are analysed.	V		
Sensitivity analysis and scenario analysis are applied to valuation models to compare the difference between base-case and ESG-integrated security valuation.			
ESG analysis is integrated into portfolio weighting decisions.	V		
Companies, sectors, countries and currency and monitored for changes in ESG exposure and for breaches of risk limits.			
The ESG profile of portfolios is examined for securities with high ESG risks and assessed relative to the ESG profile of a benchmark.			
Other, specify in Additional Information			

### Additional information [OPTIONAL]

Whether it be on the SSA side or corporate side, ESG information is now systematically incorporated into traditional financial analysis and issuer risk assessment. What this means is that ESG information now forms an integral part of all output produced by credit and government research teams. Thus now, ESG information is now a component of the investment teams' daily life, just as any other kind of useful input:

• We regularly run ESG workshops with analysts belonging to a specific sector (or group of sectors sharing common features). Based on empirical research, our credit research experts identify key ESG sectorial items having a material impact on a given industry (hence on our



FI 11.2

scores). These key items are documented, and provide "guidelines" that help analysts mapping material risks.

- If any relevant ESG information is identified, it is addressed during the investment committee
  meetings (monthly Eurozone sector teams and monthly EM meetings on the SSA side, "weekly
  credit" meetings on security selection and sometimes, but less frequently, during weekly country
  reviews or credit morning meetings if a significant ESG event impacts an issuer, etc.) and
  incorporated in the minutes or internal research notes (issuer factsheet, credit industrial report,
  quarterly EMs notes, etc.);
- If any such ESG information is likely to impact issuers held in funds, the PMs then have all the data they need**to monitor their portfolios correctly and make a proper decision** (e.g. the downgrade of a country's fundamental scoring, or the result of an important governance-related event).

Furthermore, Portfolios Managers and Credit Research Team undergo specific training sessions throughout the year to keep a high understanding of ESG issues and ESG regulations. Led by internal staff dedicated to ESG or by external ESG experts, those sessions allow the consistency responsible investment policy implementation.

In 2019 seven training sessions on SRI topics were run for the benefit of all investment staff (Portfolio Managers, Credit analysts) but also for the benefit of our support fonctions and our salesforce.

The Training sessions comprised:

- Two workshops on ESG integration for PMs;
- Two Workshops on how to improve ESG integration and ESG impact score with Financial analyts (with the launch of a new ESG impact scale);
- Two workshops on our "Worst offender" policy, and exchange of views on the list of exclusion (all investments staff invited);
- A Teach In sessions on Climate Change (international bodies, NGO's, and their role), open to all investment staff;

Additionally:

- We enrolled over 20 member of staff from all departments (investment staff to compliance officer) to e-learning sessions of the PRI Academy, and to qualify for Advanced RI Analysis. This decision was taken as part as our efforts to develop a global understanding of SRI issues across all Ostrum AM. In parallel, we organized monthly meetings with the trainees from May to Septembre 2019 to encourage exchange of views.
- We started an SRI Training Session Cycle targeting our salesforce& Communication staff in order to explain Ostrum AM specific approach on different SRI issues. Our first training took place in December 2019 on ESG integration, and is going on in 2020.

FI 12		Mand	latory	Public	Additional Assessed	PRI 1
	FI 12	2.1	Indicate the extent to which ESG i	issues are reviewe	d in your integration process.	



	Environment	Social	Governance
SSA	Environmental	Social	Governance
	<ul> <li>Systematically</li> </ul>	<ul> <li>Systematically</li> </ul>	<ul> <li>Systematically</li> </ul>
	○ Occasionally	○ Occasionally	○ Occasionally
	$\odot$ Not at all	$\odot$ Not at all	○ Not at all
Corporate (financial)	Environmental	Social	Governance
(initialiticial)	<ul> <li>Systematically</li> </ul>	<ul> <li>Systematically</li> </ul>	<ul> <li>Systematically</li> </ul>
	○ Occasionally	○ Occasionally	○ Occasionally
	$\odot$ Not at all	$\odot$ Not at all	○ Not at all
Corporate (non-	Environmental	Social	Governance
financial)	<ul> <li>Systematically</li> </ul>	<ul> <li>Systematically</li> </ul>	<ul> <li>Systematically</li> </ul>
	○ Occasionally	○ Occasionally	○ Occasionally
	○ Not at all	○ Not at all	○ Not at all

FI 12.2

Please provide more detail on how you review E, S and/or G factors in your integration process.

# SSA

For sovereign issuers, the team (PMs, economists and strategists) systematically incorporate a set of targeted ESG indicators in their overall fundamental scoring and take into account relevant ESG information (newsfeed, important events, controversies, etc.) in their monitoring of issuers and in their views shared with investment teams, on a comprehensive scope that covers 100% of Eurozone (18 countries) and all Emerging Markets of our investment universe (EMBIG). All the government agencies and quasi-sovereign issuers are assessed in the same way as they are related to their "parent country". Sovereign debt portfolio managers, fixed income strategists and economists gather on a regular basis (monthly/weekly) to assess both Eurozone and Emerging Debt countries' risks. Some ESG indicators (as detailed below) are reviewed by portfolio managers through discussions and debates (example: timing for a country downgrade). Performance factors (views on spreads and flows) and risk factors (financial, such as macro-economic and regulation, and extra-financial factors) are analysed.

The ESG indicators taken into account are the following:

- For the Environmental Pillar, Ostrum AM has decided to focus on climate-related issues through a two-fold analysis approach that considers bothto what extent countries are exposed to climate risks and their ability to adapt to the negative effects of climate change. We take into account the ND-Gain Index: Notre Dame Global Adaptation Index (ND-GAIN) is a program of the University of Notre Dame's Environmental Change Initiative. The ND-GAIN Country Index summarizes a country's vulnerability to climate change and other global challenges in combination with its readiness to improve resilience.
- their capacity to mitigate their carbon emissions and to improve their energy efficiency: we take into account indicators published by the World Bank : CO2 emissions per capita as well as the reduction efforts over a 5-year period; and energy intensity level of primary energy (MJ / \$ 2011 PPP GBP)



- For the Social Pillar, we use indexes published by the United Nations Development Programme (UNDP) in the Human Development Report, including the Inequality-adjusted Human development Index (IHDI) Inequalities Index.For emerging markets of our investment universed (EMBIG), we use thethe IHDI index : The IHDI combines a country's average achievements in health, education and income with how those achievements are distributed among country's population by "discounting" each dimension's average value according to its level of inequality.
- For the eurozone, we use the Inequality in Education Index, a component of the IHDI index, that we has chosen as a relevant indicator of future social inequalities in this region.
- •

The Governance assessment is based on the 6 World Governance Indicators (WGI) published by the World Bank: (Voice and accountability, Political stability and absence of violence / terrorism, Government effectiveness, Regulatory quality, Rule of law, Control of corruption). For emerging countries, the strategists may take into account other indicatiors, such as those provided by World Justice Project for rule of law, or Transparency International for corruption.

For supranational issuers, a qualitative review focused on governance criteria is carried out by the Emerging Markets and Eurozone analysts, notably through an assessment of the governance profile of the underlying countries. The E and S-pillars are not specifically assessed but it is to be noted that supranational organizations represent a small part of Ostrum AM's fixed income assets under management.

### Corporate (financial)

For corporate issuers, the approach is different than SSA issuers because ESG criteria taken into account in fundamental analysis are not defined ex ante, but rather selected by credit research teams depending on their relevance from a credit perspective.

- While analysing corporate issuers, Ostrum AM's credit analysts systematically review ESG inputs identified as potentially material from a fixed income perspective. Analysts use inputs from various sources, of which data provided by extra-financial research providers (key sectorial or company specific elements having a material impact on credit), and other resources (newsfeed, and sell-side providers). They also run their own investigations (it is systematically the case for Governance).
- If the credit analysts find out that an extra-financial criterion can impact the issuer credit profile (either positively or negatively), they highlight it the issuer's factsheet within the dedicated section: A "ES assessment" (environment and social) is systematically included, and Governance is reviewed in a "Management, strategy and governance" section. Credit analysts may take it into account in the credit opinion and fundamental scoring if the potential impact is considered as significant. The most frequently ESG criteria taken into account are Governance ones at this stage, but we witness a rise of Environnemental risks (Physical Risks and Transition Risks), as well as Social risks (rise of controversies and potential litigations and impact on companies' reputation).
- Governance: analysts assess the strategy, governance and management to determine what the company will do next, their ability and willingness to do, their financial policy and what that means for credit. Governance is a crucial element of the assessment, as it may induce management behaviour which may have a huge impact on the future credit risk of a company. It's been our experience that governance has a neutral or negative impact on a company credit risk. In particular we ask ourselves questions about how effective the decision-making process is, the risk discipline, about the board oversight and potential conflict of interests, who owns the company and what are the implications for business and strategy.



 Environmental and Social: analysts systematically assess the implications of environmental and social elements on the company financial condition. There are different ways to capture them. They may drive demand for certain products, they may translate into higher capex needs for certain industries, they may push companies to change their product mix, enter/ exit activities etc.

It is to be noted that few corporate issuers based in emerging countries are directly assessed by EMs research team according to another process which relies on its own inputs. However, these corporate issuers represent a very small part of Ostrum AM assets

Corporate (non-financial) The ESG integration approach is the same for all corporate issuers, whether they be financial or non-financial. For more details about this approach, please refer to the description above in "corporate financial" section.

	Fixed	inco	ome - Engagement			
FI 14			ndatory to Report Voluntary to sclose	Private	Core Assessed	PRI 2
	FI 14.1		Indicate the proportion of your fixed any engagements carried out solely			exclude



Category	Proportion of	of assets				
SSA	<ul> <li>&gt;50%</li> <li>26-50%</li> <li>5-25%</li> <li>More than 0%, less than 5%</li> </ul>					
	FI 14.2	Indicate your motivations for conducting engagement (SSA fixed income assets).				
	☑ To encour	n understanding of ESG strategy and/or management age improved/increased ESG disclosure ce issuer practice (or identify the need to influence) on ESG issue				
Corporate (financial)	<ul> <li>&gt;50%</li> <li>26-50%</li> <li>5-25%</li> <li>More than 0%, less than 5%</li> </ul>					
	FI 14.2	Indicate your motivations for conducting engagement (Corporate, Financial fixed income assets)				
	☑ To encour	n understanding of ESG strategy and/or management age improved/increased ESG disclosure ce issuer practice (or identify the need to influence) on ESG issue				
Corporate (non- financial)						
	FI 14.2	Indicate your motivations for conducting engagement (Corporate, non-financial fixed income assets)				
	☑ To encour	n understanding of ESG strategy and/or management age improved/increased ESG disclosure ce issuer practice (or identify the need to influence) on ESG issue				

### FI 14.3

Additional information.[OPTIONAL]

### Engagement as part of Ostrum AM investment process:

- Investment staff (analysts and Portfolio Managers) dialogue with issuers prior to bond issuance on all material issues, including ESG issues. Besides, Credit Analysts have the duty to conduct a thorough reserach process when they initiate the coverage of an issuers and at any point in time when needed, which comprises direct contact with the company. These direct contacts enable our experts to challenge issuers on issues related to Environment, Social and Governance issues, as described in FI 15.6.
- Ostrum Analysts systematically review with issuers any ESG issue that is material from a Fixed Income perspective. If needed, they also engage on specific issues, one of them being Financial



Transparency. If a company does not meet our financial disclosure requirements for instance, and does not correct the lack of disclosure, analysts will flag it to the Portfolio Managers using a « Non Rated » internal score : De facto the issuer will not be suitable for investment for most our funds.

- Engaging with issuers enable us to give them the possibility to correct potential misanderstanding. It also give the opportunity to the company to take actions (that is particularly the case for Financial Transparency and ESG disclosure).
- In 2019 Ostrum AM held circa 500 meetings or individual conference calls with Fixed Income issuers (comparable to 2018 figures).

This kind of dialogue is undertaken with corporate issuers held in whether equity or fixed income portfolios. However, only those held in fixed income funds are recorded in the data mentioned in FI.15.1, so as to provide PRI with targeted information as requested.

In addition to its standard engagement approach explained above, specific strategy focused on sustainability bonds has been setted up (for further information, please refer to FI.17). As this market is still in an embryonic stage, practices are still heterogeneous notably in terms of transparency. It is therefore important to clarify and specify precisely our expectations as responsible investors, notably as regards four main areas: the clarity and quality of the use of proceeds to ensure a sustainability purpose, the mitigation of risks related to the underlying project, the transparency and quality of reports, and the impact measurement.

Before selecting a green or a social bond dialogue with the issuer is systematically engaged (meeting or conference call). Then, the green / social bond are closely monitored, and regularly contacts withissuers are in place on order to:

- control the fulfilment of the commitments made by the issuer;
- verify the environmental and/or social impacts;
- discuss potential areas for improvement, as part of its engagement approach.

### Engagement at Ostrum AM level :

Ostrum AM also engage at the company level using various media, of which collaborative engagement, and support to existing platforms (such as PRI or CDP). It enables us to use our influence in order to obtain more transparency, or changes in ESG practices. Details on these actions are provided in relevant sections or the PRI report.

FI 15	Mandatory to Report Voluntary to Disclose	Private	Additional Assessed	PRI 1,2
-------	--	---------	---------------------	---------

New selection options have been added to this indicator. Please review your prefilled responses carefully.



Type of engagement	SSA	Corporate (financial)	Corporate (non-financial)	
	$\checkmark$	$\checkmark$	$\checkmark$	
Individual/Internal staff engagements				
	$\checkmark$	$\checkmark$	$\checkmark$	
Collaborative engagements				
Service provider engagements				

FI 15.2

Indicate how your organisation prioritises engagements with issuers.

Select all that apply

	SSA	Corporate (financial)	Corporate (non- financial)
Size of holdings			V
Credit quality of the issuer	$\checkmark$		$\checkmark$
Duration of holdings			
Quality of transparency on ESG			$\checkmark$
Specific markets and/or sectors	$\checkmark$	$\checkmark$	$\checkmark$
Specific ESG themes	$\checkmark$	$\checkmark$	
Issuers in the lowest ranks of ESG benchmarks			
Issuers in the highest ranks of ESG benchmarks			
Specific issues considered priorities for the investor based on input from clients and beneficiaries	$\checkmark$		
Other			

Indicate when your organisation conducts engagements with issuers.



FI 15.3

	SSA	Corporate (financial)	Corporate (non- financial)	
We engage pre-investment.				
We engage post-investment.				
We engage proactively in anticipation of specific ESG risks and/or opportunities.		V	V	
We engage in reaction to ESG issues that have already affected the issuer.		V	V	
We engage prior to ESG-related divestments.				
Other, describe				

FI 15.4

Indicate what your organisation conducts engagements with issuers on.

# Select all that apply

	SSA	Corporate (financial)	Corporate (non- financial)
We engage on ESG risks and opportunities affecting a specific bond issuer or its issuer.			
We engage on ESG risks and opportunities affecting the entire industry or region that the issuer belongs to.			V
We engage on specific ESG themes across issuers and industries (e.g., human rights).	$\checkmark$	V	V
Other, describe			

FI 15.5

Indicate how your organisation ensures that information and insights collected through engagement can feed into the investment decision-making process.



	SSA	Corporate (financial)	Corporate (non-financial)
Ensuring regular cross-team meetings and presentations.	$\overline{\checkmark}$	$\checkmark$	$\checkmark$
Sharing engagement data across platforms that is accessible to ESG and investment teams.			
Encouraging ESG and investment teams to join engagement meetings and roadshows.			V
Delegating some engagement dialogue to portfolio managers/credit analysts.			V
Involving portfolio managers when defining an engagement programme and developing engagement decisions.		V	
Establishing mechanisms to rebalance portfolio holdings based on levels of interaction and outcomes of engagements.			
Considering active ownership as a mechanism to assess potential future investments.			
Other, describe			
We do not ensure that information and insights collected through engagement can feed into the investment decision-making process.			

FI 15.6

### Additional information.[OPTIONAL]

Engaging individually with issuers is part of our Research Process, and we discuss all relevant issues for a given issuers, even if governance issues come often first as they are particularly material for risk evaluation.

As part of our due diligence Ostrum's analysts meet regularly Companies' management teams to run a thorough research process. In 2019 they held circa 500 meetings or individual conference calls with issuers (comparable to 2018 figures).

Such dialogue can be undertaken either before investing, during the analysis process for example, or when the security is already held in portfolios as a part of the monitoring of investments or the update of the analysis. The purpose is generally to anticipate specific risks, sometimes including ESG risks, but it can also come in reaction to issues that have already affected the issuer (for example if a specific event occurs, or a controversy).

This dialogue is most frequently undertaken with individual issuers, but sometimes a specific issue or ESG theme could impact a whole sector or industry and could therefore be addressed during (individual) meetings with several issuers from a same sector.

During these meetings/calls analysts systematically address ESG items, and shared concerns on relevant ESG issues when needed. We prioritize issues that are the most relevant for a given issuer. By experience, we know that the lack of disclosure and the lack of transparency of the information is one of the most debated point with corporate financial issuers. Overall, we engage more on goverance issues as bad governance often translates in material impact on credit evaluation.We however increasingly engage



on other pilars (E/S) as we witness some risks increasing. For instance, Transition risks undermining the business models of the power utilities sector (Thermal Coal industry), or the automotive industry (Co2 emissions).

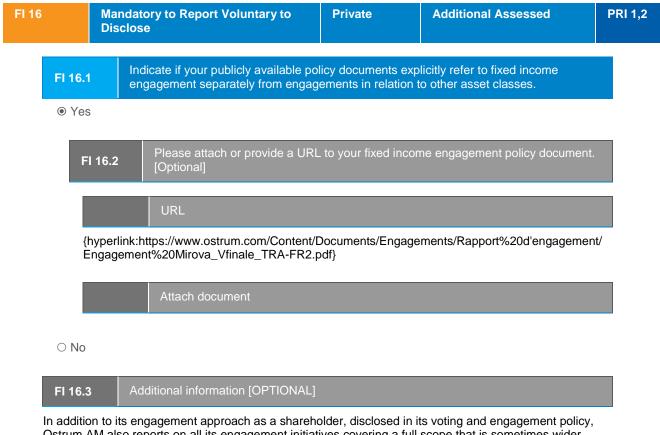
Our discussions give to the issuers' the opportunity to bring clarity on steps taken to adress specific ESG challenges (such as the Coal Exit plan for instance, for power utilities involved in the thermal coal industry).

Thanks to these interactions, analysts bring greater depth in ESG assessements and correct potential inaccuracies/misleading information. Hence issuers are given the opportunity to correct them.

The conclusion and outcomes of such engagement dialogue are systematically shared with the investment teams (through minutes, internal notes available via our internal platform, or during the sector team/investment committees), just like any other relevant information addressed during the meetings with issuers. PM's are also encouraged to come to our meetings with issuers, and receive systematically an invitation to attend.

# This dialogue is considered as part of our individual engagement on the fixed-income asset class, and could target any kind of issuer (SSA, corporate financial or non-financial).

Note that Ostrum has recently taken steps in order to engage on transversal issues with Fixed Income issuers. For instance we participated to a PRI-SFAF roundtable in Paris on December 2nd 2019 on "ESG in Credit Risk and Ratings". The purpose was to create a dialogue between investors, rating agencies and issuers from selected sectors (o/w Oil& Gas, Consumer goods, Pharma and Real Estate). This initiative was taken in order to contribute to better disclosure practices regarding ESG indicators by giving our feedback to issuers as investors.



Ostrum AM also reports on all its engagement initiatives covering a full scope that is sometimes wider than the listed equity universe. These initiatives, fully described in an annual engagement report, include:

A/ Direct constructive dialogue with corporate issuers (whether held in equity or credit portfolios)

B/ Indirect engagement through Ostrum AM's involvement in RI professional bodies, and its support to collaborative investor initiatives, sometimes towards fixed income issuers.

In 2019, Ostrum AM supported several investor statements that targeted issuers that are either in its listed equity and Credit portfolios. Ostrum AM also support collaborative engagements that where adressed to governments and regulatory authorities:

160



- Declaration of the Paris Financial Center: A new step for Green and Sustainable Finance : This statement aims to "reiterate our full support for the Paris Agreement and to strongly urge all financial sector to implement the actions that are needed to achieve the goals of the Agreement, with the utmost urgency"
- The investment statement for Gender Equility in the workplace
- The Tabacco Free Finance Pledge
- WDI Workforce Disclosure Initiative phase II lauched by Share Action
- The Investor Statement on Methane Emissions in Oil & Gas

In addition to its engagement approach as a shareholder, disclosed in its voting and engagement policy, Ostrum AM also reports on all its engagement initiatives covering a full scope that is sometimes wider than the listed equity universe. These initiatives, fully described in an annual engagement report, include:

A/ Direct constructive dialogue with corporate issuers (whether held in equity or credit portfolios)

B/ Indirect engagement through Ostrum AM's involvement in RI professional bodies, and its support to collaborative investor initiatives, sometimes towards fixed income issuers.

Outp	uts a	nd outcomes			
FI 17		ndatory to Report Voluntary to close	Private	Additional Assessed	General
FI 17.1		Indicate whether your organisation fixed income has affected investme	measures how you ent outcomes and/o	r incorporation of ESG analysis in performance.	

### Select all that apply

	SSA	Corporate (financial)	Corporate (non- financial)	
We measure whether incorporating ESG impacts portfolio risk.	V			
We measure whether incorporating ESG impacts portfolio returns.				
We measure the ESG performance/profile of portfolios (relative to the benchmark).	V		V	
None of the above				

FI 17.2

Describe how your organisation measures how your incorporation of ESG analysis in fixed income has affected investment outcomes and/or ESG performance. [OPTIONAL]

Please find below additional information

FI 17.3

### Risks

As describe within this report, Ostrum AM implemented a responsible asset management strategy on the fixed income asset class because, beyond sustainability concerns, certain ESG criteria may influence the issuers' risk profile. Such criteria are therefore considered as potentially "material" from a financial perspective. We do not measure the impact of ESG elements in terms of pure performance, as it is uneasy to separate the pure "ESG" impact on overall performance. However, our credit research methodology integrates « material » ESG elements, ie those which have an impact on issuers' credit risk assessment, and a relatively high probability of occurrence. This integration approach builds on evidence brought to public by recent academic studies (Khan, Mozaffar N., George Serafeim, and Aaron Yoon. "Corporate Sustainability: First Evidence on Materiality." Harvard Business School Working Paper, No. 15-073, March 2015.), showing that outperformance in specific sustainable yet material criteria translates into outperformance in value. In 2019, for circa 84% of issuers covered by financial and extra-financial analysis, the ESG issues were material, and for 27% issuers ESG items had a significant impact on the Credit profile. The ESG risks are, overall , more and more material .

In the section below we highlight examples taken in issuer's credit analysis factsheets produced by our Credit Research team. Each example highlights extra-financial elements having a material impact on credit risk assessments. Additional examples are given section 18.1.

#### **Environmental Impact - The Chemours Company (Chemicals)**

Chemours is exposed to litigation risk and potentially material fines related to groundwater contamination from PFAS chemicals. Lawsuits relate mainly to legacy operations that took place while Chemours was part of DuPont. We have noted this risk before - Chemours and DuPont paid a combined \$670M settlement for an MDL a couple of years ago - but we were increasingly concerned as new information emerged in 2019 about the extent of groundwater contamination in different parts of the US. Some groups estimate that PFAS is present in drinking water of over 110M people in the US. Drinking water contaminated with PFAS may increase cancer risk and cause other health-related issues.

We decided to downgrade Chemours to ESG 3 impact score (the most material), and put The Chemours Company to our list of "Non rated" companies. due to litigation uncertainty. Our point was that Chemours could face material fines that cause meaningful deterioration in credit strength.

#### Social Impact - Teva & Mallinkrodt (Pharmaceutical)

The material impact of litigation related to the sale of opioids is one of the reasons why we simultaneously downgraded several companies in the pharmaceutical sector in 2019, including Teva and Mallinckrodt.

In the United States, the so-called "opiate" scandal refers to a cascade of lawsuits against companies that have marketed products based on Opium (powerful pain relievers). These products were legal at the time, but were in fact distributed to a large number of patients uninformed by the potential consequences (heavy physical dependence, and impact on health up to the death of treated patients). According to U.S. government health figures, about 68% of the 70,000 drug overdose deaths in 2017 involved opioid therapy.

Oklahoma was the first state to prosecute manufacturers of opioids. The Oklahoma verdict and settlement showed a more punitive outcome to the opioid dispute due to the use of "public nuisance", a concept that had been invoked in trials against tobacco manufacturers and which opened a very large potential for litigation, with very high damages.

These opioid disputes, should result in a significant material impact, reduce Teva's room for maneuver, which is at a sensitive stage in its restructuring, even if the company still has the means to avoid the default. Mallinkrodt, on the other hand, who was in a very critical liquidity situation, cannot absorb payments for significant litigation, hence our decision to exclude the name of our investments (Avoid).

#### Governance Impact - Atlantia & ASPI (Transportations)

Ostrum AM has taken actions to downgrade Atlantia and ASPI for Governance reasons. Atlantia is a holding company controlling the largest toll-road network in Italy (ASPI).

In the summer 2018 the Morandi Bridge in Genoa operated by ASPI collapsed, causing significant damages. The Italian Government has been involved in a fierce battle with ASPI in order to prove the responsability of the operator in the collapse, and obtain compensations. It remains a major driver in ASPI's credit story in 2019 and 2020 (and consequently Atlantia's).



Just after the accident, we adopted an ESG 3 impact score on both Atlantia and ASPI (ie the most "material" internal impact score to flag ESG issues) to reflect material social and governance issues, and consequently decided to downgrade immedialtly our credit scrore to HY.



Type of fixed income
⊠ SSA
Corporate (financial)
Corporate (non-financial)
ESG issue and explanation
Mozambique:
Worldwide Governance Indicators (WGI) World Bank scores overall very poor on all components and a lack of improvement characterize Mozambique.
Political instability there remains strong with very strong suspicions of fraud and violence observed during the last general elections in late 2019.
Progress in restructuring international debt is slow but has been accepted and could pave the way for some normalization of international relations
Relations with the IMF are very limited (and without financial aid) given the opacity of the institutions and too weak governance.
RI strategy applied
☑ Integration
Engagement
Impact on investment decision or performance
These same criteria lead us to exclude Mozambique for the moment from our investments. The conduct of the elections and the violence observed at the end of 2019 only reinforced this position.
The cost of this exclusion from the 2019 performance for Ostrum Global Emerging Bonds was approximately - 5 bp

☑ Example 2



	Type of fixed income
□ SSA	
☑ Corporate (	(financial)
□ Corporate (	(non-financial)
	ESG issue and explanation
Apicil	
The technical continues beir with increased deteriorating e	sed to social risks associated with the employee's protection portion of the business. result of their protection business has been negative over the past years and ng a drag for profitability. The driver behind is consistently higher claims associated d number of employees' sick leaves which, according to Apicil, is explained by employees' working conditions. Workers compensations claims are expected to stay eseeable future
	RI strategy applied
□ Screening	
☑ Integration	
Engagemen	nt
	Impact on investment decision or performance
	ch factored the specific social risk in its ESG2 impact score: the risk is material, even if ad by the company. Portfolio Managers adjusted their investment decisions

☑ Example 3



	Type of fixed income
□ SSA	
Corporate	(financial)
□ Corporate	(non-financial)
	ESG issue and explanation
Westpac Bar	nking Corp (WBC), Australian bank
the bank to F and this has p stage, there is	r investigation for serious anti-money laundering breaches and the regulator has taken ederal court for civil penalty. These highlights continued governance issues at Westpac prompted top management changes. This is credit negative development and at this s lack of visibility on the timing and outcome of the investigation. The credit research is is issue closely and its potential impacts on the bank in terms of costs, funding and
	RI strategy applied
□ Screening	
☑ Integration	
Engageme	nt
	Impact on investment decision or performance
	ch factored the specific governance risk of the company in its ESG2 measure. The estpac was changed to negative upon this news.

☑ Example 4



Type of fixed income
Corporate (financial)
☑ Corporate (non-financial)
ESG issue and explanation
JBS:
Brazilian company that is the largest (by sales) meat processing company in the world. JBS admitted having organized an exceptionally vast system of corruption in Brazil (1900 politicians, \$123m over 14 years). JBS received illegal significant financing advantages from state-owned bank BNDES (estimated close to \$400m public funds).
RI strategy applied
☑ Screening
Integration
Impact on investment decision or performance
Ostrum held a dedicated Committee to ran an analysis on the issuer, based on its providers specialised in Global Norms and its own enquiries. As a result, it judged the allegations and their impact as severe, and decided to put JVB on the "Worst Offenders" exclusion list.

□ Example 5



# OSTRUM ASSET MANAGEMENT

# **Reported Information**

Private version

Confidence building measures

# **PRI** disclaimer

This document presents information reported directly by signatories. This information has not been audited by the PRI Secretariat or any other party acting on their behalf. While this information is believed to be reliable, no representations or warranties are made as to the accuracy of the information presented, and no responsibility or liability can be accepted for any error or omission.



Confidence building measures								
M1 01	Mai	ndatory	Public	Additional Assessed	Genera			
CM1 0	CM1 01.1         Indicate whether the reported information you have provided for your PRI Transparency           Report this year has undergone:							
🗆 Thi	rd par	ty assurance over selected responses	from this year's PF	RI Transparency Report				
	✓ Third party assurance over data points from other sources that have subsequently been used in your PRI responses this year							
	☑ Third party assurance or audit of the correct implementation of RI processes (that have been reported to the PRI this year)							
	☑ Internal audit of the correct implementation of RI processes and/or accuracy of RI data (that have been reported to the PRI this year)							
⊠ Inte	rnal v	rerification of responses before submis	sion to the PRI (e.	g. by the CEO or the board)				
(	○ Whole PRI Transparency Report has been internally verified							
(	Selected data has been internally verified							
□ Oth	□ Other, specify							
🗆 Noi	ne of t	he above						

M1 02	Ma	ndatory	Public	Descriptive	Genera	
CM1 0	2.1	We undertook third party assurance	on last year's PRI	Transparency Report		
○Wh	○ Whole PRI Transparency Report was assured last year					
⊖ Sel	O Selected data was assured in last year's PRI Transparency Report					
● We	We did not assure last year`s PRI Transparency report					
O Nor	ne of t	he above, we were in our preparation	vear and did not re	port last year		

M1 03 Ma		ndatory	Public	Descriptive	Genera
CM	1 03.1	We undertake confidence building m our PRI Transparency Report:	neasures that are u	nspecific to the data contained in	
V	We adhe	ere to an RI certification or labelling sch	ieme		_

# CM1 03.2 Which scheme?

 $\ensuremath{\boxtimes}$  National SRI label based on the EUROSIF Transparency guidelines



# % of total AUM the scheme applies

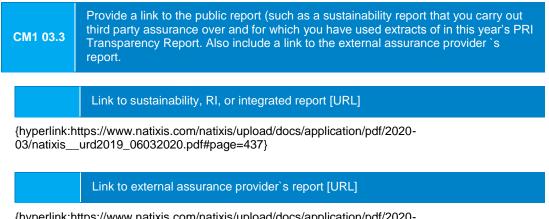
- < 25%
- 25-50 %
- 50-70 %
- >75 %
- □ B-corporation
- □ UK Stewardship code
- □ GRESB
- □ Commodity type label (e.g. BCI)
- □ Social label
- ☑ Climate label

# Specify

GREENFIN LABEL

	% of total AUM the scheme applies	
	◉ < 25%	
	⊇ 25-50 %	
	⊃ 50-70 %	
	○ >75 %	
$\Box$ R	AA	
	ner	

☑ We carry out independent/third party assurance over a whole public report (such as a sustainability report) extracts of which are included in this year's PRI Transparency Report



{hyperlink:https://www.natixis.com/natixis/upload/docs/application/pdf/2020-03/natixis\_urd2019\_06032020.pdf#page=437}

☑ ESG audit of holdings



# **CM1 03.4** Describe the process of external/third party ESG audit of holdings, including which data has been assured.

During the DPEF reporting, the external auditor reviewed the AUM with integration, the AUM with SRI strategies and the amount of green bonds.

☑ Other, specify

The whole framework has been audited by our holding company (data, integration process, vote and engagement report...)

 $\hfill\square$  None of the above

M1 04 Mano		andatory	Public	Descriptive	General		
С	<b>CM1 04.1</b> Do you plan to conduct third party assurance of this year`s PRI Transparency report?						
0	○ Whole PRI Transparency Report will be assured						
0	○ Selected data will be assured						

• We do not plan to assure this year's PRI Transparency report

CM1 05	Ма	ndatory	Public	Descriptive	General
CM1 o	05.1	Provide details related to the third pa year's PRI Transparency Report and subsequently been used in your PRI	d/or over data point	ts from other sources that have	
		What data has been assured			

I Financial and organisational data

☑ Data related to RI activities

☑ RI Policies

☑ RI Processes (e.g. engagement process)

 $\ensuremath{\boxdot}$  ESG operational data of the portfolio

□ Other

### Relevant modules

- ☑ Organisational Overview
- ☑ Strategy and Governance
- Direct Listed Equity Incorporation
- Direct Listed Equity Active Ownership
- ☑ Direct Fixed Income

# Who has conducted the assurance

Natixis Investment Managers and EY & amp; Associés (& quot; EY& quot;)

Assurance standard used

- □ ISAE/ASEA 3000
- □ ISAE 3402
- $\square$  ISO standard
- □ AAF01/06
- □ AA1000AS
- $\hfill\square$  IFC performance standards
- □ ISAE/ASAE 3410 Assurance Engagements on Greenhouse Gas Statements.
- $\Box$  National standard
- ☑ Other

# Specify

# IIA's International Standards for the Professional Practice of Internal Auditing

Level	of	assurance sought
20101	· • ·	accuration obagin

- $\odot$  Limited or equivalent
- Reasonable or equivalent

Please provide:

Link to external assurance provider`s report [URL]

{hyperlink:https://www.ostrum.com/en-UK/p/about-us/our-csr-strategy/responsible-investment}

CM1	M1 06 Ma		ndatory	Public	Descriptive	General	
	CM1 0				d processes, and/or details of the ed processes (that have been		
			What RI processes have been ass	ured			
	☑ Data related to RI activities						
		RI poli	cies				
			Specify				

Exclusion and voting policies



- ☑ RI related governance
- ☑ Engagement processes
- Proxy voting process
- ☑ Integration process in listed assets
- Screening process in listed assets
- ☑ Thematic process in listed assets
- □ Other

#### Who has conducted the assurance

Natixis Investment Managers and EY & amp; Associés ("EY")

When was the process assurance completed(dd/ mm/yy)

31/12/2019

### Assurance standard used

IIA's International Standards for the Professional Practice of Internal Auditing

□ ISAE 3402

- □ ISO standard
- □ AAF 01/06
- □ SSE18
- □ AT 101 (excluding financial data)
- □ Other

## Level of assurance sought

- Limited or equivalent
- Reasonable or equivalent

# CM1 06.2 Additional information [OPTIONAL]

Internal Risk management teams also validate our investment team processes. They have validated the equity process that integrates the ESG approach in the financial analysis. They have reviewed the SRI explicit strategies. They have reviewed the voting policy.



# Who has conducted the verification

CEO or other Chief-Level staff

# Sign-off or review of responses

- ☑ Sign-off
- ☑ Review of responses

# What data has been verified

- ☑ Policies
- ☑ Overarching strategy and processes
- $\ensuremath{\boxdot}$  Asset class specific processes
- $\hfill\square$  Quantitative data related to RI processes
- Other

# Relevant modules

- ☑ Organisational Overview
- Strategy and Governance
- ☑ Direct Listed Equity Incorporation
- Direct Listed Equity Active Ownership
- ☑ Direct Fixed Income
- ☑ The Board

### Sign-off or review of responses

- ☑ Sign-off
- ☑ Review of responses

### What data has been verified

- ☑ Policies
- ☑ Overarching strategy and processes
- □ Asset class specific processes
- □ Quantitative data related to RI processes
- □ Other

# Relevant modules

- ☑ Organisational Overview
- ☑ Strategy and Governance
- □ Direct Listed Equity Incorporation
- ☑ Direct Listed Equity Active Ownership
- □ Direct Fixed Income
- ☑ Investment Committee



# Sign-off or review of responses

- ☑ Sign-off
- $\ensuremath{\boxdot}$  Review of responses

# What data has been verified

- Policies
- ☑ Overarching strategy and processes
- $\ensuremath{\boxdot}$  Asset class specific processes
- $\ensuremath{\boxdot}$  Quantitative data related to RI processes
- □ Other

# Relevant modules

- ☑ Organisational Overview
- ☑ Strategy and Governance
- Direct Listed Equity Incorporation
- ☑ Direct Listed Equity Active Ownership
- ☑ Direct Fixed Income
- $\ensuremath{\boxdot}$  Compliance Function

### What data has been verified

- Policies
- ☑ Overarching strategy and processes
- ☑ Asset class specific processes
- Quantitative data related to RI processes
- □ Other

# Relevant modules

- ☑ Organisational Overview
- ☑ Strategy and Governance
- ☑ Direct Listed Equity Incorporation
- Direct Listed Equity Active Ownership
- Direct Fixed Income
- ☑ RI/ESG Team



# What data has been verified

- ☑ Policies
- $\ensuremath{\boxdot}$  Overarching strategy and processes
- ☑ Asset class specific processes
- I Quantitative data related to RI processes
- $\Box$  Other

# Relevant modules

- ☑ Organisational Overview
- Strategy and Governance
- ☑ Direct Listed Equity Incorporation
- Direct Listed Equity Active Ownership
- ☑ Direct Fixed Income
- ☑ Investment Teams

### What data has been verified

- Policies
- ☑ Overarching strategy and processes
- Asset class specific processes
- ☑ Quantitative data related to RI processes
- □ Other

# Relevant modules

- ☑ Organisational Overview
- ☑ Strategy and Governance
- ☑ Direct Listed Equity Incorporation
- Direct Listed Equity Active Ownership
- Direct Fixed Income
- Legal Department
- □ Other (specify)

